



Q4 and Full Year 2017 Results

February 7, 2018

Forward Looking Statements

This presentation contains forward-looking statements as defined in the Private Securities Litigation Reform Act of 1995, as amended. Forward-looking statements are statements that are not historical facts. These statements include projections and estimates and their underlying assumptions, statements regarding plans, objectives, intentions and expectations with respect to future financial results, events, operations, services, product development and potential, and statements regarding future performance. Forward-looking statements are generally identified by the words "expects", "anticipates", "believes", "intends", "estimates", "plans" and similar expressions. Although Sanofi's management believes that the expectations reflected in such forward-looking statements are reasonable, investors are cautioned that forward-looking information and statements are subject to various risks and uncertainties, many of which are difficult to predict and generally beyond the control of Sanofi, that could cause actual results and developments to differ materially from those expressed in, or implied or projected by, the forward-looking information and statements. These risks and uncertainties include among other things, the uncertainties inherent in research and development of new products, including future clinical trial results and analysis of clinical data (including post-marketing data), decisions by regulatory authorities, such as the FDA or the EMA, regarding whether and when to approve any drug, device or biological application that may be filed for any such product candidates as well as their decisions regarding labelling and other matters that could affect the availability or commercial potential of such product candidates. There are additional risks that may cause actual results to differ materially from those contemplated by the forward-looking statements, such as the lack of commercial success of certain product candidates once approved, pricing pressures, both in the United States and abroad, including pharmaceutical reimbursement and pricing, the future approval and commercial success of therapeutic alternatives, risks associated with intellectual property and any related pending or future litigation and the ultimate outcome of such litigation, changes in applicable laws or regulations, the impact of cost containment initiatives and subsequent changes thereto, as well as those risks and uncertainties discussed or identified in the public filings with the SEC and the AMF made by Sanofi, including those listed under "Risk Factors" and "Cautionary Statement Regarding Forward-Looking Statements" in Sanofi's annual report on Form 20-F for the year ended December 31, 2016. Other than as required by applicable law, Sanofi does not undertake any obligation to update or revise any forward-looking information or statements.

Agenda

Key Highlights

- Olivier Brandicourt - Chief Executive Officer

Sustaining Innovation

- Elias Zerhouni - President, Global R&D

Financial Results

- Jérôme Contamine - Executive Vice President, Chief Financial Officer

Q&A Session

- Olivier Charmeil - Executive Vice President, General Medicines & Emerging Markets
- Karen Linehan - Executive Vice President, Legal Affairs and General Counsel
- David Loew - Executive Vice President, Sanofi Pasteur
- Alan Main - Executive Vice President, Consumer Healthcare
- Stefan Oelrich - Executive Vice President, Diabetes & Cardiovascular
- Bill Sibold - Executive Vice President, Sanofi Genzyme



Olivier Brandicourt
Chief Executive Officer



KEY HIGHLIGHTS

Continued Progress on Sanofi's Strategic Transformation



Reshape portfolio

- Bioverativ strengthens leadership in rare diseases⁽¹⁾
- Ablynx's caplacizumab expands rare blood disorder franchise⁽²⁾
- Signing of definitive transaction agreements⁽³⁾ on divestiture of EU Generics expected Q3 2018
- Vaccines expansion with Protein Sciences⁽⁴⁾ Flublok® and RSV⁽⁵⁾ assets



Execute launches

- Dupixent® launch continues to exceed expectations
- Steady share gains for Kevzara® in the U.S.
- Praluent® and Soliqua® 100/33 launches progressing slower than originally anticipated
- Dengvaxia® label update limits potential



Drive simplification



- Restructuring of alliance with Alnylam to obtain global rights to fitusiran in hemophilia
- Focused organization delivered cost savings of €1.5bn since 2015, one year ahead of plan



Sustain innovation

- Accelerate and expand development of cemiplimab and dupilumab⁽⁶⁾
- Bioverativ's⁽¹⁾ late-stage BIVV009 potentially first approved therapy in CAgD⁽⁷⁾
- Announced acquisition of Ablynx which adds transformative Nanobody® technology platform⁽²⁾

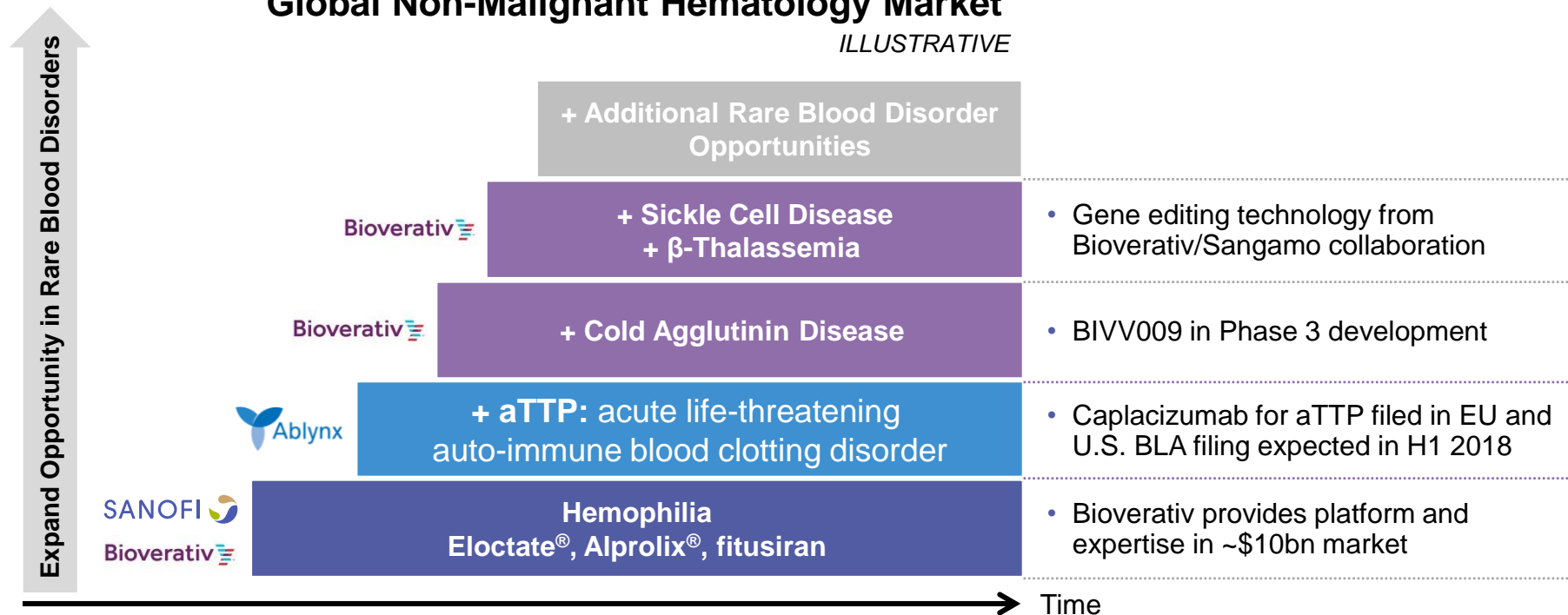
Strategically and Financially Compelling M&A to Enhance Sanofi's Growth Profile and Create Value

		Value	Value Creation ⁽¹⁾	Build Leadership Position	Strengthen Pipeline	Immediate EPS Accretion ⁽²⁾
	Transforming the lives of people with hemophilia, cold agglutinin disease and other rare blood disorders	\$11.6 bn	✓	✓	✓	✓
	Nanobody® technology to develop therapeutics in areas of high unmet medical need	€3.9 bn	✓	✓	✓	~

Building a Leading Rare Blood Disorder Franchise

Global Non-Malignant Hematology Market

ILLUSTRATIVE



Sanofi Focuses on Leading Technology Platforms

Addressing Multiple Disease Targets with Single Complex Molecules

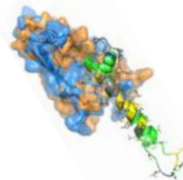
Multispecific Antibodies
(bi- & tri-specific)



siRNA Conjugates



Trigonal Peptides



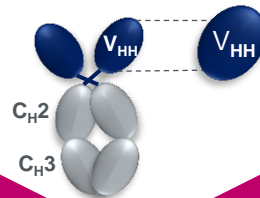
PRR Antibody Conjugates



BioNTech mRNA Mixture



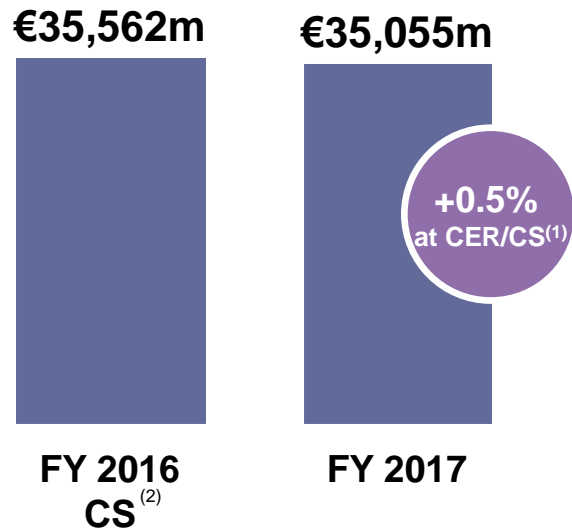
Ablynx Nanobodies®



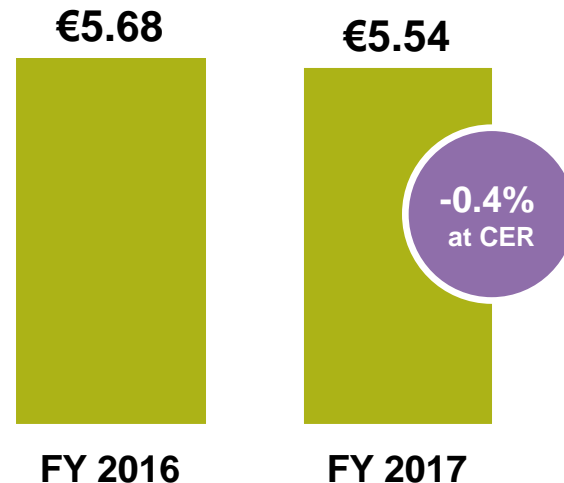
Acquisition of Ablynx internalizes platform for Nanobodies®, a novel class of next-generation biologics

