Innovation to drive sustainable growth in Vaccines Part 1

Vaccines Investor Event June 29, 2023



Forward-looking statements

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Agenda

Vaccines Investor Event, June 29, 2023

 2:00-2:10 Introduction 2:10-3:00 Expand leadership Deliver Best-in-Class RSV franchise Win in Influenza 	3:40-4:30	 New growth areas in vaccines Enter multi-billion PCV market Establish Best-in-Class meningitis portfolio Leverage leading-edge mRNA platform New frontiers
3:00-3:20 • Q&A	4:30-4:40	Concluding remarks
3:20-3:40 • Break	4:40-5:00	Q&A

Introduction

Paul Hudson

Chief Executive Officer



Pipeline

Prioritize and accelerate

portfolio of potentially

transformative therapies

Driving *growth* with strategic choices



Dupixent®

Maximize patient benefits with ambition to achieve >€13bn peak sales across type 2 inflammatory diseases [COPD not included]

€8.3bn

sales in 2022,

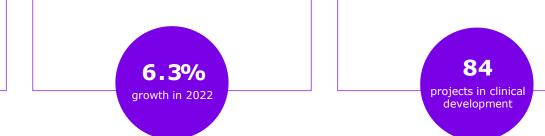
+43.8%

5 years after launch



Vaccines

Expected mid-to-high single-digit growth¹, through differentiated products, market expansion, launches



Dupixent® is a product in collaboration with Regeneron 1. Sales CAGR from 2018 base to 2025

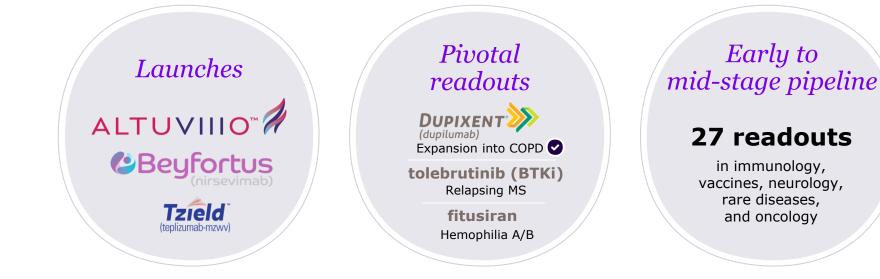
Strategic transformation delivered first set of guidance targets



1. 2018 proforma BOI margin of 24.6% without equity investment in Regeneron sold in May 2020, excluding IFRS16 impacts.

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Powerful business and pipeline *momentum* in 2023



Baring unforeseen events.

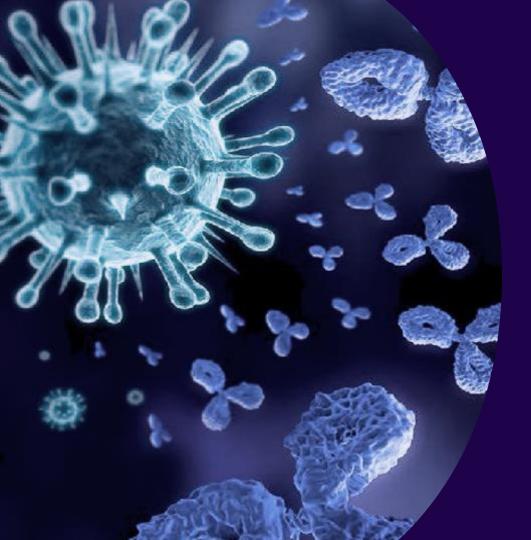
Strong *positive* pipeline news flow in H1 2023

Submissions	Dupixent [®]	CSU	US	<i>300,000 people with CSU inadequately controlled by antihistamines</i>
Read-outs	Dupixent®	COPD	Phase 3	Around 900,000 patients in G7
	itepekimab (IL-33)	COPD	Phase 3 IA	Around 1.8m patients in G7
	amlitelimab (OX40L)	AD	Phase 2b	Moving in phase 3
	frexalimab (CD40L)	MS	Phase 2b	Moving in phase 3
	SAR'765 (IL-13/TSLP)	Asthma	Phase 1b	Moving in phase 2b
	SAR'566 (oral TNFi)	Psoriasis	Phase 1b	Moving in phase 2b

Barring unforeseen events. Dupixent is not yet approved neither in CSU nor COPD by any regulatory authority; itepekimab, amlitelimab, frexalimab, SAR'765 and SAR'566 are still under investigation and not yet approved.

Play to Win: Leverage innovation to drive *next growth chapter*

2020-2022	2023-2025		2026-2030	Ø
Refocus with decisive actions	Transformative launches	Guidance of	Industry leader in immunology with >€22bn sales by 2030	
Growth through winning assets	Agile and efficient resource deployment	BOI margin of >32%	Doubling vaccines sales by 2030 ¹	
Margin expansion	Leading R&D	by 2025	No meaningful LOE	
	productivity		Ambition to launch 3-5 new produ with €2-5bn peak sales potential	



Expand leadership in vaccines

Thomas Triomphe Head of Vaccines GBU

Jean-François Toussaint Head of Vaccines R&D

Our ambition in Vaccines







Continued strong growth driven by four core franchises: Influenza, Meningitis, PPH & Boosters, RSV Unlock the potential of mRNA in Vaccines with Next-Generation platform Build an industry leading pipeline to address unmet needs

More than double Vaccine sales by 2030¹

1. Vs. 2018, risk adjusted, internal estimate

Execution of Play To Win strategy in Vaccines



Focus on growth



Sales growth 2018-2022 CAGR



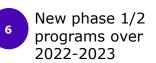
Vaccines reached blockbuster status

- Fluzone HD
- Penta/Hexaxim



Lead with innovation







Accelerate efficiency



Vaccines profitability from 2018 to 2022



Merged Pharma & Vaccines manufacturing & supply, 2 Evolutive Facilities on track for 2025 operation



Reinvent how we work





45% Female senior leaders

R&D transformation has started to deliver strong results



State-of-the-art immunology & antigen design

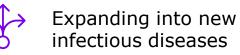
Innovative antigens designed, including *mRNA-encoded bacterial* vaccine approach

High throughput *translational science* & *proprietary MIMIC*[®] technology introduced



Selecting the best technology platform for each target

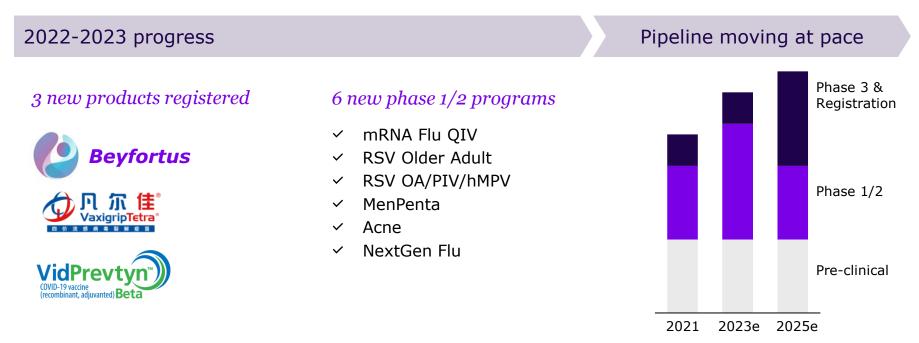
9 vaccine technologies employed across the pipeline Leading-edge *mRNA platform* added



Chlamydia final antigens selected*Acne* mechanism of action validatedAdditional *new research programs* initiated

* Compared to Dec 2021

At least 5 new FiC / BiC programs expected to *enter phase 3* by 2025



Recent highlights from our *leading-edge mRNA platform*

AI/ML augmented mRNA Workforce

>600 experts and more than30 collaborations across allaspects of the platform

Proprietary generative modeling for mRNA and lipid design

Next generation mRNA products

As many as 5 distinct LNPs clinically tested by 2023

4 mRNA enhancement features for next clinical candidate Rapid deployment across the pipeline

Pivot to modified mRNA and clinical validation in 9 months

7 phase 1/2 launched since 2022

Sanofi Vaccines is built on *strong foundations*

R&D toolbox

9 vaccine technologies employed across the pipeline

Industrial powerhouse

Ability to **deliver at scale**

We have what it takes to win in protection against preventable diseases

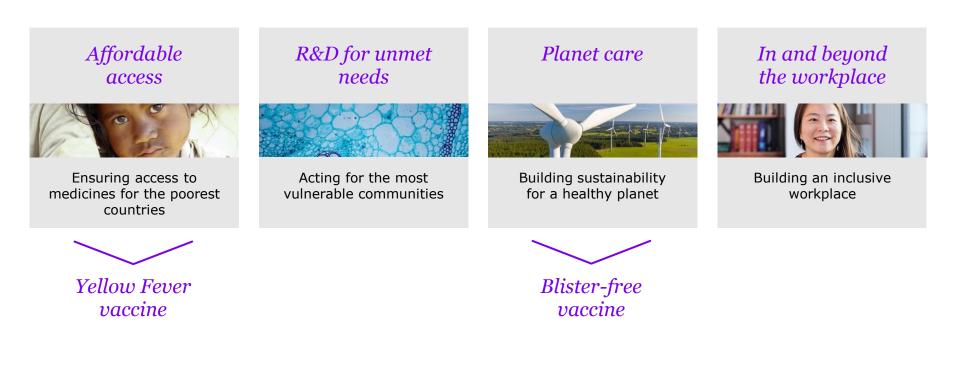
Extensive medical expertise

Innovative approaches to generate impactful real-world evidence

Commercial strength

Engagement of strong stakeholder networks

Sanofi *societal commitments* embedded in our business



Yellow Fever program with thorough Global Access Plan



>500 million doses distributed worldwide since 1953

Major partner and supplier of UNICEF, committed to stay ready to respond to outbreaks



109,000 severe infections and *51,000 deaths* in 2018 worldwide



Positive phase 2 results of our next generation vaccine

Ambition to manufacture 100% *blister-free packaging* by 2027

Saving ~330 tons of plastic per year Reducing the amount of microplastics in the environment

> Up to 50% reduction of transported pallets Reducing the need for cold chain space and transport by ~1/3rd

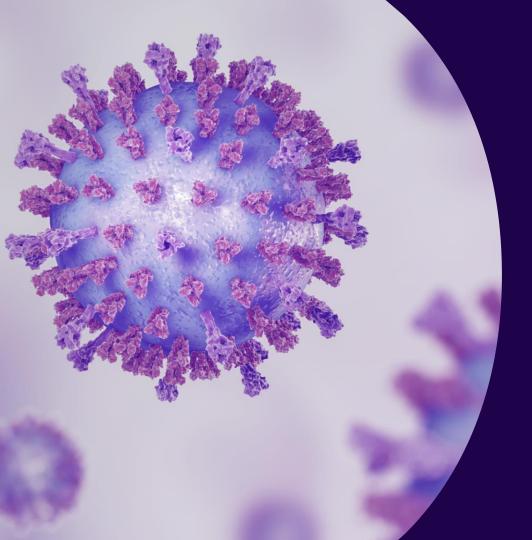
> 30% reduction in distribution costs

 \rightarrow 40% of blister-free syringes by end of 2023, 100% by 2027



New data from 12 assets featured today

Deepen our leadership in existing franchises		New growth areas		
Influenza	Meningitis Travel & Endemic	RSV	Pneumo	New frontiers
Fluzone HD	MenQuadfi	Beyfortus	PCV21	Chlamydia
Influenza QIV	MenB	RSV toddler		Acne
mRNA	MenPenta	RSV older		
Next-gen mRNA Flu vaccine		adult (OA)		
Fluzone HD	Next-gen	RSV OA		
pediatric	Yellow fever	respiratory combo		
Pandemic	Next-gen rabies	Combo		
Influenza				

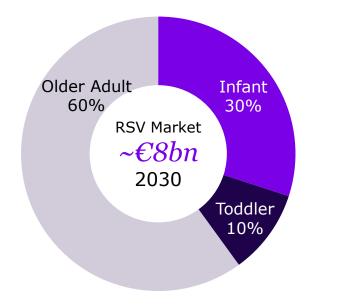


Deliver Best-in-Class RSV franchise

Kimberly Tutwiler Head of RSV Franchise

Jean-François Toussaint Head of Vaccines R&D

Ambition to *lead in RSV* across all target populations







Beyfortus

Best-in-Class immunization for All Infant Protection in first season

RSV Toddler

SP0125: First-in-Class vaccine for protection from second season onwards



RSV Older Adult SP0256: First-in-Class RSV-hMPV-PIV combination

Source: Sanofi internal forecast



U.S. Advisory committee votes <u>21-0</u> in favor of nirsevimab



Unanimously voted in favor for 1st season

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 Favorable benefit/risk profile for prevention of RSV LRTD in newborns & infants born during or entering 1st season

