



INVESTOR PRESENTATIONS • December 15, 2021

# Sustainability-Linked Bond Framework

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As part of our Social Impact Strategy embedded in our Play to Win business strategy, we are committed to integrate sustainability in our financing strategies. To reflect this commitment, we intend to become an issuer of sustainable finance instruments through the establishment of our dedicated Sustainability-Linked Bond Framework, and to contribute to the development of the sustainable finance market. The sustainability-Linked Bond framework encompasses Sanofi's commitment to society: ensuring access to healthcare for the world's vulnerable people while accelerating our goals to reduce the environmental impact of our activities and products in our worldwide operations. The KPIs and related targets have been selected and calibrated on this basis. Our Framework is aligned with ICMA's Sustainability-Linked Bond Principles, 2020, and has received a Second Party Opinion from ISS ESG. We will be hosting series of investor meetings on 15th and 16th December, to present our new Sustainability-Linked Bond Framework and respond to any investor questions.

[Sanofi Sustainability-Linked Bond Framework](#)

[Sanofi Second Party Opinion \(ISS ESG\)](#)