FY 2017 Company Sales Grew 0.5%⁽¹⁾ with EPS Broadly Stable In-Line with Expectations

Company Sales

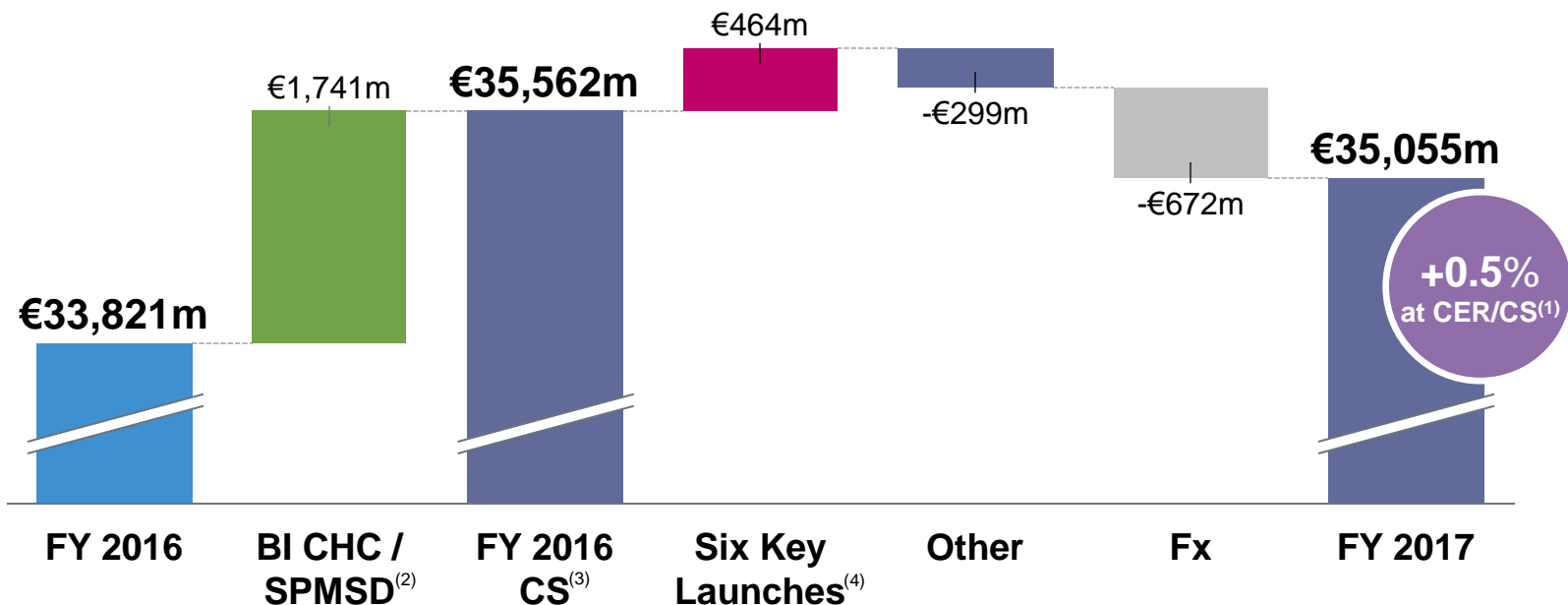


Business EPS



FY 2017 Sales Stable⁽¹⁾ Despite Losses of Exclusivity (LoE)

FY 2017 Company Sales



(1) Growth at Constant Exchange Rates (CER) and Constant Structure (CS)






(2) Primarily includes SPMSD (€261m) and BI CHC (€1,544m on a Full Sales recognition basis) in 2016. Minor disposal of CHC activities in China is also included.

(3) 2016 Sales at Constant Structure

(4) Sales including Dengvaxia®, Dupixent®, Kevzara®, Praluent®, Soliqua®100/33 and Toujeo®, all at CER

Specialty Care Strong in Q4 while DCV Declines as Expected and Sevelamer Generics Impact GEM⁽¹⁾

Q4 2017 Sales by Global Business Unit

		Growth at CER/CS ⁽²⁾	
Company Sales		€8,691m	-1.6%
	Sanofi Genzyme (Specialty Care)⁽³⁾	€1,466m	+16.9%
	Sanofi Pasteur (Vaccines)	€1,385m	+1.2%⁽⁴⁾
	Diabetes & Cardiovascular⁽³⁾	€1,297m	-19.1%
	Consumer Healthcare⁽⁵⁾	€1,196m	+2.5%⁽⁶⁾
	General Medicines & Emerging Markets^(7,8,9)	€3,347m	-2.7%

(1) General Medicines & Emerging Markets

(2) Growth at CER and Constant Structure on the basis of Q4 2016 sales including CHC sales from Boehringer Ingelheim, SPMSD sales and others

(3) Does not include Emerging Markets sales

(4) On a CER basis, growth was +8.7%

(5) Consumer Healthcare includes sales in Emerging Markets

(6) On a CER basis, growth was +51.8%







(7) Includes Emerging Markets sales for Diabetes & Cardiovascular and Specialty Care

(8) Emerging Markets: World excluding U.S., Canada, Western & Eastern Europe (except Eurasia), Japan, South Korea, Australia, New Zealand and Puerto Rico

(9) Excluding global Consumer Healthcare sales and Vaccines

Diversified Business Model Moderates Negative Effects from LoEs in Developed Markets and Dengvaxia® in Q4

Q4 2017 Sales by Franchise

			Developed Markets		Emerging Markets ⁽³⁾	
	Total Sales	Growth at CER/CS ⁽¹⁾	Sales	Growth at CER/CS ⁽¹⁾	Sales	Growth at CER/CS ⁽¹⁾
 Specialty Care	€1,714m	+16.6%	€1,466m	+16.9%	€248m	+15.0%
 Vaccines	€1,385m	+1.2%	€914m	+5.3%	€471m	-6.1% ⁽²⁾
 Diabetes & Cardiovascular	€1,663m	-14.2%	€1,297m	-19.1%	€366m	+8.7%
 Consumer Healthcare	€1,196m	+2.5%	€796m	+4.1%	€400m	-0.5%
 Established Rx Products	€2,298m	-6.0%	€1,397m	-11.4%	€901m	+3.3%
 Generics	€435m	-1.9%	€252m	-0.4%	€183m	-3.8%

LoEs = Losses of Exclusivity

(1) Growth at CER and Constant Structure

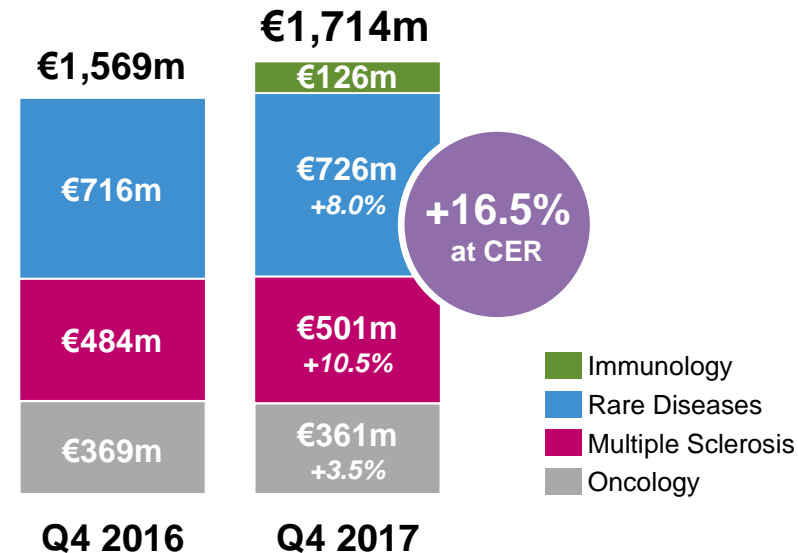
(2) Excluding Dengvaxia®, Q4 2017 sales were down -1.2%

(3) Pharmaceutical sales were up +4.0% at CER/CS in Emerging Markets in Q4 2017

Immunology Franchise Emerges as Significant Growth Driver for Specialty Care in Q4 2017

- Immunology franchise achieved sales of €126m
 - Dupixent® sales reached €118m
 - Kevzara® launch progressing well, capturing 15% of NBRx market share in the U.S.⁽¹⁾
- Rare Disease franchise grew 8% driven by solid performance of our three core LSD franchises⁽²⁾
- Multiple Sclerosis franchise up +11% despite increased competition in the U.S.
 - Aubagio® up +14% to €389m
 - Lemtrada® stable at €112m