Voted 19-2 in favor for 2nd season

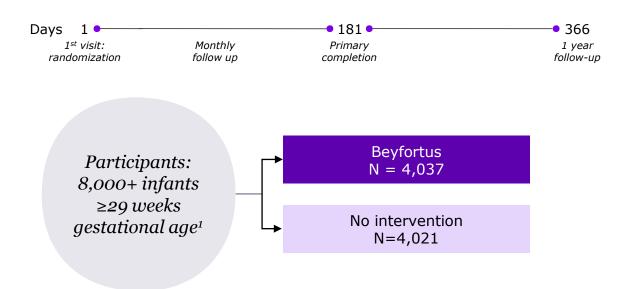
 Favorable benefit/risk profile for prevention of RSV LRTD in children up to 24 months of age who remain vulnerable

ACIP meeting anticipated before the RSV season





HARMONIE study confirms pivotal trial data in *real world setting*



SB Drysdale, (2023, May 8–12). A Phase 3 randomized open-label study of nirsevimab (versus no intervention) in preventing hospitalizations due to respiratory syncytial virus (RSV) in infants (HARMONIE) [Oral presentation]. ESPID 2023: Lisbon, Portugal. 1. Not eligible for palivizumab

Primary endpoint

 Reduction of hospitalization due to RSV Lower-Respiratory-Tract-Infection (LRTI)

Study objectives

- Showcase seamless implementation in real world setting
- > Enrich hospitalization data in France, Germany and UK
- Confirm safety profile in large population



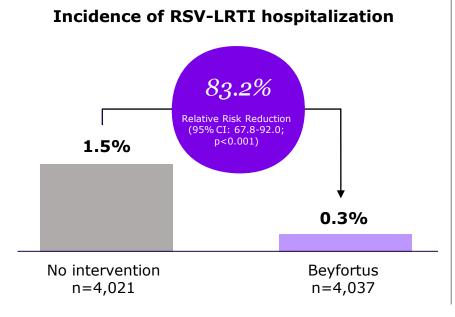
Excellent safety and tolerability profile confirmed

Adverse Events Category Adverse Events type	Nirsevimab (N=4,016) N, (%)	<i>No Intervention</i> (<i>N=4,020</i>) <i>N,</i> (%)
Any treatment emergent adverse event (TEAE)	1,479 (36.8)	1,326 (33.0)
Leading to discontinuation of study	1 (< 0.1)	1 (< 0.1)
Leading to death	0 (0.0)	0 (0.0)
Grade 1 severity	1,171 (29.2)	1,014 (25.2)
Grade 2 severity	462 (11.5)	436 (10.8)
Grade 3 severity	48 (1.2)	46 (1.1)
Unknown	67 (1.7)	56 (1.4)
Any study treatment related TEAE	86 (2.1)	0 (0.0)
Leading to discontinuation of study	0 (0.0)	0 (0.0)
Leading to death	0 (0.0)	0 (0.0)
Grade 1 severity	68 (1.7)	0 (0.0)
Grade 2 severity	21 (0.5)	0 (0.0)
Grade 3 severity	1 (< 0.1)	0 (0.0)
Unknown	1 (< 0.1)	0 (0.0)
Any serious TEAE	89 (2.2)	67 (1.7)
Leading to discontinuation of study	1 (< 0.1)	0 (0.0)
Leading to death	0 (0.0)	0 (0.0)

SB Drysdale, (2023, May 8–12). A Phase 3 randomized open-label study of nirsevimab (versus no intervention) in preventing hospitalizations due to respiratory syncytial virus (RSV) in infants (HARMONIE) [Oral presentation]. ESPID 2023: Lisbon, Portugal.



Impressive 83% reduction of RSV-LRTI hospitalizations confirmed in real world setting



> RSV is the *leading cause* of *hospitalization* in infants

Efficacy of Beyfortus has been consistent across all studies, and is maintained for 5 months to cover the duration of the RSV season

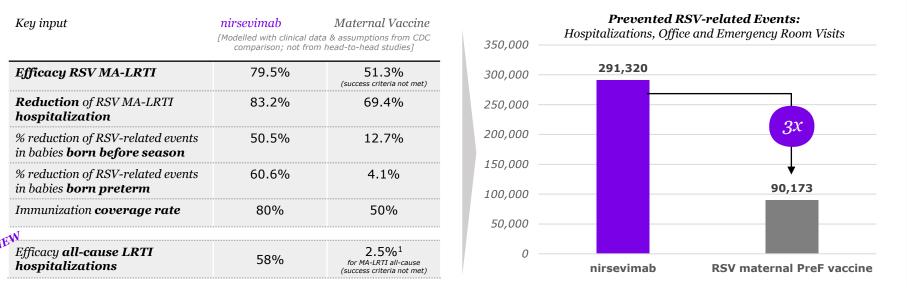
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1. SB Drysdale, (2023, May 8-12). A Phase 3 randomized open-label study of nirsevimab (versus no intervention) in preventing hospitalizations due to respiratory syncytial virus (RSV) in infants (HARMONIE) [Oral presentation]. ESPID 2023: Lisbon, Portugal



Nirsevimab expected to *prevent 3x more RSV events* than maternal vaccine

Modeled impact of nirsevimab and maternal immunization in a U.S. birth cohort for first RSV season



Source Notes: Model- Kieffer A, Beuvelet M, Sardesai A, et al. Expected Impact of Universal Immunization With Nirsevimab Against RSV-Related Outcomes and Costs Among All US Infants in Their First RSV Season: A Static Model. J Infect Dis. 2022;226(Supplement_2):S282-s292. Inputs: Hospitalizations: CDC New Vaccine Surveillance Network (NVSN) hospitalization rates for children under 2 years of age from December 2016 to September 2020. Primary care & ER visits: Livel JY, Curns AT, Weinberg GA, et al. Respiratory Syncytial Virus-Associated Outpatient Visits Among Children Younger Than 24 Months. J Pediatric Infect Dis Soc. 2019;8(3):284-286. RSV season: National Respiratory and Enteric Virus Surveillance System (NREVSS) (2015-2019). Immunization rates for Chaltonal Center for Health Statistics, DT https://www.cdc.gov/fick/fastats/immunize.htm Immunize.htm Immunize.htm

1. Included RSV MA LRTI all cause (2.5%) in the absence of data for all cause LRTI hospitalization to compare

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Ready to launch Beyfortus in the 2023 season

Stakeholders fully engaged

Licensed in EU, Great Britain, Canada



- Broad population programs expected in Spain and France
- License, ACIP recommendation and VFC inclusion expected soon



> Contracting and reimbursement underway

> Priority review granted



Production is already underway

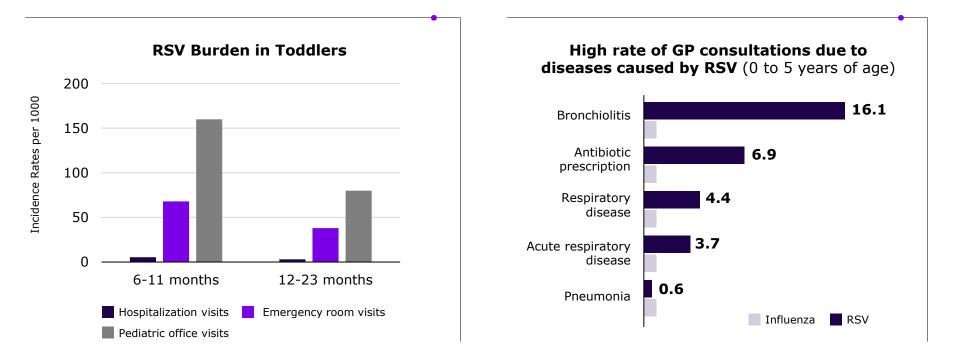


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RSV in *toddlers*: significant burden in 2nd season and beyond



1. Hall CB, et al. Pediatrics. 2013;132(2):e341-e348. 2. Hall CB, et al. N Engl J Med. 2009;360(6):588-598. 2. Taylor S, 2016 Modelling estimates of the burden of respiratory syncytial virus infection in children in the UK | BMJ Open

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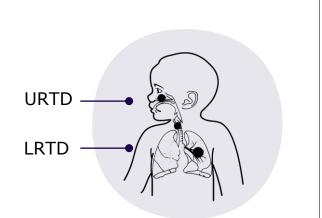


SP0125 is the *first RSV vaccine* designed to protect all toddlers



Intranasal delivery design for *complete toddler protection*

- RSV inhibition at its *point of entry*
- *Broad protection* against both upper and lower respiratory tract disease



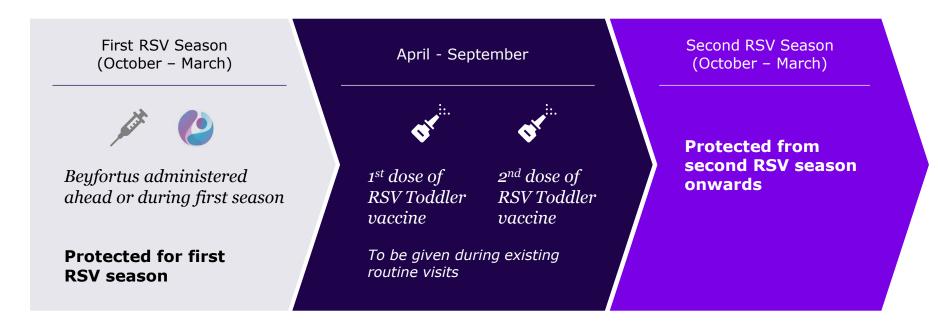
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Live attenuated vaccine uniquely designed to ensure safety and maximize immunogenicity



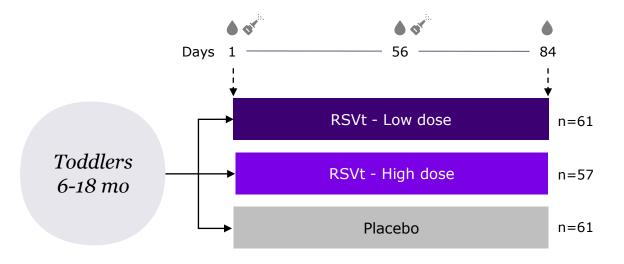
Beyfortus and RSV Toddler vaccine provide continuous protection

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Live attenuated vaccine (SP0125) *Phase 1/2 design*



> Safety

Adverse events following vaccination

> Immunogenicity Neutralizing antibody responses

> Vaccine response rate

Composite endpoint factoring immunogenicity and vaccine virus replication





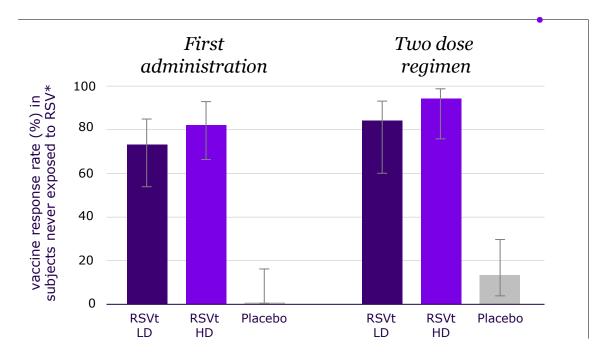
SP0125 demonstrated safety profile *similar to placebo*

	First administration			Second administration		
Participants experiencing at least one unsolicited AE within 28 days after vaccination	<i>RSVt LD</i> (<i>n</i> =61)	RSVt HD (n=57)	Placebo (n=61)	RSVt LD (n=48)	RSVt HD (n=48)	Placebo (n=54)
	n (%)	n (%)	n (%)	n (%)	n (%)	n (%)
Not related to vaccination	37 (60.7)	30 (52.6)	38 (62.3)	22 (45.8)	17 (35.4)	23 (42.6)
Related to vaccination	5 (8.2)	6 (10.5)	4 (6.6)	4 (8.3)	3 (6.3)	2 (3.7)
AE of special interest*	15 (24.6)	8 (14.0)	15 (24.6)	7 (14.6)	5 (10.4)	6 (11.1)
Medically attended AE	28 (45.9)	23 (40.4)	26 (42.6)	19 (39.6)	14 (29.2)	17 (31.5)
AE leading to study discontinuation	0 (0)	0 (0)	0 (0)	0 (0)	0 (0)	0 (0)
Serious AE	1 (1.6)	0 (0)	0 (0)	0 (0)	0 (0)	0 (0)
Death	0 (0)	0 (0)	0 (0)	0 (0)	0 (0)	0 (0)

* Based on investigator assessment. AE of special interest: acute otitis media, upper and lower respiratory infections.