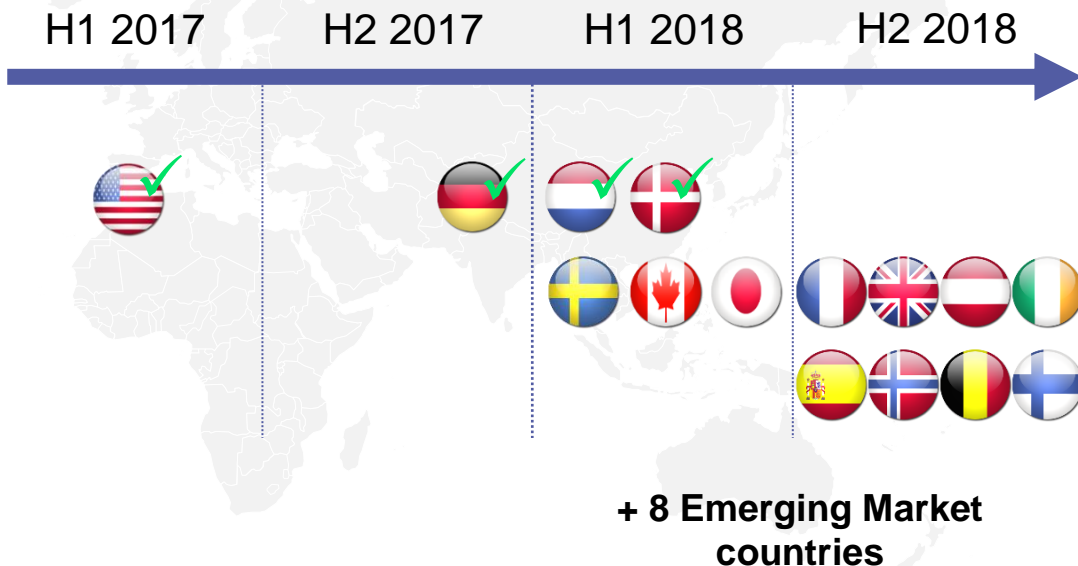
Global Specialty Care Franchise Sales



FY 2017 sales increased +14.5% at CER

2017 Launches and 2018 Expected Launches

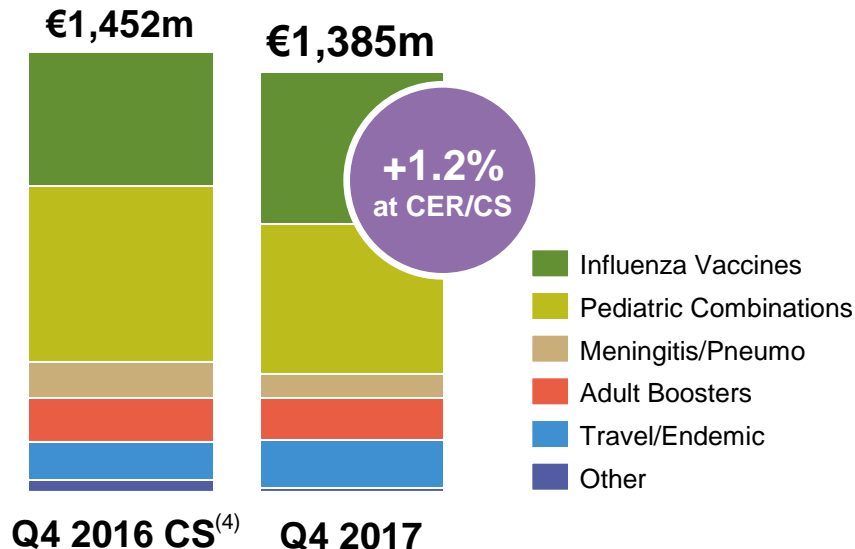
- AD: U.S. launch continues to exceed expectations
 - >33,000 patients prescribed⁽¹⁾
 - Focus on prescribers depth
 - Targeted awareness DTC campaign
- FDA submission in asthma completed⁽²⁾
 - Pre-launch activities focused on allergists / pulmonologists



Vaccines Impacted by Order Phasing and Dengvaxia® Label Update, Offset by Strong Flu Performance in Q4

- Influenza franchise up +21% to €502m
 - Strong U.S. pandemic Flu purchases
 - Launch of VaxigripTetra® driving European flu growth to +45%
- Pediatric combination franchise down -9.8%
 - High basis of comparison for U.S. Pentacel®
 - Lower sales of AcXim products in EM
- Europe vaccines sales increased +38%
- Menactra® impacted by CDC order phasing

Sanofi Pasteur Sales

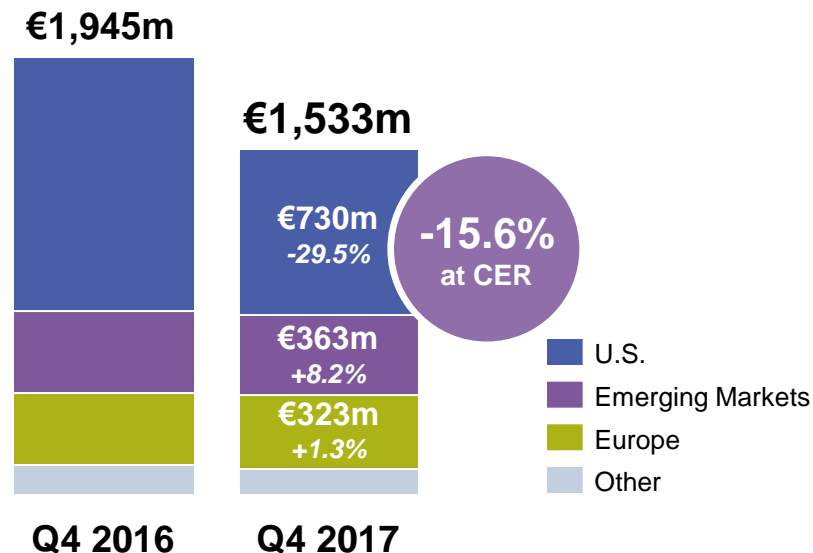


FY 2017 sales increased +8.3% at CER and Constant Structure

Anticipated Decline in Diabetes Sales in Q4 Amplified by High Basis of Comparison in the U.S.

- Global Diabetes sales declined -16%
 - U.S. sales down -30% on the basis of strong Q4 2016
 - Solid performance in Emerging Markets, up +8.2%
 - Europe sales increased slightly
- Toujeo® gained market share in global markets
- Praluent® sales up +54% to €53m
- ODYSSEY OUTCOMES study accepted as a Late Breaker at ACC⁽¹⁾
 - *Cardiovascular Outcomes with Alirocumab After Acute Coronary Syndrome: Results of the ODYSSEY Outcomes Trial*
 - Saturday, March 10 2018: 9:00 a.m. - 10:00 a.m. EST

Global Diabetes Sales by Geography

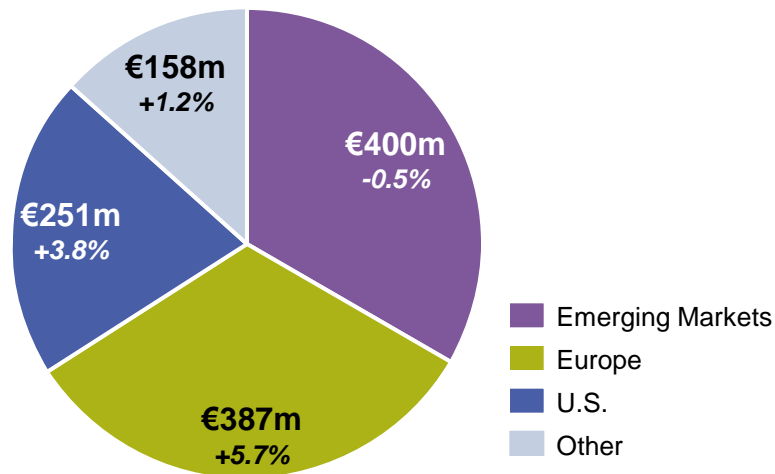


FY 2017 global diabetes sales declined -11.1%

CHC Performance Supported by Mature Markets in Q4

- CHC franchise delivered sales of €1,196m, up +2.5% at CER/CS
- U.S. sales increased +3.8% due to higher sales of allergy franchise and Gold Bond® brands
- Europe up +5.7% driven by Doliprane®
- Emerging Markets (-0.5%) impacted by lower sales in Mexico as well as Russia following change in distribution agreement⁽¹⁾
- BI CHC business integration nears completion

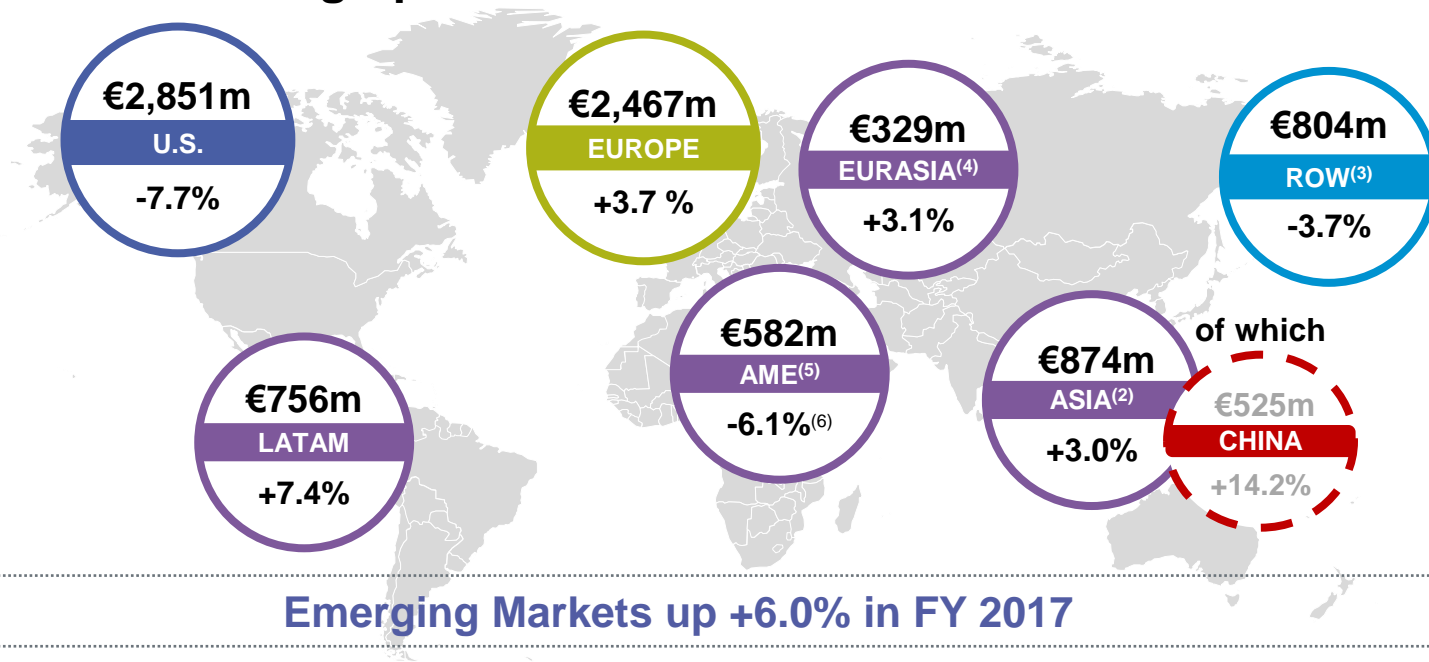
Q4 2017 CHC Sales by Geography



FY 2017 sales increased +2.1% at CER and Constant Structure

Emerging Markets⁽¹⁾ Deliver Another Year of Solid Growth Despite Q4 Performance Impacted by Vaccines

Geographic Breakdown of Q4 2017 Sales



Emerging Markets up +6.0% in FY 2017



Elias Zerhouni
President, Global R&D



SUSTAINING INNOVATION

Significant Advantages of Ablynx' Nanobody® Technology Platform

Mix and match

Multi-specific/multivalent Nanobodies® that address multiple targets in a single drug molecule – flexible GS linker lengths



Multiple delivery routes



Injection



Inhalation



Ocular



Oral-to-topical

Manufacturing

High-yield,
high-concentration,
low-viscosity,
microbial production



Able to bind and block challenging targets



Nanobodies® against
ion channels and
GPCRs

Customised half-life extension

Hours/days/weeks



Albumin-binding
Nanobody®

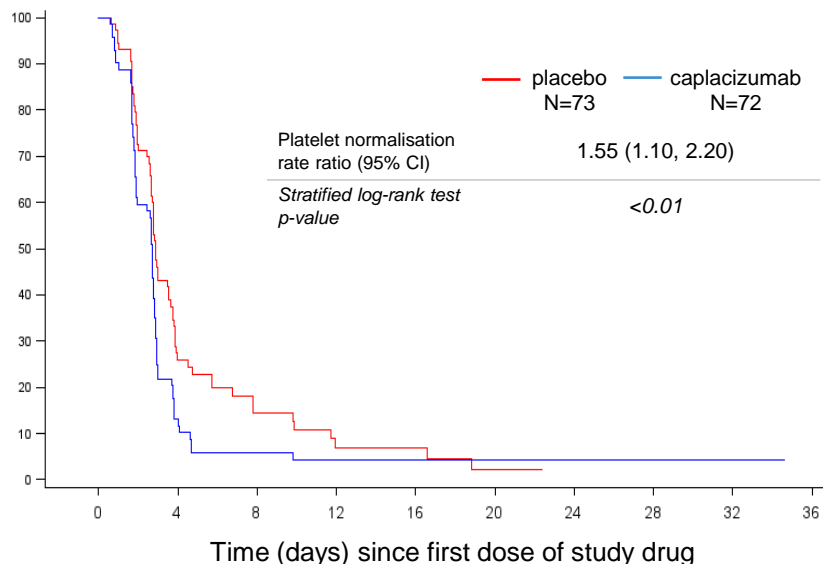


Fc

Strong Results from Caplacizumab Phase 3 HERCULES Study in aTTP

Reduction in Time to Platelet Count Response

% of patients without platelet count response



- Primary endpoint met on reduction in time to platelet count response⁽¹⁾
- Strong efficacy across range of secondary endpoints
 - Recurrence in aTTP cut to 4% (vs 38% on placebo)
 - 38% reduction in number of days of plasma exchange
 - 65% reduction in number of days in Intensive Care Unit
 - 31% reduction in hospital days
- Treatment emergent adverse events were similar between the treatment groups⁽²⁾
- Caplacizumab filed in EU in 2017 (under review) and U.S. BLA filing expected in H1 2018

(1) Platelet count response was defined as initial platelet count $\geq 150 \times 10^9/L$ with subsequent stop of daily PEX within 5 days

(2) Serious TEAEs were more common in the placebo (PBO) group, driven by patients experiencing a recurrence of aTTP. Consistent with the mechanism of action of caplacizumab, the percentage of subjects with any bleeding-related TEAE was higher for caplacizumab than the PBO treatment group (66.2% vs. 49.3%). Most bleeding-related TEAEs were mild or moderate in severity. There were 3 deaths in the PBO group and none in the caplacizumab group during the study drug treatment period.

Bioverativ Acquisition Provides Platform for Expansion into Rare Blood Disorders⁽¹⁾

Hemophilia

- **XTEN technology expected to offer once-weekly dosing or less**
 - rFVIII Fc-VWF-XTEN for Hemophilia A and rFVII Fc-XTEN for Hemophilia B
 - XTEN polypeptides improve the pharmacokinetic profile and degrade naturally

Cold Agglutinin Disease

- **An autoimmune hemolytic anemia that causes red blood cell destruction**
 - First in class potent and highly selective inhibitor of C1s for complement mediated disease
 - C1 is central for CAgD and inhibition does not affect lectin or alternative complement pathways
 - FDA breakthrough therapy designation

Sickle Cell Disease

- **Genetic disorders resulting from the presence of a mutated form of hemoglobin**
 - Autologous, gene-edited cell therapies
 - Uses genome editing technology to modify autologous Hematopoietic stem cells
 - MoA blocks polymerization, allows for normal RBC function, and decreases RBC hemolysis

β-Thalassemia

- **Disorder characterized by a genetic deficiency in the synthesis of beta-globin chains**
 - Autologous, gene-edited cell therapies
 - Uses genome editing technology to modify autologous Hematopoietic stem cells
 - MoA allows for more normal RBC production and RBC lifespan

Expansion and Acceleration of Investments for Cemiplimab and Dupilumab Development Programs⁽¹⁾

Oncology



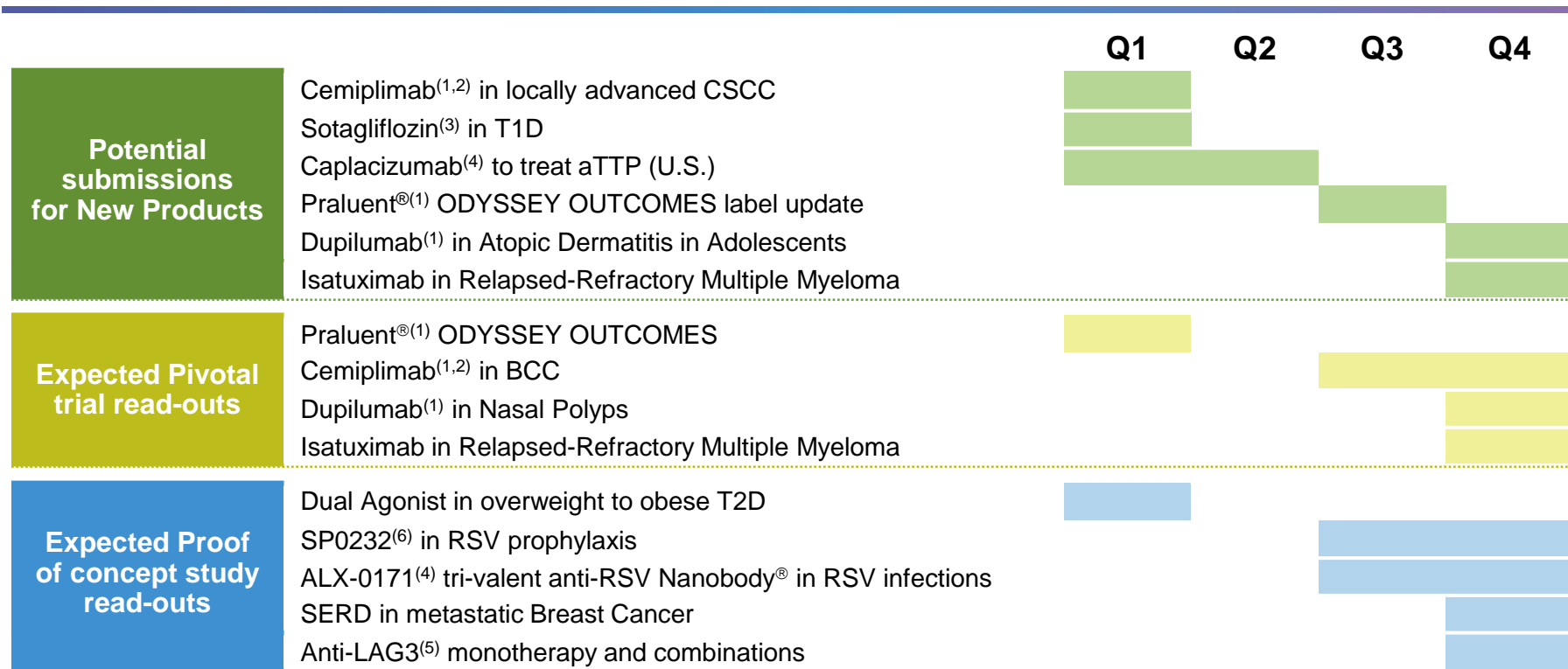
- **Cemiplimab investment to be increased by ~\$1bn**
 - Investment to increase from \$650m to \$1.64bn
 - Sanofi to fund 50% of development costs
 - Continued investment in other immuno-oncology programs under existing discovery agreement
 - ~70% of the increased investment to be spent over 2018-2020 and ~30% over 2021-2023

Immunology



- **New studies in Immunology**
 - Dupilumab: accelerate planned new studies in COPD, peanut and grass allergy, and in patients with multiple allergic disorders
 - Anti-IL33⁽²⁾: accelerate and expand development with studies expected to be conducted in atopic dermatitis, asthma and COPD

2018 R&D Milestones



aTTP = acquired Thrombotic thrombocytopenic purpura; BCC = Basal Cell Carcinoma; CSCC = Cutaneous Squamous Cell Carcinoma; RSV = Respiratory Syncytial Virus; SERD = Selective Estrogen Receptor Downregulators; T1D = Type 1 Diabetes; T2D = Type 2 Diabetes

(1) In collaboration with Regeneron

(2) Also known as SAR439684 and REGN2810

(3) In collaboration with Lexicon

(4) Subject to the completion of the Ablynx acquisition announced on January 29, 2018

(5) Regeneron product for which Sanofi has opt-in right

(6) Also known as MEDI8897, in collaboration with MedImmune



Jérôme Contamine
Executive Vice President,
Chief Financial Officer

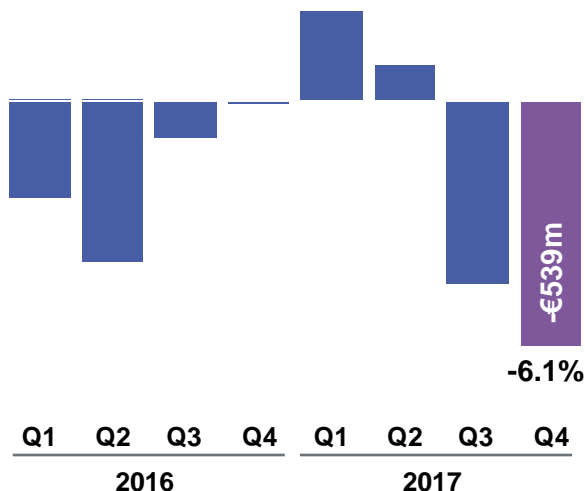


FINANCIAL RESULTS

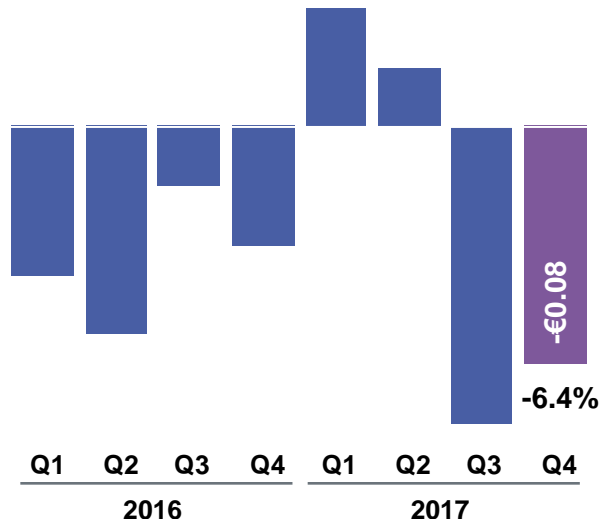
Significant Unfavorable FX Impact on Sales and EPS in Q4