Strong vaccine response observed with SP0125



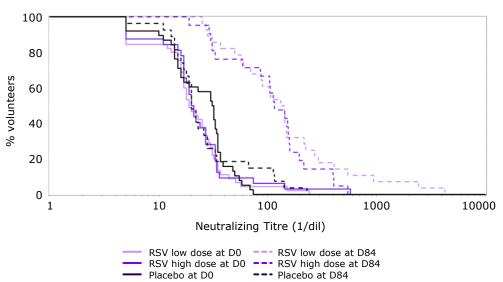
Strong (93%) vaccine response after two administrations of the High dose formulation

Marginal difference between the Low and High dose formulations

* Absence of prior exposure to RSV was determined by measuring serum IgA before vaccination



Both formulations induced *a robust immune response*



Serum neutralizing antibody levels

- Robust neutralizing antibody response in toddlers not previously exposed to RSV¹
- Similar immune response observed for the Low and High dose formulations
- Immune response in line with prior studies that showed reduction of RSV-medically attended disease²

> Move to phase 3 in H1 2024

1. Absence of prior exposure to RSV was determined by measuring serum IgA before vaccination 2. Karron et.al. Am J Respir Crit Care Med Vol 203:5, 2021



RSV Older Adult: addressing important unmet need with the most compelling respiratory combination vaccine

Disease burden from RSV-hMPV-PIV similar to Influenza

Estimated burden in US >65 population:¹⁻⁶

	RSV	hMPV	PIV	Combo	Influenza ⁷
Hospitalisations (proportion of vaccinated flu burden)	177К	100K	90K	367K	280K
Deaths (proportion of vaccinated flu burden)	14K	8К	7к	29K	30K

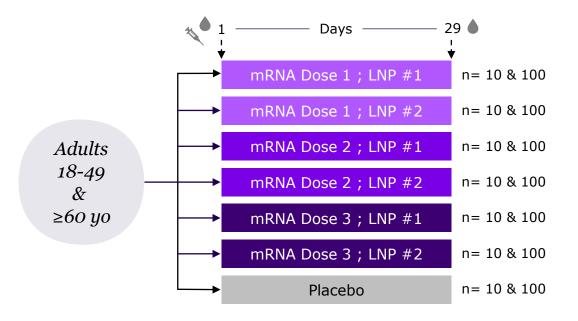
Limited antigenic drift of RSV, hMPV and PIV removes need for annual vaccination⁸

1. Widmer et al., 2012; 2. Russell et al., 2019 (62% of RSV); 3. Colosia et al., 2017; 4. Using RSV rate from Colosia 2017 as proxi. 5. https://www.cdc.gov/rsv/research/us-surveillance.html 6. Compilated data from CDC, 9 seasons from 2010-2011 to 2018-2019 https://www.cdc.gov/flu/about/burden/index.html 7. Burden in already vaccinated pop 8. Assuming vaccine durability > 1 year

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SP0256 *Phase 1/2* trial design of mono vaccine in older adults



> Safety

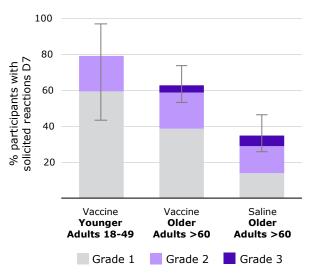
Adverse events following vaccination

> Immunogenicity

Serum neutralizing antibody response measured by plaque reduction neutralization assay



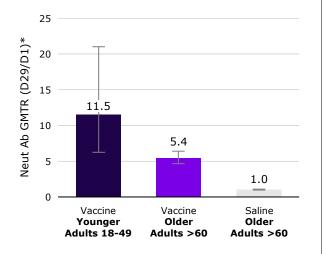
Positive phase 1/2 results support SP0256 as the backbone for the combo respiratory vaccine



Reactogenicity

(selected formulation)

Boosted RSV-A Neutralizing Antibodies (selected formulation)



> mRNA RSV OA vaccine was well tolerated

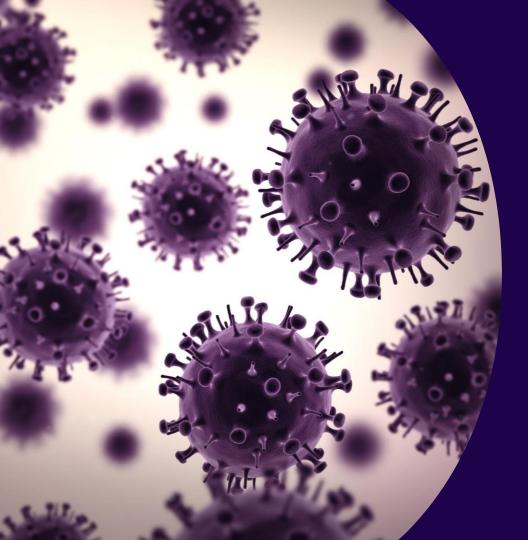
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mRNA RSV OA vaccine
significantly boosted RSV
neutralizing antibody
responses
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*RSV-A neutralizing antibodies Geometric Mean Titer ratio (D29 vs baseline D1

Only Sanofi has the potential to offer *Best-in-Class protection* for all targeted ages





Win in Influenza

Bill Averbeck Head of Influenza Franchise

Saranya Sridhar

Head of Translational Medicine

Sanofi is the *global leader in Influenza vaccines*

Pioneered the transition to quadrivalent flu vaccines

Worldwide market leader with €3bn sales in 2022

Established Protection Beyond Flu as the new standard of care Pursuing the next chapter in flu with mRNA technology

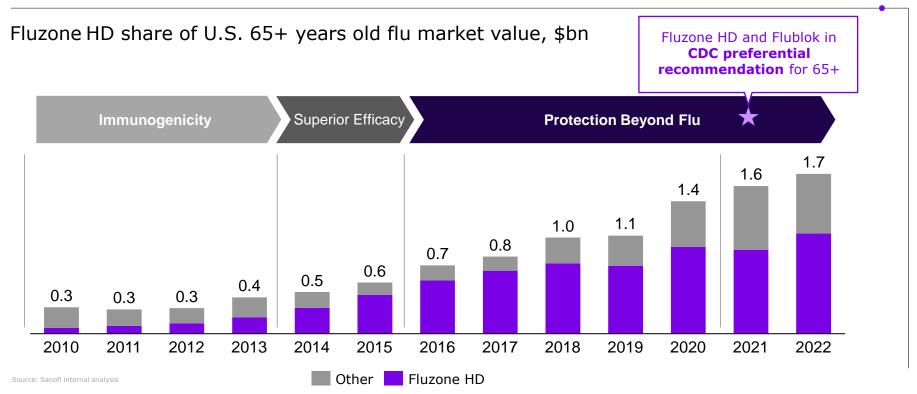
Leading with innovation rooted in *Protection Beyond Flu*

Three attributes imperative for winning in seasonal flu

Ø	Protection Beyond Flu	Demonstrated efficacy in hospitalization and infection reduction through high quality / consistent data – not just immunogenicity
~~	Safety & tolerability	Excellent tolerability profile
A REAL	Administration	Fully liquid formulation, pre-filled syringe Shelf life covering duration of flu season at refrigerator temperature (2-8°C)



It takes *Protection Beyond Flu* to win



Fluzone High-Dose/Efluelda *set the bar high* in 60/65+

Outstanding results confirmed in most recent randomized real-world studies

	DANFLU-1 ¹	DANFLU-2 ²
Objective	Impact of QIV HD vs SD on pneumonia and influenza (P&I) and other hospitalizations	Impact of QIV HD vs SD on P&I and other hospitalizations
Design	Randomized real-world study 12k subjects 65-79	Randomized real-world study Target 208k subjects 65+
Outcome / next steps	64.4% reduction in P&I hospitalization Presented at ESC 2022, accepted in <i>NEJM Evidence</i>	19k randomized to date Started in 22/23 season

Driving global expansion

Recommendations or preferential reimbursement in

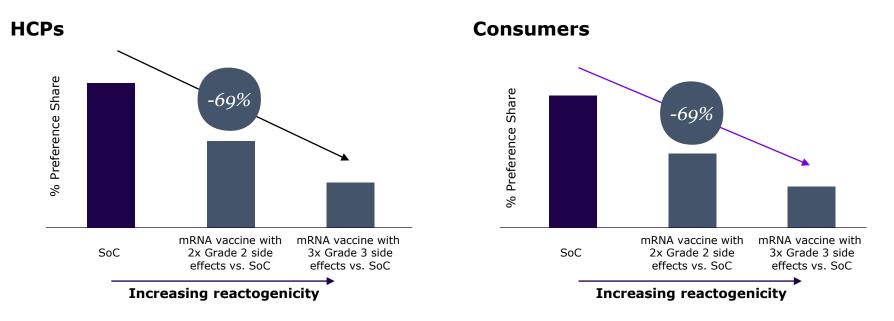
10+ key markets

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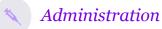


HCPs and consumers are unlikely to use vaccines with *3x severe side effect burden* compared to Standard Dose



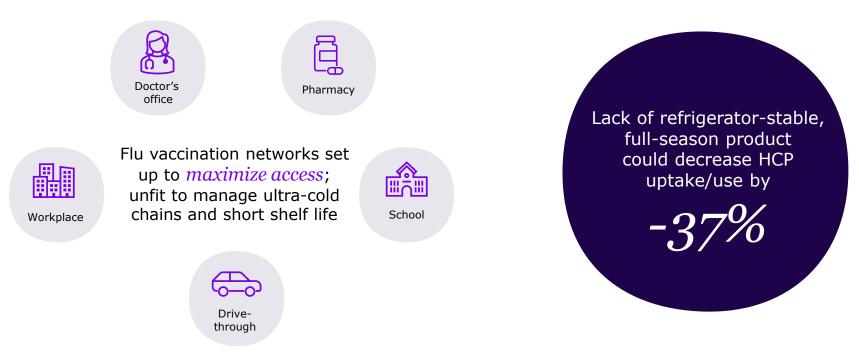
Source: Based on quantitative and qualitative conjoint analysis market research. Q4 2022. US, UK, DE, & AU. Quantitative: 2180 consumers, 501 HCPs. Qualitative: 72 consumers, 94 HCPs.

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HCPs do not accept *administration hurdles* for flu vaccines

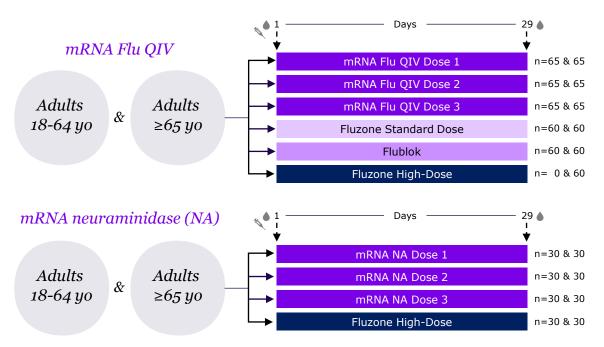
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Source: Based on quantitative and qualitative conjoint analysis market research. Q4 2022. U.S., UK, Germany and Australia. Quantitative: 2180 consumers, 501 HCPs. Qualitative: 72 consumers, 94 HCPs.