Currency Impact

Company Sales⁽¹⁾



Business EPS



Business EPS in Q4 Reflects Dengvaxia® Charges and U.S. LoE Impact Despite Favorable Tax Rate

€m	Q4 2017	Q4 2016	% Change (reported €)	% Change (CER)
Net Sales	8,691	8,867	-2.0%	+4.1%
Gross Profit	5,883	6,221	-5.4%	+1.3%
Business Operating Income	1,691	2,124	-20.4%	-14.0%
<i>Business operating margin</i>	19.5%	24.0%	-	-
<i>Effective tax rate⁽¹⁾</i>	18.6%	24.0%	-	-
Animal Health contribution to BNI	0	81	-	-
Total Business Net Income	1,332	1,606	-17.1%	-10.8%
Average number of Shares	1,252.9	1,282.9	-	-
Business EPS	€1.06	€1.25	-15.2%	-8.8%

Higher Operating Expenses Due to Investments in Priority R&D Programs and Launch Costs in Immunology

€m	Q4 2017	Q4 2016 CS ⁽¹⁾	% Change (CER/CS)
Net Sales	8,691	9,380	-1.6%
Other revenues	290	304	+3.6%
Gross Profit	5,883	6,542	-3.7%
R&D	(1,464)	(1,461)	+4.5%
SG&A	(2,698)	(2,780)	+2.6%
Other current operating income & expenses	(114)	(70)	-
Share of profit/loss of associates	114	40	-
Minority interests	(30)	(31)	-
Business Operating Income	1,691	2,240	-18.5%
<i>Business operating margin</i>	<i>19.5%</i>	<i>23.9%</i>	

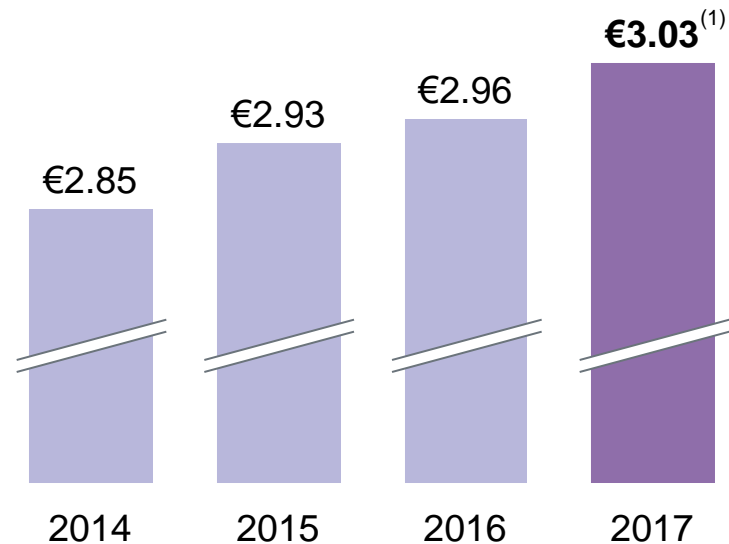
Sanofi Meets 2017 Financial Performance Objectives

		Latest Objectives	FY 2017 Results
✓	Gross Margin	70-71% at CER	70.6%
✓	OpEx Growth Rate at CER/CS	at similar rate as in 2016 ⁽¹⁾	+2.0%
✓	Tax Rate	24-25%	23.5%
✓	Business EPS Evolution at CER	Broadly stable	-0.4%
✓	Dividend growth	Progressive	7 cents increase

Proposal for 24th Consecutive Increase in Annual Dividend Confirms Commitment to Return Capital to Shareholders

- Progressive dividend growth remains a key value proposition to our shareholders
- €0.07 per share increase over 2016
- Implies a dividend yield of 4.2%⁽²⁾
- Returned €5.5bn to shareholders in 2017⁽³⁾

Evolution of Dividend



Positive Net Sales Drivers Primarily in H2 2018

H1 2018

- + Dupixent® increasing contribution
- Vaccines phasing and supply constraint
- Sevelamer generic competition
- Reduced Part D coverage for U.S. diabetes and continued expected average net price decline

H2 2018

- + Dupixent® increasing contribution
- + Net sales from Bioverativ⁽¹⁾ post closing
- + Expected benefit from new product launches including Flublok®, Admelog® and Kevzara®
- + Potential upside opportunity for Praluent® from ODYSSEY OUTCOMES study results
- Reduced Part D coverage for U.S. diabetes and continued expected average net price decline

2018 Financial Guidance

FY 2018



Business EPS

+2% to +5% at CER^(1,2,3)

FX impact on Business EPS

-3% to -4%⁽⁴⁾
based on December 2017 average exchange rates



Olivier Brandicourt
Chief Executive Officer



CLOSING REMARKS

Creating Value for Shareholders by Executing on Sanofi Strategic Transformation

- 1 Delivered on financial objectives
- 2 Launched a new Immunology franchise
- 3 Progressed pipeline and research platforms
- 4 Creating value through acquisitions



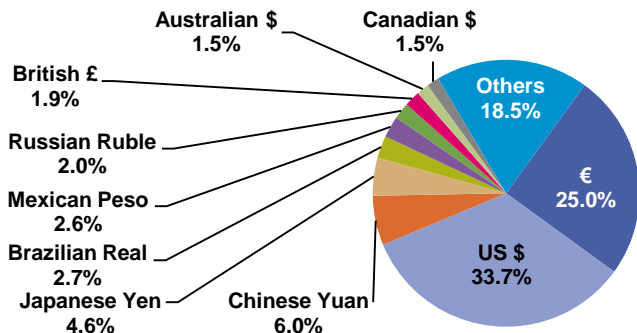
APPENDICES FINANCE

2018 Currency Sensitivity and Q4 2017 Currency Exposure

2018 Business EPS Currency Sensitivity

Currency	Variation	Business EPS Sensitivity
U.S. Dollar	+ 0.05 USD/EUR	- EUR 0.10
Japanese Yen	+ 5 JPY/EUR	- EUR 0.01
Chinese Yuan	+ 0.2 CNY/EUR	- EUR 0.02
Brazilian Real	+ 0.4 BRL/EUR	- EUR 0.02
Russian Ruble	+ 10 RUB/EUR	- EUR 0.03

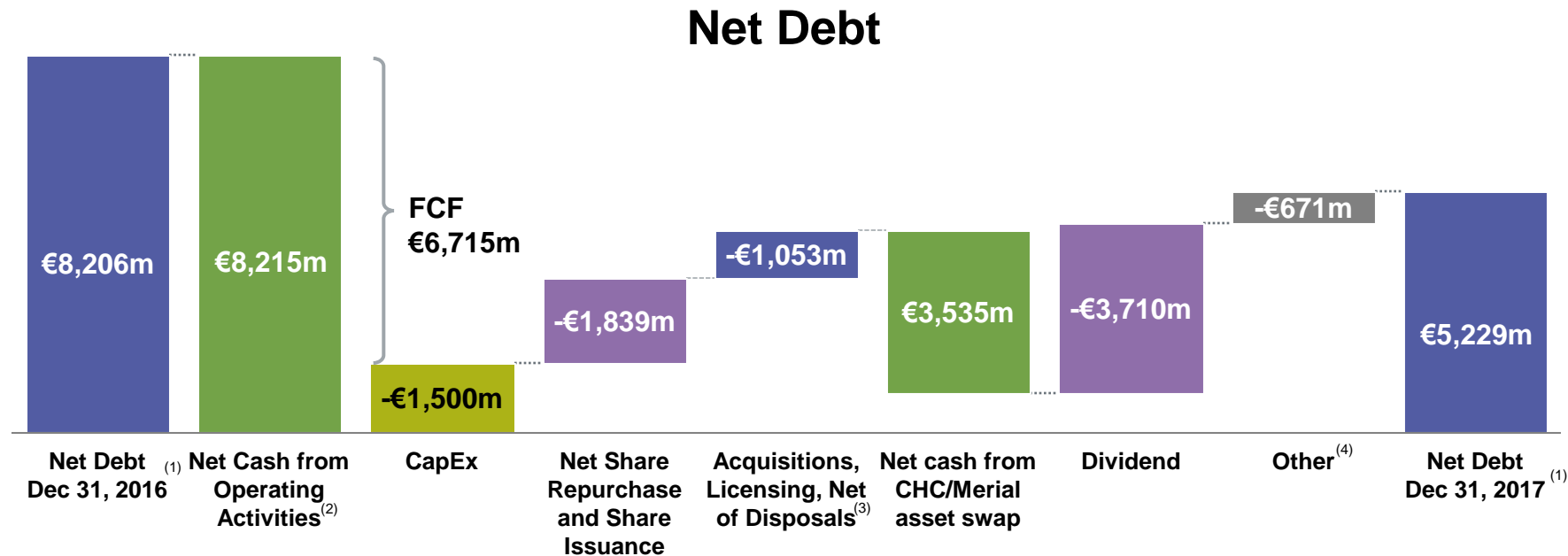
Currency Exposure on Q4 2017 Sales



Currency Average Rates

	Q4 2016	Q4 2017	% change
EUR/USD	1.08	1.18	+9.2%
EUR/JPY	117.92	133.00	+12.8%
EUR/CNY	7.38	7.79	+5.5%
EUR/BRL	3.55	3.83	+7.8%
EUR/RUB	67.99	68.80	+1.2%

Net Debt Evolution in 2017



Moody's (A1/stable), S&P (AA/stable), Scope Ratings (AA/stable) ratings reaffirmed

Business Net Income Statement – Q4 2017

Q4 2017				Pharmaceuticals			Vaccines			Others		Total Group		
€ million	Q4 2017	Q4 2016	Change	Q4 2017	Q4 2016	Change	Q4 2017	Q4 2016	Change	Q4 2017	Q4 2016	Q4 2017	Q4 2016	Change
Net sales	7,306	7,515	(2.8%)	1,385	1,352	2.4%						8,691	8,867	(2.0%)
Other revenues	66	83	(20.5%)	224	227	(1.3%)						290	310	(6.5%)
Cost of Sales	(2,250)	(2,210)	1.8%	(848)	(746)	13.7%						(3,098)	(2,956)	4.8%
As % of net sales	(30.8%)	(29.4%)		(61.2%)	(55.2%)							(35.6%)	(33.3%)	
Gross Profit	5,122	5,388	(4.9%)	761	833	(8.6%)						5,883	6,221	(5.4%)
As % of net sales	70.1%	71.7%		54.9%	61.6%							67.7%	70.2%	
Research and development expenses	(1,278)	(1,292)	(1.1%)	(186)	(145)	28.3%						(1,464)	(1,437)	1.9%
As % of net sales	(17.5%)	(17.2%)		(13.4%)	(10.7%)							(16.8%)	(16.2%)	
Selling and general expenses	(2,460)	(2,401)	2.5%	(238)	(202)	17.8%						(2,698)	(2,603)	3.6%
As % of net sales	(33.7%)	(31.9%)		(17.2%)	(14.9%)							(31.0%)	(29.4%)	
Other operating income/expenses	15	(28)		(102)	(14)					(27)	(36)	(114)	(78)	
Share of profit/loss of associates* and joint-ventures	115	41		(1)	12							114	53	
Net income attributable to non controlling interests	(29)	(31)		(1)	(1)							(30)	(32)	
Business operating income	1,485	1,677	(11.4%)	233	483	(51.8%)				(27)	(36)	1,691	2,124	(20.4%)
As % of net sales	20.3%	22.3%		16.8%	35.7%							19.5%	24.0%	
Financial income & expenses												(73)	(125)	
Income tax expense												(286)	(474)	
Tax rate**												18.6%	24.0%	
Business net income excl. Animal Health business												1,332	1,525	(12.7%)
As % of net sales												15.3%	17.2%	
Business net income of Animal Health business												-	81	
Business net income												1,332	1,606	(17.1%)
Business earnings / share (in €)***												1.06	1.25	(15.2%)

* Net of tax.

** Determined on the basis of Business income before tax, associates, and non-controlling interests.

*** Based on an average number of shares outstanding of 1,252.9 million Q4 2017 and 1,282.9 million in Q4 2016.

Business Net Income Statement – FY 2017

Full Year 2017				Pharmaceuticals			Vaccines			Others		Total Group		
€ million	12M 2017	12M 2016	Change	12M 2017	12M 2016	Change	12M 2017	12M 2016	Change	12M 2017	12M 2016	12M 2017	12M 2016	Change
Net sales	29,954	29,244	2.4%	5,101	4,577	11.4%						35,055	33,821	3.6%
Other revenues	287	274	4.7%	862	613	40.6%						1,149	887	29.5%
Cost of Sales	(8,628)	(8,349)	3.3%	(2,817)	(2,353)	19.7%						(11,445)	(10,702)	6.9%
As % of net sales	(28.8%)	(28.5%)		(55.2%)	(51.4%)							(32.6%)	(31.6%)	
Gross Profit	21,613	21,169	2.1%	3,146	2,837	10.9%						24,759	24,006	3.1%
As % of net sales	72.2%	72.4%		61.7%	62.0%							70.6%	71.0%	
Research and development expenses	(4,835)	(4,618)	4.7%	(637)	(554)	15.0%						(5,472)	(5,172)	5.8%
As % of net sales	(16.1%)	(15.8%)		(12.5%)	(12.1%)							(15.6%)	(15.3%)	
Selling and general expenses	(9,176)	(8,743)	5.0%	(881)	(743)	18.6%				(1)	-	(10,058)	(9,486)	6.0%
As % of net sales	(30.6%)	(29.9%)		(17.3%)	(16.2%)							(28.7%)	(28.0%)	
Other operating income/expenses	180	(1)		(108)	(14)					(68)	(112)	4	(127)	
Share of profit/loss of associates* and joint-ventures	234	129		1	48							235	177	
Net income attributable to non controlling interests	(125)	(112)		-	(1)							(125)	(113)	
Business operating income	7,891	7,824	0.9%	1,521	1,573	(3.3%)	(69)	(112)				9,343	9,285	0.6%
As % of net sales	26.3%	26.8%		29.8%	34.4%							26.7%	27.5%	
Financial income & expenses												(273)	(399)	
Income tax expense												(2,106)	(2,054)	
Tax rate**												23.5%	23.3%	
Business net income excl. Animal Health business												6,964	6,832	1.9%
As % of net sales												19.9%	20.2%	
Business net income of Animal Health business												-	476	
Business net income												6,964	7,308	(4.7%)
Business earnings / share (in €)***												5.54	5.68	(2.5%)

* Net of tax.

** Determined on the basis of Business income before tax, associates, and non-controlling interests.

*** Based on an average number of shares outstanding of 1,256.9 million in 2017 and 1,286.6 million in 2016.

Consolidated Income Statements

€ million	Q4 2017 ⁽¹⁾	Q4 2016 ⁽¹⁾	12M 2017 ⁽¹⁾	12M 2016 ⁽¹⁾
Net sales	8,691	8,867	35,055	33,821
Other revenues	290	310	1,149	887
Cost of sales	(3,088)	(2,956)	(11,611)	(10,702)
Gross profit	5,893	6,221	24,593	24,006
Research and development expenses	(1,464)	(1,437)	(5,472)	(5,172)
Selling and general expenses	(2,698)	(2,603)	(10,058)	(9,486)
Other operating income	10	56	237	355
Other operating expenses	(124)	(134)	(233)	(482)
Amortization of intangible assets	(442)	(412)	(1,866)	(1,692)
Impairment of intangible assets	(262)	(119)	(293)	(192)
Fair value remeasurement of contingent consideration	15	(41)	(159)	(135)
Restructuring costs and similar items	(118)	(189)	(731)	(879)
Other gains and losses, and litigation	(61)	211	(215)	211
Operating income	749	1,553	5,803	6,534
Financial expenses	(99)	(422)	(420)	(924)
Financial income	26	1	147	68
Income before tax and associates and joint ventures	676	1,132	5,530	5,678
Income tax expense	(700)	(369)	(1,722)	(1,326)
Share of profit/(loss) of associates and joint ventures	24	30	104	134
Net income excluding the exchanged/held-for-exchange Animal Health business	-	793	3,912	4,486
Net income/(loss) of the exchanged/held-for-exchange Animal Health business	159	18	4,643	314
Net income	159	811	8,555	4,800
Net income attributable to non-controlling interests	30	21	121	91
Net income attributable to equity holders of Sanofi	129	790	8,434	4,709
Average number of shares outstanding (million)	1,252.9	1,282.9	1,256.9	1,286.6
Earnings per share excluding the exchanged/held-for-exchange Animal Health business (in euros)	(0.02)	0.60	3.02	3.42
IFRS Earnings per share (in euros)	0.10	0.62	6.71	3.66

Reconciliation of Consolidated Net Income Attributable to Equity Holders of Sanofi to Business Net Income – Q4 2017

€ million	Q4 2017	Q4 2016	Change
Net income attributable to equity holders of Sanofi	129	790	(83,7%)
Amortization of intangible assets ⁽¹⁾	442	412	
Impairment of intangible assets	262	119	
Fair value remeasurement of contingent consideration	(15)	41	
Expenses arising from the impact of acquisitions on inventories	(10)	-	
Restructuring costs and similar items	118	189	
Other gains and losses, and litigation ⁽²⁾	61	(211)	
Tax effect of items listed above ^{(3)/(4)} :	(217)	(105)	
<i>Amortization & impairment of intangible assets</i>	<i>(242)</i>	<i>(221)</i>	
<i>Fair value remeasurement of contingent consideration</i>	<i>37</i>	<i>(1)</i>	
<i>Expenses arising from the impact of acquisitions on inventories</i>	<i>4</i>	<i>-</i>	
<i>Restructuring costs and similar items</i>	<i>82</i>	<i>139</i>	
<i>Other tax effects</i>	<i>(98)</i>	<i>(22)</i>	
Other tax items ⁽⁵⁾	631	-	
Share of items listed above attributable to non-controlling interests	-	(11)	
Restructuring costs of associates and joint-ventures, and expenses arising from the impact of acquisitions on associates and joint-ventures	90	9	
Animal Health items ^{(6)/(7)}	(159)	63	
Other Sanofi Pasteur MSD items ⁽⁸⁾	-	14	
Impairment loss on Alnylam investment	-	296	
Business net income	1,332	1,606	(17,1%)
IFRS earnings per share ⁽⁹⁾ (in euros)	0.10	0.62	

(1) Of which related to amortization expense generated by the remeasurement of intangible assets as part of business combinations: €407m in Q4 2017 and €374m in Q4 2016.

(2) In 2016, gain on Sanofi Pasteur MSD investment in associates and joint-ventures upon termination of the joint venture.

(3) In 2017, this line includes the impact of changes in corporate income tax rates, mainly in France (25% standard rate effective as of January 1, 2022).

(4) In 2016, this line includes the impact on deferred tax assets and liabilities coming from the reconciliation items (in particular amortization and impairment of intangible assets and restructuring costs).

(5) Of which: +€562m litigation gain on French 3% tax on dividends and temporary exceptional surcharge and US tax reform (€1,193m).

(6) In 2017, net gain resulting from the divestment of the Animal Health business (including the closing in

Mexico in Q4 2017).

(7) In 2016, includes the following items: impact of the discontinuation of depreciation and impairment of Property, Plant & Equipment starting at IFRS 5 application (Non-current held for sale and discontinued operations), impact of the amortization and impairment of intangible assets until IFRS 5 application, costs incurred as a result of the divestment as well as the tax effect of these items.

(8) In 2016, includes the following items: impact of the discontinuation of the equity accounting of the Sanofi Pasteur MSD business net income since the announcement by Sanofi and Merck of their intent to end their joint vaccine operations in Europe.

(9) Based on an average number of shares outstanding of 1,252.9 million in Q4 2017 and 1,282.9 million in Q4 2016.