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Comprehensive *mRNA flu vaccine* program SP0273



Phase 1/2 study

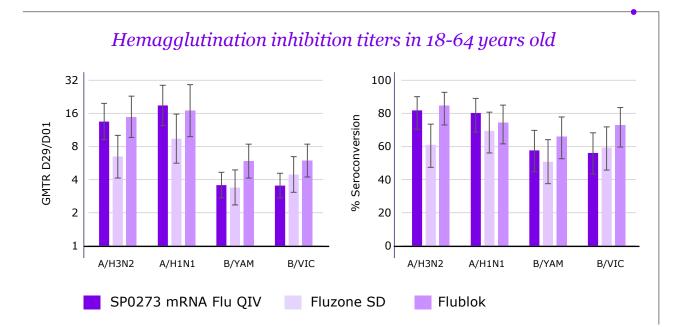
Flu QIV (modified mRNA)

- Safety and immunogenicity with 3 different LNPs

Neuraminidase (unmodified mRNA and LNP#1)

 Pilot study to test neuraminidase immunogenicity

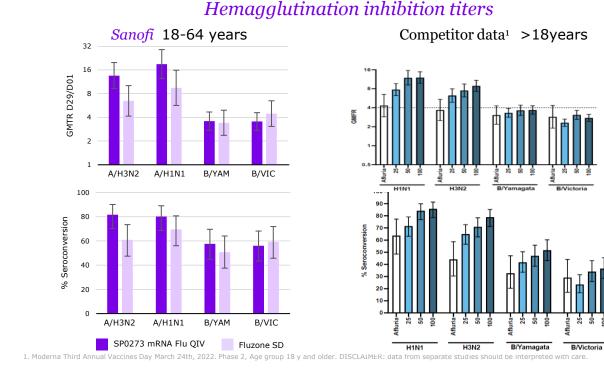
Strong immune responses against A strains



SP0273 results

- Immune response for A strains comparable to SoC
- Immune responses for B strains trend lower than SoC

Immune response in line with other mRNA flu vaccine program

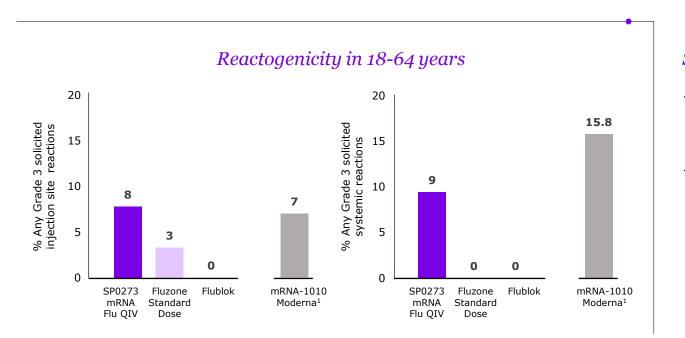


mRNA flu QIV results

In both mRNA trials:

- A strain results similar to comparator
- Low B response is a class effect across mRNA platforms

SP0273 reactogenicity compares favorably to other mRNA trial

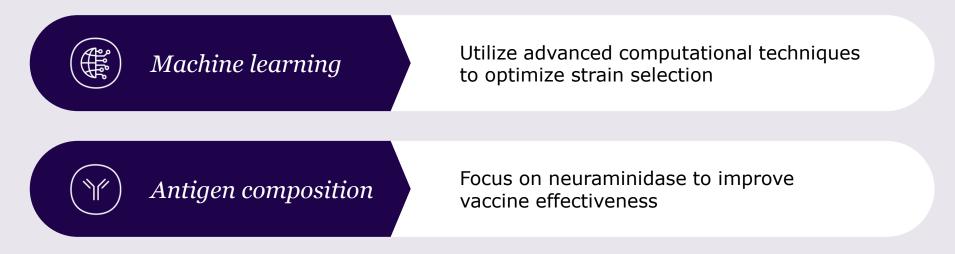


SP0273 results

- Reactogenicity higher compared to current licensed flu vaccines
- Systemic reactions lower than in a comparator mRNA vaccine in a different trial¹

1. Data collected by Moderna in 18-49 years volunteers in a separate phase 2 trial. Moderna Third Annual Vaccines Day March 24th, 2022. DISCLAIMER: data from separate studies should be interpreted with care.

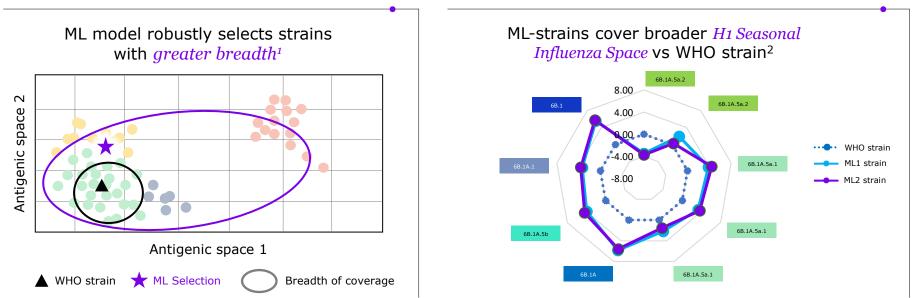
Ambition to match our Standard of Care in influenza with Sanofi's next-generation mRNA vaccine



Protection Beyond Flu is the centerpiece of clinical efforts

Potential to improve coverage with Machine Learning

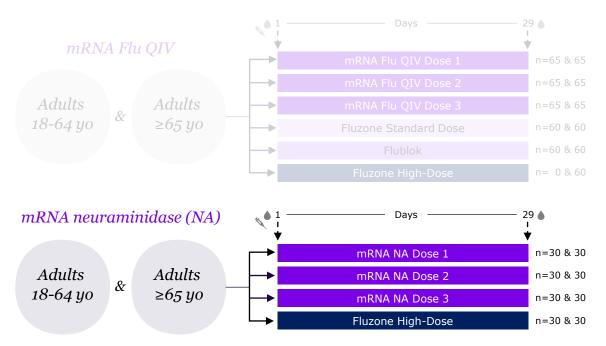
Proof of concept achieved for H3 & H1 strains



ML offers meaningful advances in strain selection process as demonstrated now also for H1 strains

1. Theoretical representation for illustrative purposes 2. Log2 fold change of mNT titers compared to WHO strain. Color boxes represent different H1 sequence clades from Nexstrain

Comprehensive *mRNA flu vaccine* program SP0273



Phase 1/2 study

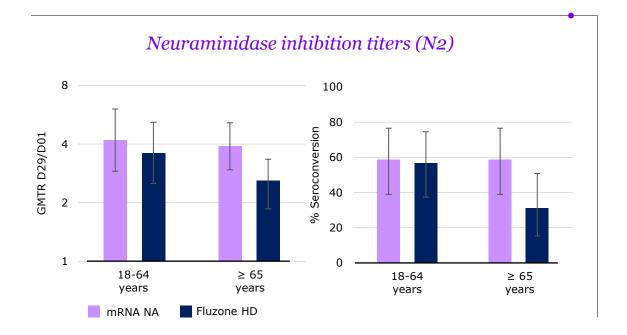
Flu QIV (modified mRNA)

- Safety and immunogenicity with 3 different LNPs

Neuraminidase (unmodified mRNA and LNP#1)

 Pilot study to test neuraminidase immunogenicity

mRNA neuraminidase immunogenicity as strong as Fluzone HD



mRNA neuraminidase results

- Immune responses comparable to Fluzone HD
- NB: Fluzone HD has 2.5 to 3 times higher NA concentrations than SD vaccines and sets the bar for future vaccines¹
- Good tolerability and safety, comparable to Fluzone HD²

1. Gao Z, Robinson K, Skowronski DM, De Serres G, Withers SG. Vaccine. 2020 Jan 22;38(4):715-718. doi: 10.1016/j.vaccine.2019.11.041 2. Data on file

Offering *superior* flu protection for key age groups at risk









Vaxigrip Tetra / Fluzone SD

Flublok / Supemtek



SP0273 Next-generation mRNA flu

Enhance B strain immune response, improve immunogenicity, upgrade antigen design & optimize strain selection via machine learning

Acceptable tolerability and thermostability

Q&A session Part 1



Thomas Triomphe Head of Vaccines GBU



Jean-François Toussaint Head of Vaccines R&D



Kimberly Tutwiler *Head of RSV Franchise*





Bill AverbeckSaranya SridharHead of Influenza FranchiseHead of Translational Medicine

Innovation to drive sustainable growth in Vaccines Part 2

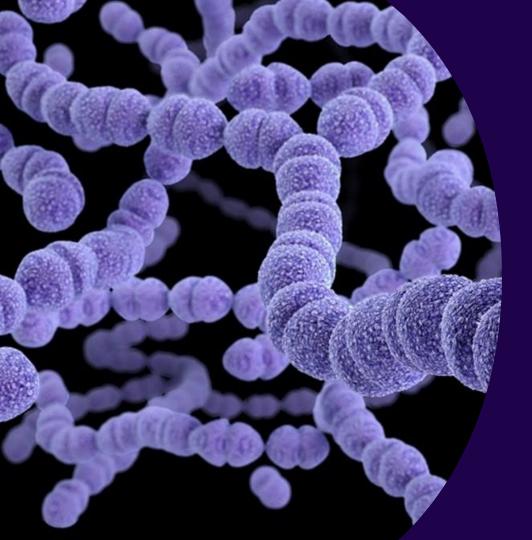
Vaccines Investor Event June 29, 2023



Agenda

Vaccines Investor Event, June 29, 2023

2:00-2:10		3:40-4:30	 New growth areas in vaccines Enter multi-billion PCV market Establish Best-in-Class meningitis portfolio Leverage leading-edge mRNA platform New frontiers
3:00-3:20	Q&A	4:30-4:40	Concluding remarks
3:20-3:40	Break	4:40-5:00	Q&A

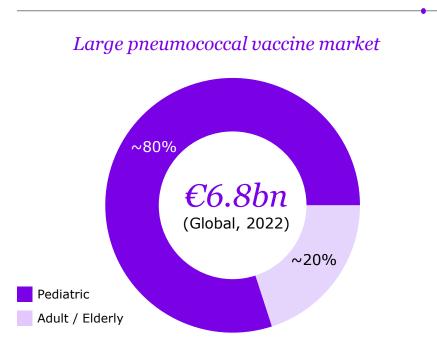


Enter multi-billion PCV market

Thomas Grenier Head of Franchise & Product Strategy

Jean-François Toussaint Head of Vaccines R&D

Drive growth with PCV21 in *attractive pediatric market*

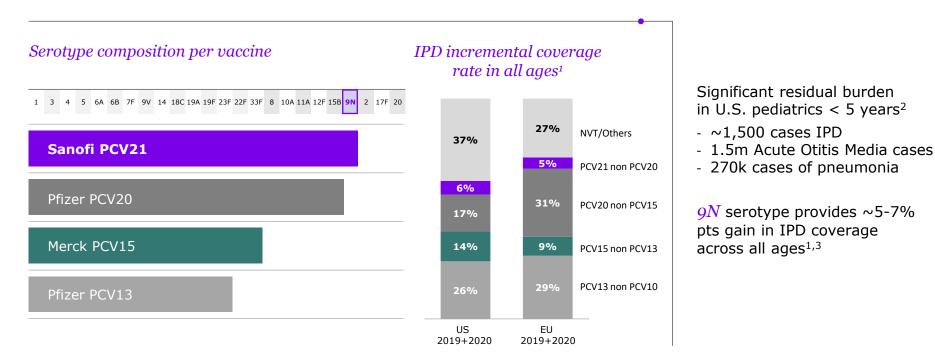


PCV21: growth driver with strong portfolio fit

- > Focus on pediatric development
- > First-in-Class PCV20+ in pediatric population
- **Synergy** with Sanofi pediatric vaccine portfolio
- > Strong collaboration with **SK Bioscience**

Source: Pfizer, GSK, Merck 2022 Annual Reports; Sanofi estimates

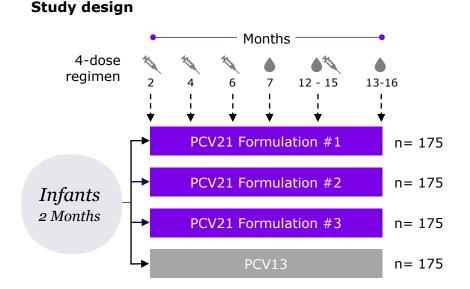
First PCV21 pediatric vaccine extends protection against disease



NVT: Non-vaccine type NT: Non-typable IPD: Invasive pneumococcal disease

1. All age groups – US ABC data and ECDC Surveillance Atlas 2. Internal model 3. Tiley KS, J Infect Dis 2022; Plainvert C, Infect Dis Now 2022; Ekinci E, Front in Pediatr 2021.