Reconciliation of Consolidated Net Income Attributable to Equity Holders of Sanofi to Business Net Income – FY 2017

€ million	12M 2017	12M 2016	Change
Net income attributable to equity holders of Sanofi	8,434	4,709	79.1%
Amortization of intangible assets ⁽¹⁾	1,866	1,692	
Impairment of intangible assets	293	192	
Fair value remeasurement of contingent consideration	159	135	
Expenses arising from the impact of acquisitions on inventories	166	-	
Restructuring costs and similar items	731	879	
Other gains and losses, and litigation ^{(2)/(3)}	215	(211)	
Tax effect of items listed above ^{(4)/(5)} :	(1,126)	(841)	
<i>Amortization & impairment of intangible assets</i>	(719)	(694)	
<i>Fair value remeasurement of contingent consideration</i>	4	(24)	
<i>Expenses arising from the impact of acquisitions on inventories</i>	(52)	-	
<i>Restructuring costs and similar items</i>	(134)	(95)	
<i>Other tax effects</i>	(225)	(28)	
Other tax items ⁽⁶⁾	742	113	
Share of items listed above attributable to non-controlling interests	(4)	(22)	
Restructuring costs of associates and joint-ventures, and expenses arising from the impact of acquisitions on associates and joint-ventures	131	(9)	
Animal Health items ^{(7)/(8)}	(4,643)	162	
Other Sanofi Pasteur MSD items ⁽⁹⁾	-	52	
Impairment loss on Alnylam investment	-	457	
Business net income	6,964	7,308	(4.7%)
IFRS earnings per share ⁽¹⁰⁾ (in euros)	6.71	3.66	

(1) Of which related to amortization expense generated by the remeasurement of intangible assets as part of business combinations: €1,726m in 2017 and €1,550m in 2016.

(2) In 2017, mainly adjustment to vendor's guarantee provision in connection with past divestment.

(3) In 2016, gain on Sanofi Pasteur MSD investment in associates and joint-ventures upon termination of the joint-venture.

(4) In 2017, this line includes the impact of changes in corporate income tax rates, mainly in France (25% standard rate effective as of January 1, 2022).

(5) In 2016, this line includes the impact on deferred tax assets and liabilities coming from the reconciliation items (in particular amortization and impairment of intangible assets and restructuring costs).

(6) Of which: +€451m litigation gain on French 3% tax on dividends and temporary exceptional surcharge and US tax reform (€1,193m).

(7) In 2017, net gain resulting from the divestment of the Animal Health business (including the closing in Mexico in Q4 2017).

(8) In 2016, includes the following items: impact of the discontinuation of depreciation and impairment of Property, Plant & Equipment starting at IFRS 5 application (Non-current held for sale and discontinued operations), impact of the amortization and impairment of intangible assets until IFRS 5 application, costs incurred as a result of the divestment as well as the tax effect of these items.

(9) In 2016, includes the following items: impact of the discontinuation of the equity accounting of the Sanofi Pasteur MSD business net income since the announcement by Sanofi and Merck of their intent to end their joint vaccine operations in Europe.

(10) Based on an average number of shares outstanding of 1,256.9 million in 2017 and 1,286.6 million in 2016.

Change in Net Debt

€ million	2017	2016
Business net income	6,964	7,308
Depreciation, amortization and impairment of property, plant and equipment and software	1,349	1,278
Gains and losses on disposals of non-current assets, net of tax	(127)	(34)
Other non cash items	618	(452)
Operating cash flow before changes in working capital ⁽¹⁾⁽²⁾	8,804	8,100
Changes in working capital ⁽¹⁾	(589)	727
Acquisitions of property, plant and equipment and software	(1,500)	(1,361)
Free cash flow ⁽¹⁾⁽²⁾	6,715	7,466
Acquisitions of intangible assets excluding software	(398)	(715)
Acquisitions of investments including assumed debt	(1,063)	(533)
Restructuring costs and similar items paid	(754)	(729)
Proceeds from disposals of property, plant and equipment, intangible assets and other non-current assets net of tax	408	313
Issuance of Sanofi shares	319	306
Dividends paid to shareholders of Sanofi	(3,710)	(3,759)
Acquisition of treasury shares	(2,158)	(2,908)
Transactions with non-controlling interests including dividends	(52)	(31)
Foreign exchange impact	438	(192)
Net cash-flow from the swap between BI - CHC and Sanofi Animal Health business	3,535	-
Other items	(303)	(170)
Change in net debt	2,977	(952)

Simplified Consolidated Balance Sheet – FY 2017

ASSETS € million	Dec 31, 2017	Dec 31, 2016	LIABILITIES & EQUITY € million	Dec 31, 2017	Dec 31, 2016
			Equity attributable to equity holders of Sanofi	58,089	57,554
			Equity attributable to non-controlling interests	169	170
			Total equity	58,258	57,724
			Long-term debt	14,326	16,815
Property, plant and equipment	9,579	10,019	Non-current liabilities related to business combinations and to non-controlling interests	1,026	1,378
Intangible assets (including goodwill)	53,344	51,166	Non-current provisions and other non-current liabilities	9,154	8,834
Non-current financial assets & investments in associates and deferred tax assets	10,517	10,379	Deferred tax liabilities	1,605	2,292
Non-current assets	73,440	71,564	Non-current liabilities	26,111	29,319
			Accounts payable & Other current liabilities	13,839	14,472
Inventories, accounts receivable and other current assets	16,037	16,414	Current liabilities related to business combinations and to non-controlling interests	343	198
Cash and cash equivalents	10,315	10,273	Short-term debt and current portion of long-term debt	1,275	1,764
Current assets	26,352	26,687	Current liabilities	15,457	16,434
Assets held for sale or exchange	34	6,421	Liabilities related to assets held for sale or exchange	-	1,195
TOTAL ASSETS	99,826	104,672	TOTAL EQUITY & LIABILITIES	99,826	104,672



APPENDICES

RESEARCH & DEVELOPMENT

R&D Pipeline – New Molecular Entities(*)

Phase 1 (Total:15)		Phase 2 (Total:15)		Phase 3 (Total:6)	Registration (Total:0)
SAR440340⁽¹⁾ Anti-IL33 mAb Asthma	UshStat[®] Myosin 7A gene therapy Usher Syndrome 1B	SAR156597 IL4/IL13 bi-specific mAb Systemic Sclerosis	SAR425899 GLP-1/GCG dual agonist Obesity/Overweight in T2D	isatuximab Anti-CD38 mAb Relapsing Refractory Multiple Myeloma (ICARIA)	
SAR439794 TLR4 agonist Peanut Allergy	SAR228810 Anti-protofibrillar AB mAb Alzheimer's Disease	GZ389988 TRKA antagonist Osteoarthritis	mavacamten^{(9)(**)} Myosin inhibitor Obstructive Hypertrophic Cardiomyopathy	avagluosidase alfa Neo GAA Pompe Disease	
SAR408701 Maytansin-loaded anti-CEACAM5 mAb Solid Tumors	SAR442168⁽³⁾ BTK inhibitor Multiple Sclerosis	R cemiplimab^{(5)(**)} PD-1 inhibitor mAb Advanced CSCC (Skin cancer)	SAR407899 rho kinase Microvascular Angina	fitusiran⁽¹⁰⁾ siRNA targeting Anti-Thrombin Hemophilia	
SAR439459 anti-TGFβ mAb Advanced Solid Tumors	SAR438335 GLP-1/GIP dual agonist Type 2 Diabetes	R SAR566658 Maytansin-loaded anti-CA6 mAb Triple Negative Breast Cancer	Combination ferroquine / OZ439^(**) Antimalarial	sotagliflozin^(**) Oral SGLT-1&2 inhibitor Type 1 Diabetes	
O REGN3767⁽¹⁾ Anti LAG-3 mAb Advanced Cancers	SAR440181^{(4)(**)} Myosin activation Dilated Cardiomyopathy	R olipudase alfa rhASM Acid Sphingomyelinase Deficiency ⁽⁶⁾	Tuberculosis Recombinant subunit vaccine	SAR341402 Rapid acting insulin Type 1/2 Diabetes	
SAR439859 SERD Metastatic Breast Cancer	SAR247799 S1P1 agonist Cardiovascular indication	O SAR339375⁽⁷⁾ miRNA-21 Alport Syndrome	HIV Viral vector prime & rgp120 boost vaccine	efpeglenatide^(**) Long-acting GLP-1 agonist Type 2 Diabetes	
O lumasiran⁽²⁾ Investigational RNAi therapeutic Primary Hyperoxaluria Type 1 (PH1)	Herpes Simplex Virus Type 2 HSV-2 vaccine	venglustat Oral GCS inhibitor Gaucher related Parkinson's Disease	SP0232⁽⁹⁾ mAb^(**) Respiratory syncytial virus Monoclonal Antibody		
	Respiratory syncytial virus Infants Vaccines	SAR422459 ABCA4 gene therapy Stargardt Disease			

- R** Registration Study
- O** Opt-in rights products for which rights have not been exercised yet
- | | |
|-------------------------|-----------------------------|
| Immuno-inflammation | Diabetes |
| Oncology | Cardiovascular & metabolism |
| Rare Disease | Infectious Diseases |
| MS, Neuro, Gene therapy | Vaccines |

(1) Regeneron product for which Sanofi has opt-in right
 (2) Alnylam product for which Sanofi has opt-in right
 (3) Also known as PRN2246
 (4) Also known as MYK491
 (5) Also known as SAR439684 and REGN2810
 (6) Also known as Niemann Pick type B
 (7) Regulus product for which Sanofi has opt-in right
 (8) Also known as SAR439152 and MYK461
 (9) Also known as MEDI8897

(10) Clinical hold lifted by FDA announced on Dec 15, 2017 - Clinical trial dosing to resume in Q1 2018. Following the Alnylam/Sanofi strategic restructuring of the RNAi therapeutics rare disease alliance announced in January 2018, Sanofi will have global rights on fitusiran. The transaction is subject to customary closing conditions and clearances, including clearance under the Hart-Scott Rodino Antitrust Improvements Act.
 (*) Data related to all studies published on clinicaltrials.gov
 (**) Partnered and/or in collaboration – Sanofi may have limited or shared rights on some of these products

Additional Indications(*)

Phase 1 (Total:5)	Phase 2 (Total:10)	Phase 3 (Total:16)	Registration (Total:3)
isatuximab + cemiplimab ^{(1)(**)} Anti-CD38 mAb + PD-1 inhibitor mAb Relapsing Refractory Multiple Myeloma	dupilumab ^(**) Anti-IL4Rα mAb Eosinophilic Esophagitis	sotagliflozin ^(**) SGLT 1 & 2 inhibitor Worsening Heart Failure in Diabetes	isatuximab Anti-CD38 mAb 1 st line Newly Diagnosed Multiple Myeloma (IMROZ)
isatuximab Anti-CD38 mAb + CyBord ⁽²⁾ Newly Diagnosed Multiple Myeloma	sarilumab ^(**) Anti-IL6R mAb Polyarticular Juvenile Idiopathic Arthritis	Rabies VRVg Purified vero rabies vaccine	dupilumab ^(**) Anti-IL4Rα mAb Asthma 6 - 11 years old
SAR439459 + cemiplimab ^{(1)(**)} Anti-TGFβ mAb + PD1 inhibitor mAb Advanced Solid Tumors	sarilumab ^(**) Anti-IL6R mAb Systemic Juvenile Arthritis	Adacel+ Tdap booster	isatuximab Anti-CD38 mAb Relapsing Refractory Multiple Myeloma (IKEMA)
cemiplimab ^{(1)(**)} + REGN3767 ⁽³⁾ PD-1 inhibitor mAb + anti LAG-3 mAb Advanced Cancers	cemiplimab ^{(1)(**)} PD-1 inhibitor mAb Advanced Basal Cell Carcinoma	Shan 6 DTP-HepB-Polio-Hib Pediatric hexavalent vaccine	VaxiGrip® QIV IM Quadrivalent inactivated Influenza vaccine (6 - 35 months)
SAR439859 SERD + Palbociclib Metastatic Breast Cancer	venglustat Oral GCS inhibitor Gaucher Disease Type 3	Dupixent ^(**) Anti-IL4Rα mAb Atopic Dermatitis 12 – 17 years old	Aubagio® teriflunomide Relapsing Multiple Sclerosis - Pediatric
	venglustat Oral GCS inhibitor Fabry Disease	Dupixent ^(**) Anti-IL4Rα mAb Atopic Dermatitis 6 – 11 years old	Lemtrada® alemtuzumab Relapsing Remitting Multiple Sclerosis - Pediatric
		Dupixent ^(**) Anti-IL4Rα mAb Atopic Dermatitis 6 months - 5 years old	Praluent ^(**) Anti-PCSK9 mAb CV events reduction
		cemiplimab ^{(1)(**)} PD-1 inhibitor mAb 2 nd line Cervical Cancer	Fluzone® QIV HD Quadrivalent inactivated Influenza vaccine - High dose
		cemiplimab ^{(1)(**)} PD-1 inhibitor mAb 1 st line NSCLC	Men Quad TT Advanced generation meningococcal ACYW conjugate vaccine
		sotagliflozin ^(**) Oral SGLT-1&2 inhibitor Type 2 Diabetes	Pediatric pentavalent vaccine DTP-Polio-Hib Japan

- R** Registration Study
- O** Opt-in rights products for which rights have not been exercised yet
- Immuno-inflammation Diabetes
- Oncology Cardiovascular & metabolism
- Rare Disease Infectious Diseases
- MS, Neuro, Gene therapy Vaccines

(1) Also known as SAR439684 and REGN2810
 (2) Cyclophosphamide + bortezomib (Velcade®) + dexamethasone
 (3) Regeneron product for which Sanofi has opt-in right
 (*) Data related to all studies published on clinicaltrials.gov
 (**) Partnered and/or in collaboration - Sanofi may have limited or shared rights on some of these products - included in totals

Expected Submission Timeline⁽¹⁾

NMEs

Additional Indications

2018										2019										2020										2021										2022 and beyond																																																						
isatuximab anti-CD38 mAb RRMM (ICARIA) U.S.					cemiplimab ^{(3)(**)} PD-1 inhibitor mAb Advanced CSCC					sotagliflozin ^(**) Oral SGLT-1&2 inhibitor Type 1 Diabetes					avalglucosidase alfa Neo GAA Pompe Disease					SAR341402 Rapid acting insulin Type 1/2 Diabetes - EU ⁽⁴⁾					olipudase alfa rhASM ASD ⁽⁴⁾					fitusiran ^{(6)(**)} siRNA inhibitor Hemophilia A/B - U.S./EU/Jap					mavacamten ^{(7)(**)} Myosin inhibitor Obstructive HCM ⁽⁸⁾					SAR425899 GLP-1/GCG dual agonist Obesity/Overweight in T2D					efpeglenatide ^(**) Long acting GLP1-R agonist Type 2 Diabetes					SAR566658 Anti-CA6 ADC Breast cancer (TNBC)					GZ389988 TRKA antagonist Osteoarthritis					SAR156597 IL4/IL13 bi-specific mAb Systemic Scleroderma					SAR422459 ABCA4 gene therapy Stargardt Disease					SAR407899 rho kinase Microvascular Angina					RSV mAbs ⁽¹⁰⁾ Respiratory syncytial virus U.S.					Tuberculosis Recombinant subunit vaccine					HIV Viral vector prime & rgp120 boost vaccine									
dupilumab ^{(2)(**)} Anti-IL4Rα mAb Asthma adults & adolesc. EU					Dupixent ^{(2)(**)} Anti-IL4Rα mAb AD 6 - 11 years old					sotagliflozin ^(**) Oral SGLT-1&2 inhibitor Type 2 Diabetes					Fluzone [®] QIV HD Quadrivalent inactivated Influenza vaccine - High dose					Men Quad TT Adv. generation meningococcal U.S. & EU – 10 Yrs +					cemiplimab ^{(3)(**)} PD-1 inhibitor mAb Advanced BCC					cemiplimab ^{(3)(**)} PD-1 inhibitor mAb 1 st line NSCLC					dupilumab ^{(2)(**)} Anti-IL4Rα mAb Asthma 6 - 11 years old					Pediatric pentavalent vaccine DTP-Polio-Hib (Japan)					dupilumab ^{(2)(**)} Anti-IL4Rα mAb Eosinophilic Esophagitis					isatuximab Anti-CD38 mAb (IMROZ) 1 st line Newly Diagnosed MM					sotagliflozin ^(**) SGLT 1/2 inhibitor Worsening Heart Failure in Diabetes					Dupixent ^{(2)(**)} Anti-IL4Rα mAb AD 6 months - 5 years old					sarilumab ^(**) Anti-IL6R mAb Systemic Juvenile Arthritis					sarilumab ^(**) Anti-IL6R mAb Polyarticular Juvenile Idiopathic Arthritis					venglustat Oral GCS inhibitor Fabry Disease					venglustat Oral GCS inhibitor Gaucher Disease Type 3					Adacel+ Tdap booster					Rabies VRVg Purified vero rabies vaccine				

(1) Excluding Phase 1 - Data related to all studies published on clinicaltrials.gov

(2) Also known as SAR231893

(3) Also known as SAR4395694 and REGN2810

(4) Acid Sphingomyelinase Deficiency

(5) Submission strategy for the U.S. under evaluation

(6) Clinical hold lifted by FDA announced on Dec 15, 2017 - Clinical trial dosing to resume in Q1 2018.

Following the Alnylam/Sanofi strategic restructuring of the RNAi therapeutics rare disease alliance

announced in January 2018, Sanofi will have global rights on fitusiran. The transaction is subject to

customary closing conditions and clearances, including clearance under the Hart-Scott Rodino Antitrust

Improvements Act.

(7) Also known as SAR439152 and as MYK461

(8) Hypertrophic Cardiomyopathy

(9) Gaucher Related Parkinson's Disease

(10) Also known as SP0232 and MEDI8997

(**) Partnered and/or in collaboration - Sanofi may have limited or shared rights on some of these products

Immuno-inflammation	Diabetes
Oncology	Cardiovascular & metabolism
Rare Disease	Infectious Diseases
MS, Neuro, Gene therapy	Vaccines

Pipeline Movements Since Q3 2017

Additions to the pipeline

Removals from the pipeline

Phase 1

SAR439859

SERD
Metastatic Breast Cancer

SAR442168⁽¹⁾

BTK inhibitor
Multiple Sclerosis

SAR428926

Maytansin-loaded anti-Lamp1 mAb
Cancer

GZ402668

GLD52 (anti-CD52 mAb)
Relapsing Multiple Sclerosis

Phase 2

SAR407899

rho kinase
Microvascular Angina

SAR100842

LPA1 receptor antagonist
Systemic Sclerosis

isatuximab

Anti-CD38 mAb monotherapy
Acute Lymphoblastic Leukemia

SAR156597

IL4/IL13 bi-specific mAb
Idiopathic Pulmonary Fibrosis

Phase 3

SAR341402

Rapid acting insulin
Type 2 Diabetes

efpeglenatide^()**

Long-acting GLP-1 receptor agonist
Type 2 Diabetes

Clostridium difficile

Toxoid vaccine

cemiplimab^{(2)()}**

PD-1 inhibitor mAb
2nd line Cervical Cancer

isatuximab

Anti-CD38
1st line Newly Diagnosed Multiple Myeloma
(IMROZ)

Registration

dupilumab^()**

Anti-IL4Ra mAb
Asthma 12y+ U.S.

patisiran⁽³⁾

siRNA inhibitor targeting TTR
Hereditary ATTR Amyloidosis

(1) Also known as PRN2246

(2) Also known as SAR439684 and REGN2810

(3) Following the Alnylam/Sanofi strategic restructuring of the RNAi therapeutics rare disease alliance announced in January 2018, Alnylam will have global rights on patisiran and Sanofi will receive royalties based on net sales of patisiran. The transaction is subject to customary closing conditions and clearances, including clearance under the Hart-Scott Rodino Antitrust Improvements Act⁴.

(4) (**) Partnered and/or in collaboration – Sanofi may have limited or shared rights on some of these products

R&D Pipeline Summary – Total Projects⁽¹⁾

	Phase 1	Phase 2	Phase 3	Registration	TOTAL
Immuno-inflammation	2	5	5	1	13
Oncology	9	3	5	0	17
Rare Diseases	1	4	2	0	7
Multiple Sclerosis, Neurology, Gene therapy	3	2	2	0	7
Diabetes	1	2	4	0	7
Cardiovascular Diseases	2	2	1	0	5
Infectious Diseases	0	1	0	0	1
Vaccines	2	6	3	2	13
TOTAL	20	25	22	3	

45

25

70 Total Projects