PCV21 (SP0202) Phase 2 designed to enable *pivotal program*



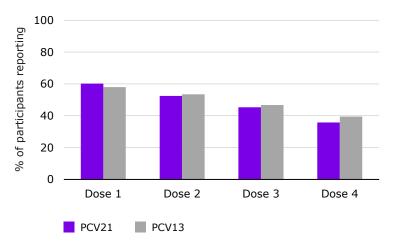
> Safety

> Immunogenicity

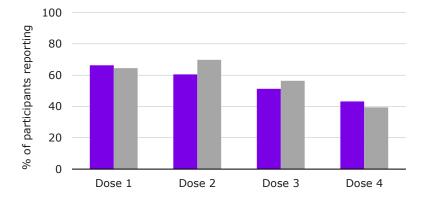
- Post-dose 3 IgG geometric mean concentration and seroresponse
- Post-dose 4 IgG geometric mean concentration
- => Standard evaluation criteria for pivotal trials and registration
- > Select formulation for pivotal program

PCV21 (SP0202) *well-tolerated* in pediatric population

Safety profile comparable with PCV13 across all 4 doses



Solicited injection site reactions



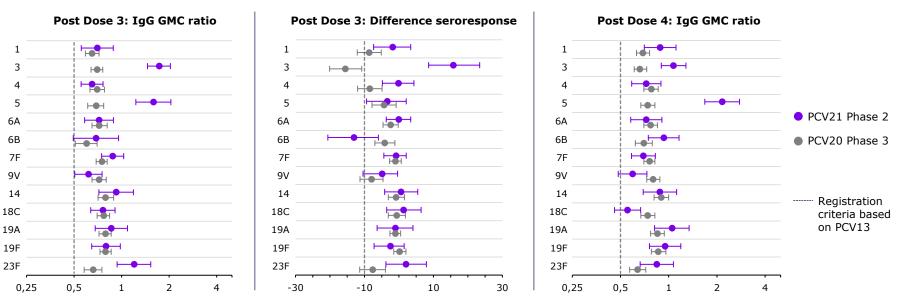
Solicited systemic reactions

PCV21 selected formulation for next phase PCV21_Phase II [NCT04398706]

Favorable PCV21 immune responses when compared to PCV20

Serotypes shared by PCV13, PCV20 and PCV21

IgG GMC ratio and difference % seroresponse vs PCV13



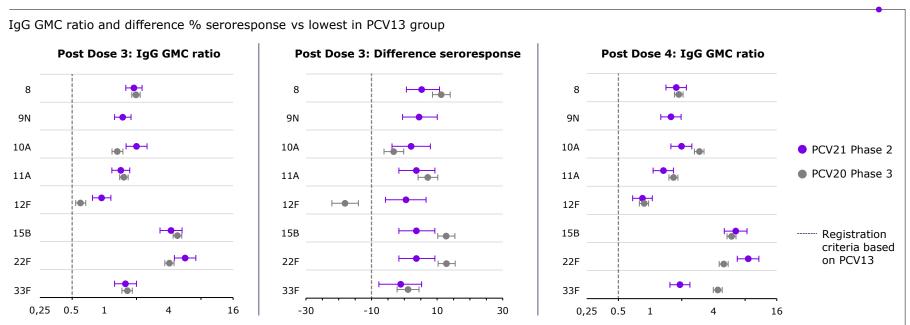
PCV21_Phase II [NCT04398706] Seroresponse: IgG concentration ≥0.35 µg/mL for all serotypes

PCV20_Phase III [NCT04382326] Seroresponse: IgG concentration $\geq 0.35 \mu$ g/mL for all serotypes except $\geq 0.23 \mu$ g/mL, $\geq 0.10 \mu$ g/mL and $\geq 0.12 \mu$ g/mL for serotypes 5, 6B and 19A respectively PCV21 selected formulation for next phase

DISCLAIMER: data from separate studies should be interpreted with care.

Favorable PCV21 immune responses when compared to PCV20

Serotypes shared with PCV20 or unique to PCV21

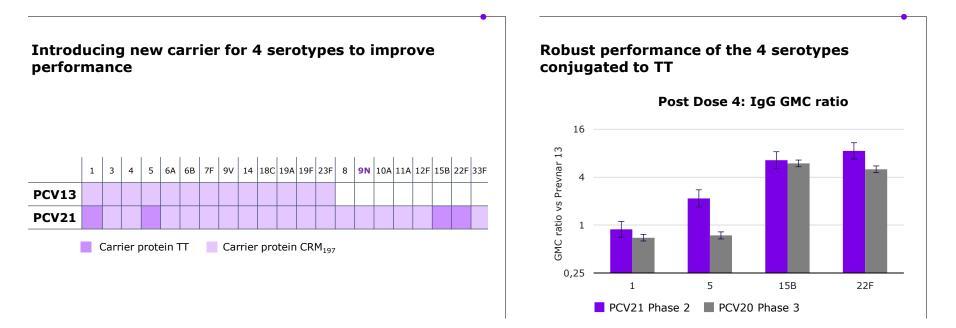


PCV21_Phase II [NCT04398706] Seroresponse: IgG concentration ≥0.35 µg/mL for all serotypes

PCV20_Phase III [NCT04382326] Seroresponse: IgG concentration $\geq 0.35 \mu$ g/mL for all serotypes except $\geq 0.23 \mu$ g/mL, $\geq 0.10 \mu$ g/mL and $\geq 0.12 \mu$ g/mL for serotypes 5, 6B and 19A respectively Note: difference (% and GMC ratio) vs lowest serotype in PCV 13

PCV21 selected formulation for next phase DISCLAIMER: data from separate studies should be interpreted with care.

Innovative carrier to *break serotype composition ceiling*



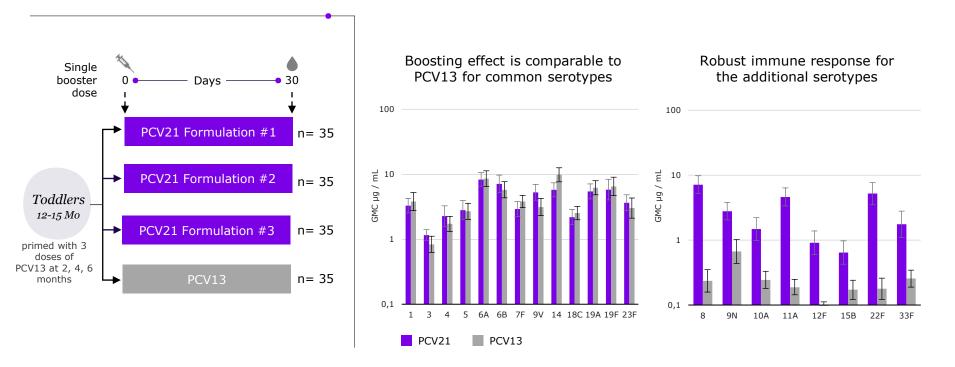
PCV21_Phase II _ [NCT04398706] Seroresponse: IgG concentration ≥0.35 µg/mL for all serotypes

PCV20_Phase III [NCT04382326] Seroresponse: IgG concentration $\geq 0.35 \mu g/mL$ for all serotypes except $\geq 0.23 \mu g/mL$, $\geq 0.10 \mu g/mL$ and $\geq 0.12 \mu g/mL$ for serotypes 5, 6B and 19A respectively. Note: for serotypes 15B and 22F. difference (% and GMC ratio) vs lowest serotype in Prevnar 13

DISCLAIMER: data from separate studies should be interpreted with care.

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Phase 2 interchangeability data support *PCV21 as booster*



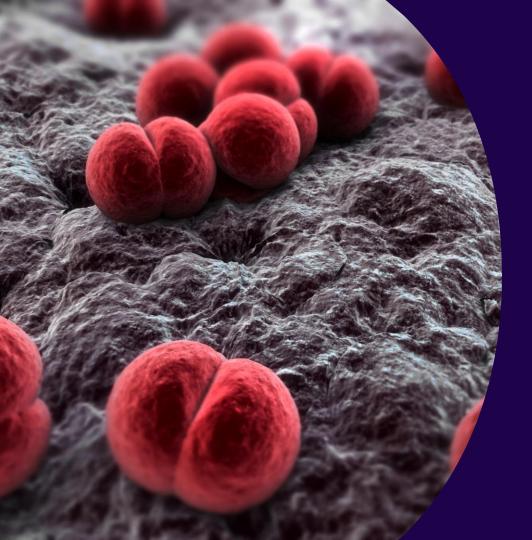
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Ambitious program with *first pediatric PCV20+ vaccine*; clear blockbuster potential

Phase 3 starts in H1 2024 Expected submission in 2027

Initiating development of *next generation PCV21*+ vaccines



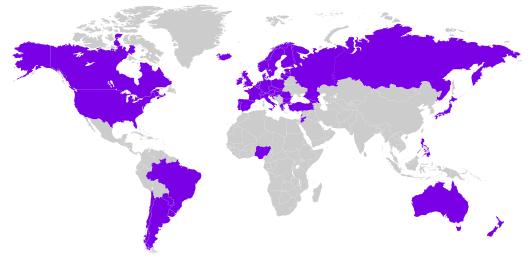


Establish Best-in-Class meningitis portfolio

Thomas Grenier Head of Franchise & Product Strategy

Saranya Sridhar Head of Translational Medicine

Consolidate MenQuadfi market leadership



International roll-out ongoing

- MenQuadfi registered in 53 countries and expanding
- WHO pre-qualified

> Best-in-Class MenACWY profile

- Novel serogroup-specific design, unique chemical and structural features
- Higher serogroup C responses
- Fully-liquid presentation
- Broad age-indication
- Up to 7 years persistence in different age groups

> Leadership in the U.S. with >60% MS

source: Sanofi DDD CDC & others

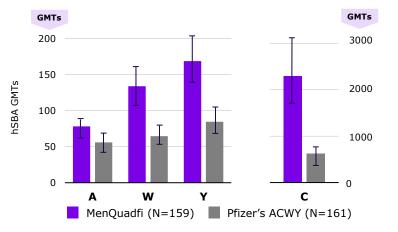
New clinical evidence reinforces MenQuadfi's Best-in-Class profile

Immune response vs. competition

Adolescents (10-17 years)

Higher or comparable immune response vs. Pfizer's ACWY in adolescents

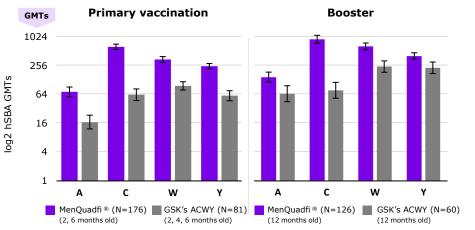
Comparison of hSBA GMT responses 30 days after vaccination¹



Infants & Toddlers (2-12 months)

Higher immune response with 3 doses of MenQuadfi vs. 4 doses of GSK's ACWY

Comparison of hSBA GMT responses 30 days after vaccination²



2: Sanofi data on file (MET33)

MenQuadfi *first and only ready-to-use syringe*



- ~80% preference by U.S. HCPs¹ when ready-to-use syringe option is available
- > Unique presentation competitive advantage: no other ACWY syringe available
- > U.S. FDA submission in July 2023, available early 2024

Source: Sanofi data on file

MenQuadfi addresses current recommendation for *quadrivalent MenACWY* immunization in most markets

Complex and various routine recommendations¹ due to different IMD incidence by serogroup, age, geography

	Infants	Toddlers	Adolescents
U.S.			MenACWY (11&16 yrs)
France	MenB (3 mo) MenC+B (5 mo)	MenC+B (12 mo)	
Germany		MenC (12/23 mo)	
Italy	MenB (3,4,6 mo)	MenACWY (13-15mo)	MenACWY (12/18 yrs)
Spain	MenC (4 mo)	MenC (12 mo)	MenACWY (12 yrs)
UK	MenB (2,4 mo)		MenACWY (13/15 yrs)
Australia		MenACWY (12 mo)	MenACWY (14-16 yo)
Saudi Arabia	MenACWY (9 mo)	MenACWY (12 mo)	MenACWY (18 yrs)

MenQuadfi currently has the most complete product profile

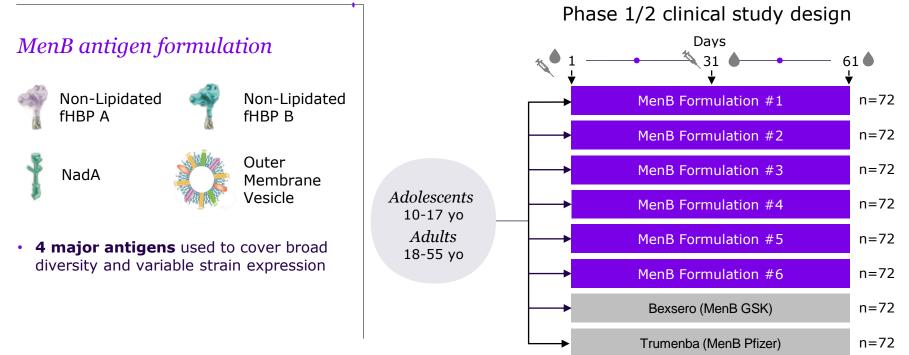
Immunization programs expected to evolve over time, including serogroup B adoption

- Many countries still transitioning from C to ACWY
- Pace of ACWY switch to pentavalent highly dependent on schedule compatibility, cost effectiveness and impact on public budget

1. Published routine vaccination policies 2. In the U.S., MenB vaccination for 16- to 23-year-old people is a shared clinical decision

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Novel MenB formulation (SP0230) to provide optimal protection



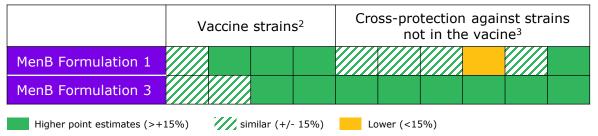
fHBP A: factor-H binding protein subfamily A; fHBP B: factor-H binding protein subfamily B; NadA: Neisserial adhesin A

MenB *strong phase 1/2 results* demonstrate competitiveness and support move to next phase

hSBA seroresponse rate¹ – Sanofi MenB vs Bexsero²

	Vaccine strains ²	Cross-protection against strains not in the vaccine ³
MenB Formulation 1		
MenB Formulation 3		

hSBA seroresponse rate¹ – Sanofi MenB vs Trumenba



Sanofi formulations were well tolerated

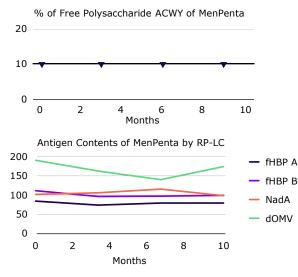
- All antigens are immunogenic
- Breadth of protection reaching expected level

1. hSBA seroresponse - % of participants with ≥ 4-fold rise of antibody titer from baseline 2. Tested strains exhibiting one of the Sanofi vaccine antigen 3. Tested strains exhibiting different antigens from the Sanofi vaccine

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Strong preclinical data support advancement of MenPenta program in *ready-to-use syringe to phase 1/2 in H2 2023*

Liquid MenPenta stability data give high confidence in PFS formulation



No immune interference between MenPenta components (rabbit model)

		Vaccines		
		MenB	MenPenta	MenQuadfi
B Vaccine strains	1	100 🔶	85	0
	2	100 🔶	100	0
	3	100 🔶	100	0
	4	100 🔶	100	0
A, C, W, Y vaccine strains	Α	100	100 🔶	85
	С	85	100 🔶	100
	w	0	100 🔶	100
	Y	0	100 🔶	100

% of responders demonstrating a 4-fold increase between D0 and D42 in a serum bactericidal assay

 No immune interference between MenB and MenQuadfi antigens

Good stability of the fully-liquid formulation

Advancing MenPenta liquid formulation to **phase 1/2 in H2 2023**

Source: Sanofi data on file

Comprehensive and *competitive meningococcal portfolio* provides *new source of growth*

MenQuadfi Best-in-Class MenACWY vaccine

MenB formulation demonstrates strong potential for cross-protection across B strains

Advancing *MenPenta* development in ready-to-use syringe with expected U.S. submission in 2027



Leverage leading-edge mRNA platform

Jean-François Toussaint Head of Vaccines R&D

Frank DeRosa Head of Research for mRNA CoE

Built *a leading-edge mRNA platform* in just 18 months



Execution

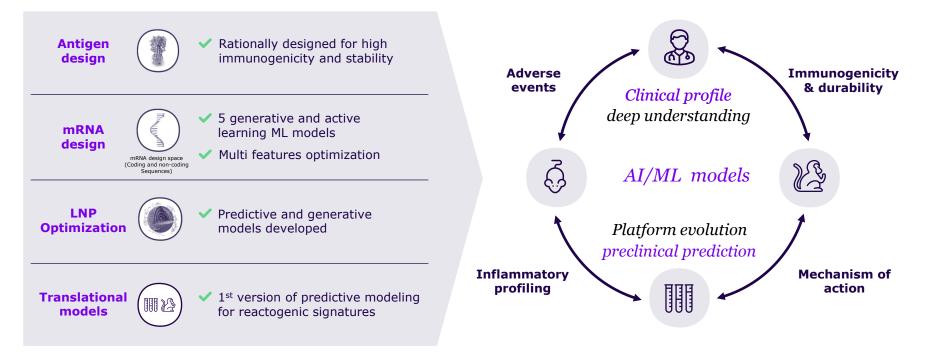
- 7 mRNA Phase 1/2 clinical trials: *Flu, RSV, platform, 3 LNPs screened*
- >600 dedicated employees, of which >250 new recruits
- Extensive external network of academia, industry and government partnerships



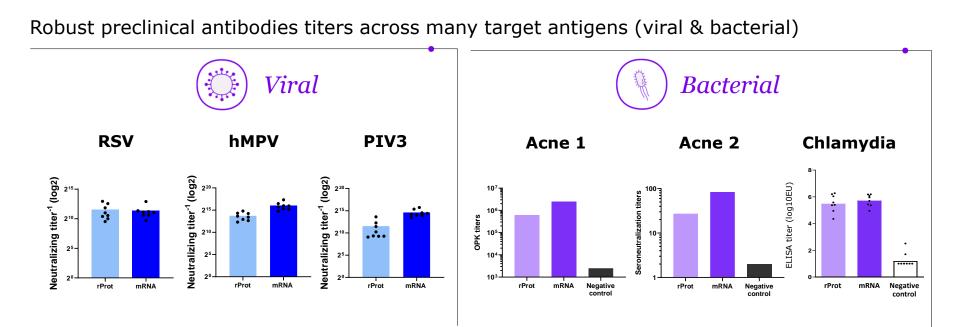
Innovation

- Innovative *antigen*, *mRNA* and *LNP* designs across viral and bacterial targets
- *Highly competitive LNP selected* for improved immunogenicity and better tolerability
- Developed high-throughput translational science model with proprietary MIMIC[®] system to predict clinical outcomes

Accelerated learnings from holistic data integration leveraging *AI/ML models*

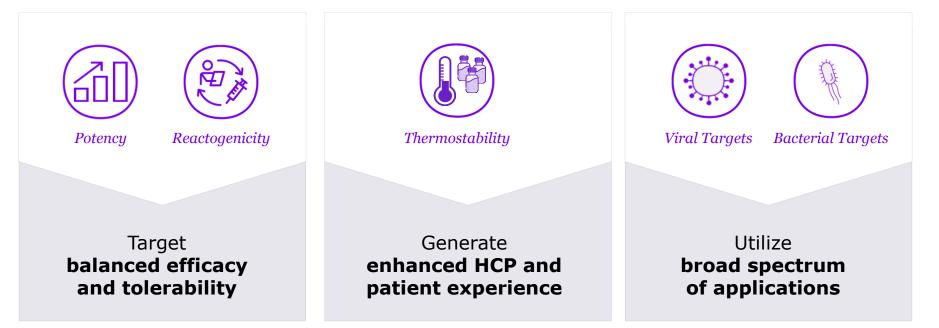


Platform now includes both viral and bacterial protein targets



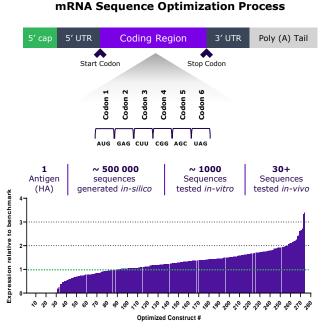
Source: Data on file. rProt = recombinant Protein

Leverage *leading-edge mRNA platform for* Best-in-Class / First-in-Class mRNA vaccines and therapeutics



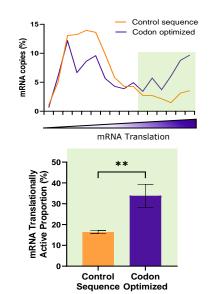


Our new platform enables *improved mRNA performance*



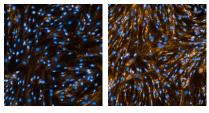
Source: Data on file

Increased Translation Efficiency (Polysome Profiling)



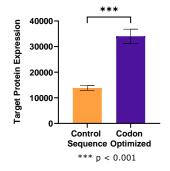
** p < 0.01

Increased Protein Expression (Immunofluorescence)



Control Sequence

Codon Optimized



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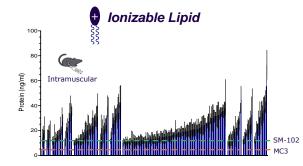
All four LNP components leave significant room for optimization

	Ionizable lipid	The <i>ionizable lipid</i> wraps around the mRNA and helps transport and release it to the targeted cell
	Helper lipid	The <i>helper lipid</i> helps create the lipid membrane of the LNP, and it allows for the LNP to easily fuse to the mRNA's target cell and endosomal membrane
	Cholesterol	<i>Cholesterol</i> enhances the stability of the LNP and ensures it is sturdy and rigid. This assists with the introduction of the mRNA into the cells
	PEGylated lipid	Polyethylene glycol, or a <i>PEG lipid</i> , is what helps maintain the overall physical nanostructure of the LNP and protects the mRNA nanoparticles from the body's natural clearance mechanisms

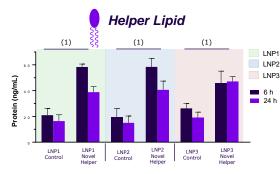




Sanofi novel science supports *improved LNP* and *better potency*

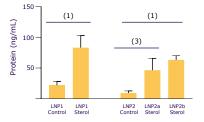


Extensive ionizable libraries developed for improved potency for multiple routes of administration

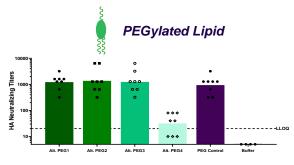


Novel helper lipids demonstrating significant improvements in potency $(\sim 2-3x)$

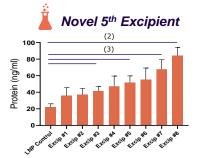




Novel sterols demonstrating significant improvements in potency $(\sim 3-4x)$



Novel PEG alternatives maintaining performance in vivo

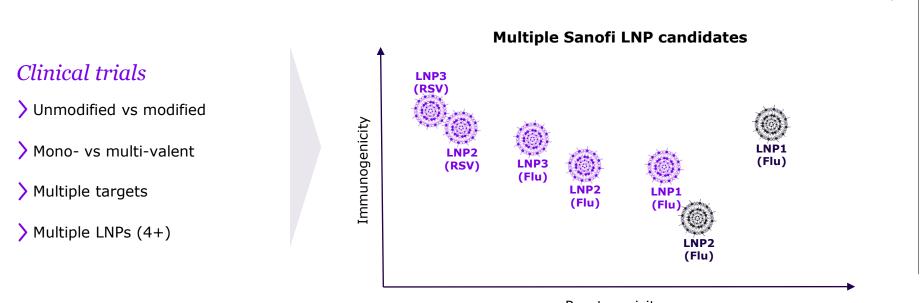


Significant potency boost with excipient (\sim 4x)

(1)	p < 0.000
(2)	P < 0.001
(3)	P < 0.01
(3)	P < 0.01



Fast learnings from *diverse clinical trials* with mRNA and LNP



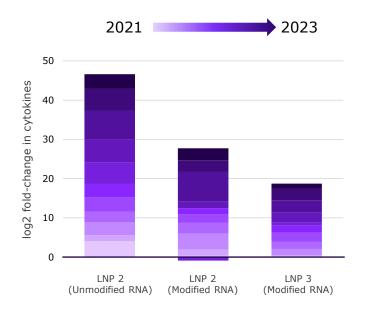
Reactogenicity

LNP with modified mRNA

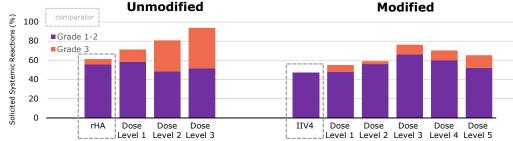


Sanofi's proprietary MIMIC[®] system to *increase efficiency of mRNA screening*

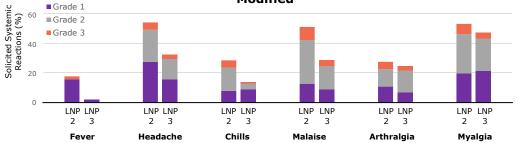
Preclinical MIMIC Prediction



Clinical Outcomes

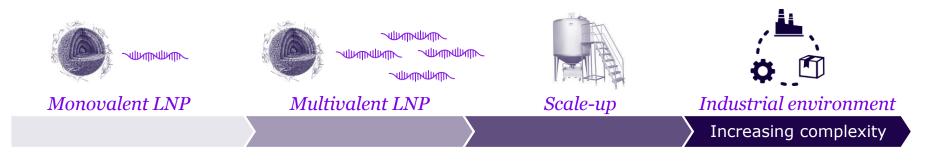


Modified

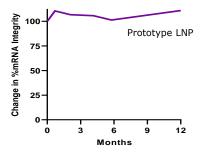




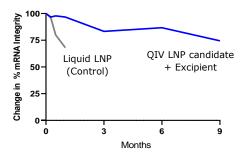
Significant progress toward improved thermostability



Prototype LNP demonstrating 12-months+ stability as 2-8°C liquid

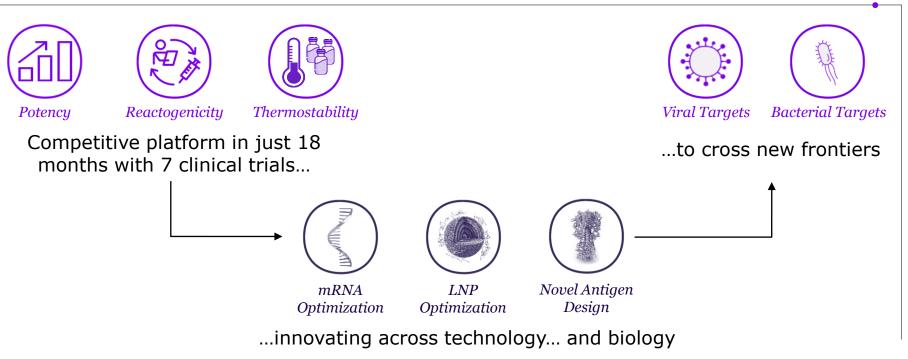


QIV LNP demonstrating ~9 months stability as 2-8°C liquid





Our *leading-edge mRNA platform* is poised to break grounds in vaccine innovation



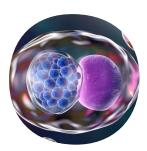


New frontiers

Dr William Geisler, MD, MPH Professor of Medicine and Epidemiology, University of Alabama at Birmingham

Sally Mossman Head of Vaccine Research Portfolio Strategy

Innovation to address unmet needs in *infectious diseases*

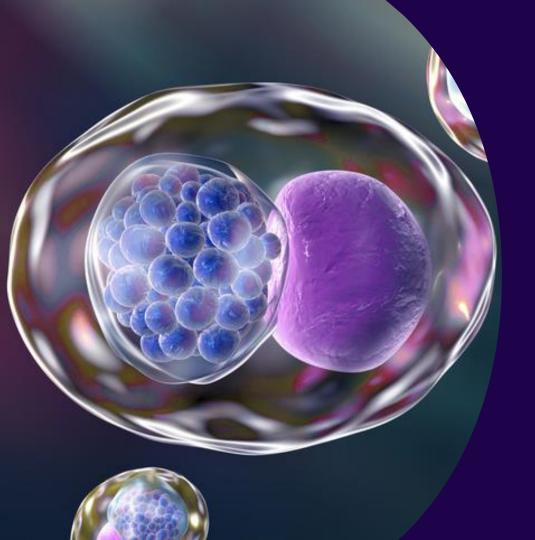


Chlamydia

- Dr William Geisler on the burden of chlamydia disease
- Positive data enable selection of final vaccine candidate

Acne

- Key preclinical data support clinical evaluation of therapeutic vaccine candidate
- GMP production to enable clinical evaluation ongoing



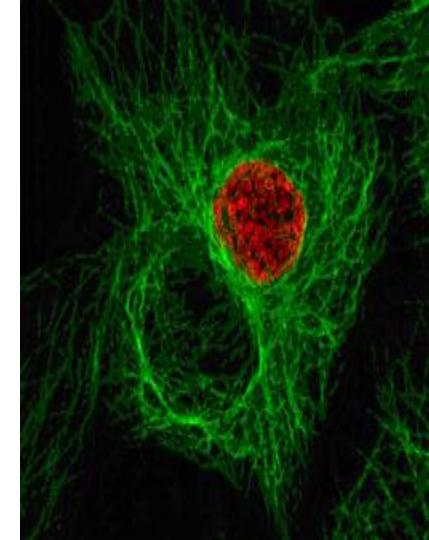
Chlamydia



Dr William Geisler, MD, MPH

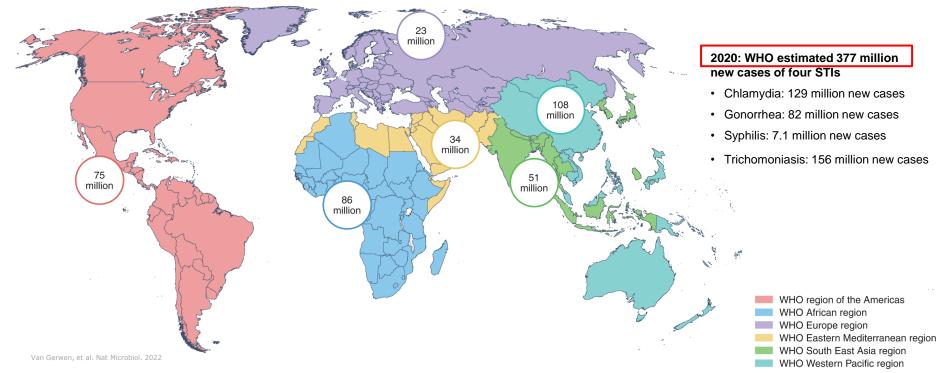
Professor of Medicine and Epidemiology, University of Alabama at Birmingham

Chlamydia Burden and Need for a Vaccine

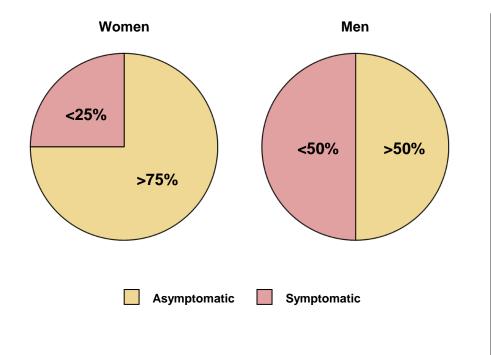


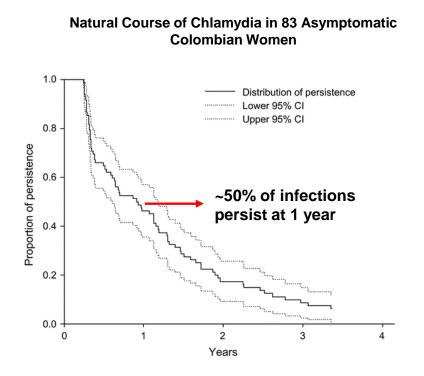
Chlamydia is the most common bacterial STI worldwide (~129 million new cases annually)

These numbers represent incident cases of chlamydia, gonorrhea, trichomoniasis and syphilis in 2016.



Chlamydia is a chronic infection and most infected persons do not have symptoms or signs of infection





Chlamydia has important health consequences, and the burden of morbidity is greater in women

Causes upper genital tract inflammation in 10%-15% of women (PID),^{1,2} which may be complicated by:

- Infertility (up to 18%)¹
- Chronic pelvic pain (up to 33%)³
- Ectopic pregnancy (3-fold risk)⁴

Associated with adverse pregnancy outcomes⁴

- Miscarriage, stillbirth, premature birth, and low birth weight (1.5-5-fold risk)
- Infection in newborns (eye and lung infection)

Increases risk for HIV acquisition (1.5-2-fold)⁵⁻⁶





Chlamydia control programs provide a comprehensive approach to preventing and treating chlamydia

Chlamydia Prevention Measures

- Abstinence
- Sexual health education
- Barrier methods (e.g., condoms)
- NO VACCINE AVAILABLE

Chlamydia Testing (with highly accurate NAAT)

- Routine screening in young women, MSM, and other women and men at risk
- Diagnostic testing with symptoms/signs

Chlamydia Treatment

- Treatment of patient and partner(s)
- Doxycycline x 7d or azithromycin x 1 effective
- No antibiotic resistance concerns





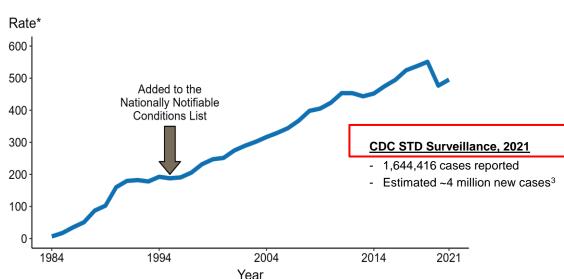






Control programs have been ineffective in decreasing chlamydia rates, justifying need for a preventative vaccine

Rates of Reported Chlamydia Cases, U.S., 1984–2021*



(* Per 100,000)

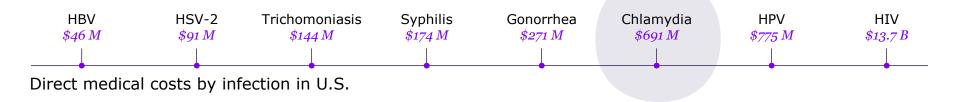
- Many chlamydia cases go undetected and untreated
- Natural infection does not elicit long-lived protective immunity in most
 - Reinfection occurs in up to 20% within one year¹
- Treatment early in course of infection may impair immunity²

Thank you

wgeisler@uabmc.edu

Significant direct medical costs in STI attributed to chlamydia

Chlamydia next to HPV in terms of costs in STIs



Queensland government in Australia fully recognizes the burden of disease in chlamydia

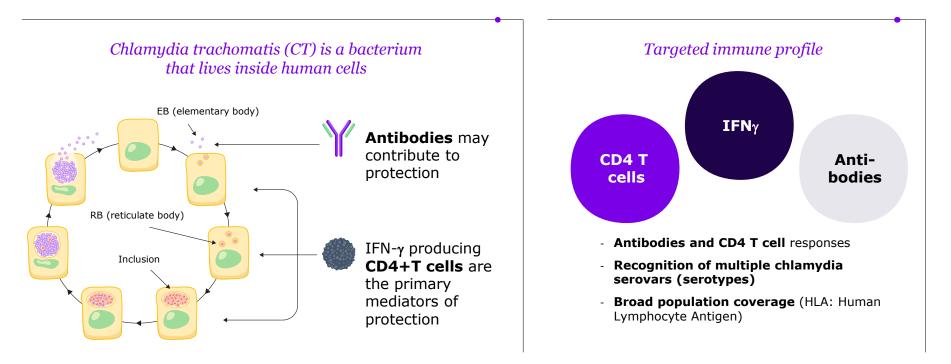


Supporting our vaccine development through the Translational Science Hub in Queensland

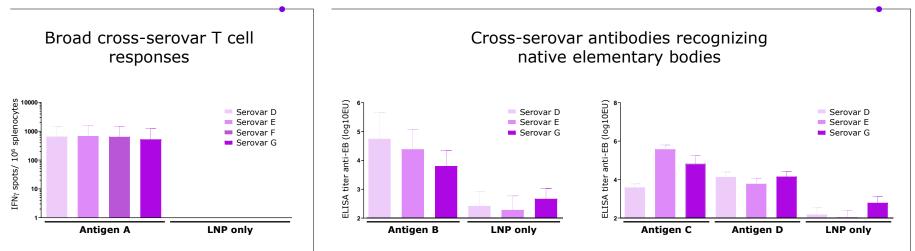
THE UNIVERSITY OF QUEENSLAND

Source: CDC's Sexually Transmitted Disease Surveillance, 2021, sexually Transmitted Disease Surveillance, 2021, accessed May 10

Chlamydia biology requires *sophisticated vaccine design*



Innovative multi-antigen vaccine candidate *achieves targeted immune profile, moving to phase 1/2 in 2024*



Spleen cells secreting Interferon-gamma in mice immunized with mRNA encoding Antigen A, or empty LNP control *Elementary body (EB) binding antibodies in sera from mice immunized with mRNA encoding Antigen B, C, D or empty LNP control*

Serovar equates to serotype terminology in chlamydia field





Acne

Acne is chronic inflammatory skin disease and the 8th most common medical condition globally



High burden of disease

- Chronic nature of condition
- Psycho-social impact on patients
- Contribution to antimicrobial resistance
- Economic impact of treatment
- Unmet needs with current treatments

Incidence and prevalence significant and increasing

- 8.6 million prevalent cases in U.S.
- 18.3 million prevalent cases in EU

Chen H. et al. Magnitude and temporal trend of acne vulgaris burden in 204 countries and territories from 1990 to 2019: an analysis from the Global Burden of Disease Study 2019 Layton A. M. et al. Reviewing the global burden of acne: how could we improve care to reduce the burden?

Source: IHME/GBD 2019 estimates. Available at https://vizhub.healthdata.org/gbd-compare/

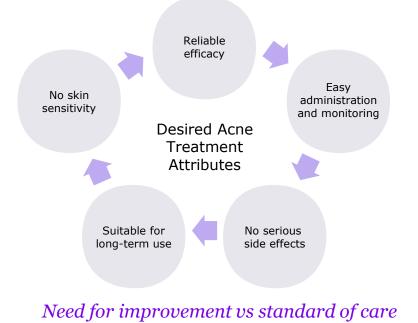
Recent market research points to *gaps in treatment landscape* driving a significant need for novel approaches

"Isotretinoin has the efficacy, but it's complicated and has risks – **none of the options we have give us everything we need in one treatment**"

- Dermatologist, Germany

"Acne is **very hard on patients** because it is a disease that everyone can see;...I don't take it lightly because I know it can have **psychological and social ramifications**"

- Dermatologist, US



on all dimensions

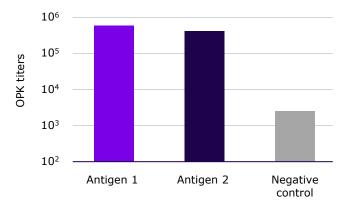
Sanofi internal HCP market research, 1Q23

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Our *ambitious approach* in the acne immunotherapeutic space

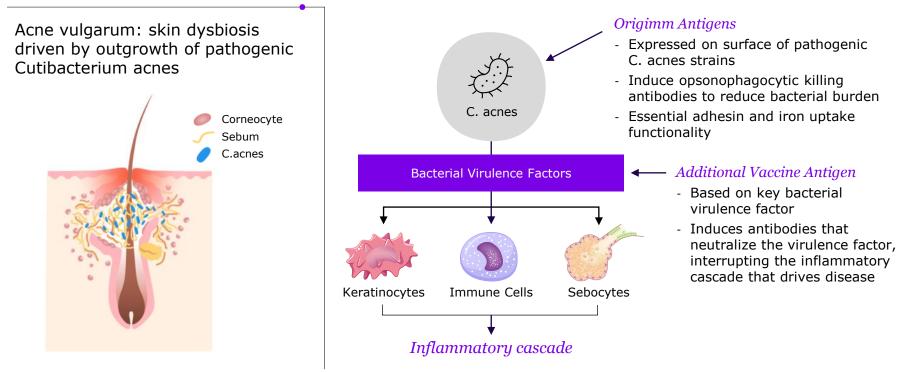
- > Targeted intervention designed to *restore a healthy skin microbiome*
- Leveraging antigens from Origimm acquisition, enhanced with additional antigen
- Critical functional assays developed and running
- Synergy between Sanofi Vaccines and Pharma Immunology Franchise
- > Full speed development of mRNA-based candidate

Recombinant protein antigens obtained through Origimm acquisition validated with strong proof of mechanism data



OPK: opsonophagocytic killing of C. acnes bacteria

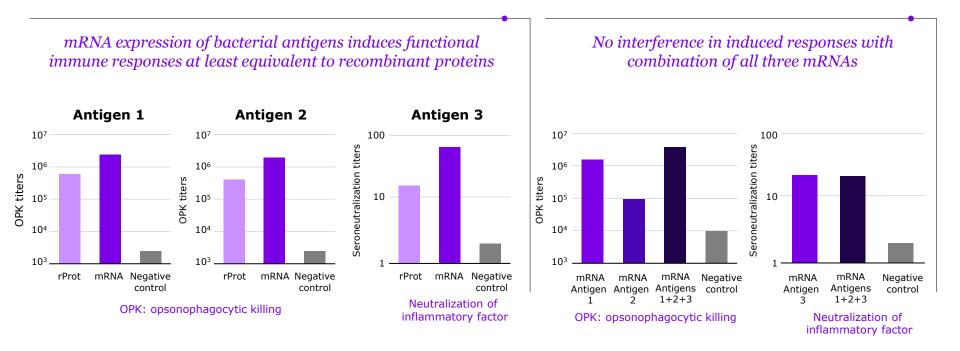
Therapeutic vaccine addressing *multiple pathogenic mechanisms*



Pharmaceutics 2019, 11(10), 490; https://doi.org/10.3390/pharmaceutics11100490 Targeted Topical Delivery of Retinoids in the Management of Acne Vulgaris: Current Formulations and Novel Delivery Systems by Gemma Latte

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Positive pre-clinical data support move to phase 1/2 in 2023



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Moving at pace to unlock new areas in infectious disease



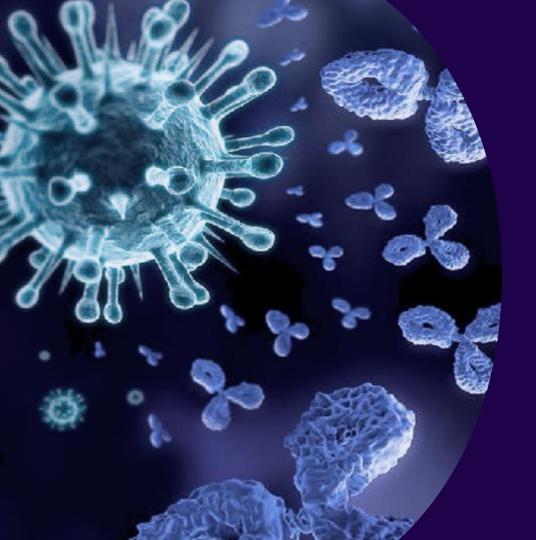


Expanding to new disease areas

Addressing unmet needs John Jr

Leveraging the right technological solutions

Therapeutic or prophylactic Association of infectious agents with chronic diseases Microbiome



Conclusion

Thomas Triomphe Head of Vaccines GBU

Sanofi drives *innovation* with BiC/FiC vaccines pipeline

3	New products approved since Vaccines Investor Event in December 2021
mRNA	Leading-edge mRNA platform to lift our influenza standard of care and deliver innovation to address unmet needs
6	New vaccine candidates expected in phase 1/2 trial in 2022/23
At least 5	First-in-Class / Best-in-Class vaccine candidates expected in phase 3 by 2025 across diverse preventative and therapeutic areas

On a clear path to generate >€10bn sales by 2030

> Launch Beyfortus blockbuster and build BiC *RSV franchise*

> Continue to win in *Influenza*

> Enter *Pneumococcal market* with PCV blockbuster candidate

> Sustain growth of *established business*

> Introduce our *new mRNA vaccines* to market

Sanofi Vaccines sales >€10bn by 2030¹

1. At 2023 rate

113 Vaccines Investor Event

Q&A session Part 2





Thomas Triomphe Head of Vaccines GBU

Thomas Grenier Head of Vaccines F&PS



Jean-François Toussaint Head of Vaccines R&D



Saranya Sridhar Head of Translational Medicine



Frank DeRosa Head of Research for mRNA CoE

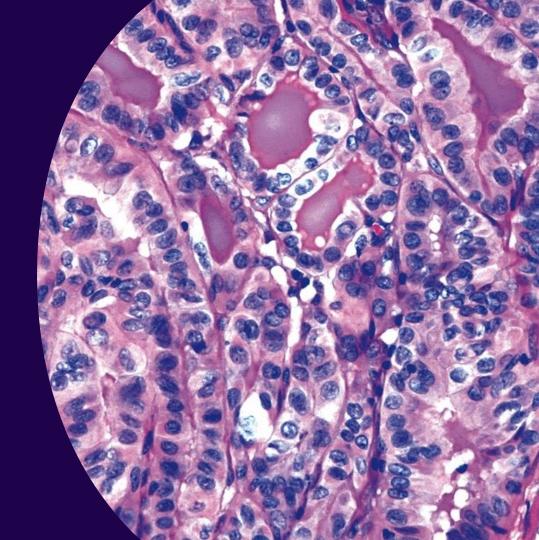


Dr William Geisler, MD, MPH Professor of Medicine & Epidemiology University of Alabama at Birmingham



Sally Mossman Head of Vaccine Research Portfolio Strategy

Appendices



Collaborations

Name	Developed in collaboration with
Beyfortus®	AstraZeneca
Dupixent® itepekimab (IL-33)	Regeneron
frexalimab	ImmuNext
VidPrevtyn [®] Beta	GSK and with funding from Biomedical Advanced Research and Development Authority (BARDA)
SP0202	SK Bioscience

Abbreviations

ACIP	Advisory Committee on Immunization Practices
AE	Adverse Event
AI	Artificial Intelligence
ВТК	Bruton's Tyrosine Kinase
CD	Cluster of Differentiation
CDC	Centers for Disease Control and Prevention
COPD	Chronic Obstructive Pulmonary Disease
СТ	Chlamydia Trachomatis
dOMV	detoxified Outer Membrane Vesicles
EB	Elementary Body
ELISA	Enzyme-Linked Immunosorbent Assay
ESPID	European Society for Paediatric Infectious Diseases
FDA	Food and Drug Administration
fHBP	factor-H Binding Protein
GMC	Geometric Mean Concentration
GMP	Good Manufacturing Practice
GMT	Geometric Mean Titers
GP	General Practitioner or Glycoprotein
HA	Hemagglutinin
HBV	Hepatitis B Virus
НСР	Healthcare Professionals
HD	High Dose
HIV	Human Immunodeficiency Virus

HLA	Human Lymphocyte Antigen
hMPV	Human Metapneumovirus
HPV	Human Papillomavirus
HSBA	Human Serum Bactericidal Activity
HSV-2	Herpes Simplex Virus type 2
IFN	Interferon
IgA	Immunoglobulin A
IgG	Immunoglobulin G
IL-13	Interleukin 13
IMD	Invasive Meningococcal Disease
IPD	Invasive Pneumococcal Disease
LNP	Lipid Nanoparticle
LRTD	Lower Respiratory Tract Disease
LRTI	Lower Respiratory Tract Infection
MA-LRTI	Medically Attended LRTI
ML	Machine Learning
mNT	micro Neutralization Test
MoA	Mode of Action
mRNA	messenger RNA
MS	Multiple Sclerosis
NA	Neuraminidase
NadA	Neisserial adhesin A
NT	Non-typable

NVT	Non-vaccine type
OA	Older Adults
ОРК	Opsonophagocytic killing
P&I	Pneumonia and Influenza
PBF	Protection Beyond Flu
PCV	Pneumococcal Conjugate Vaccine
PEG	PEGylated
PFS	Pre-filled Syringe
PIV	Parainfluenza Virus
QIV	Quadrivalent Influenza Vaccine
RP-LC	Reversed Phase Liquid Chromatography
rProt	recombinant Protein
RSV	Respiratory Syncytial Virus
SD	Standard Dose
SoC	Standard of Care
STI	Sexually Transmitted Infection
TEAE	Treatment Emergent Adverse Event
TNFI	Tumor Necrosis Factor Inhibitor
TSLP	Thymic Stromal Lymphopoietin
тт	Tetanus Toxoid
URTD	Upper Respiratory Tract Disease
UTR	Untranslated Region
VFC	Vaccines for Children
wнo	World Health Organization