

The word "sanofi" in a bold, black, sans-serif font. The letter 'o' is stylized with a small purple dot positioned above and to the right of the letter.

A photograph of two pharmaceutical workers in a cleanroom. One worker is in the foreground, wearing a blue protective suit and white gloves, operating a large industrial machine. The other worker is in the background, also in protective gear. The machine has several circular components and a metal frame. The background shows a yellow wall and a glass partition.

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Results Q4/FY 2025

January 29, 2026

Forward-looking statements

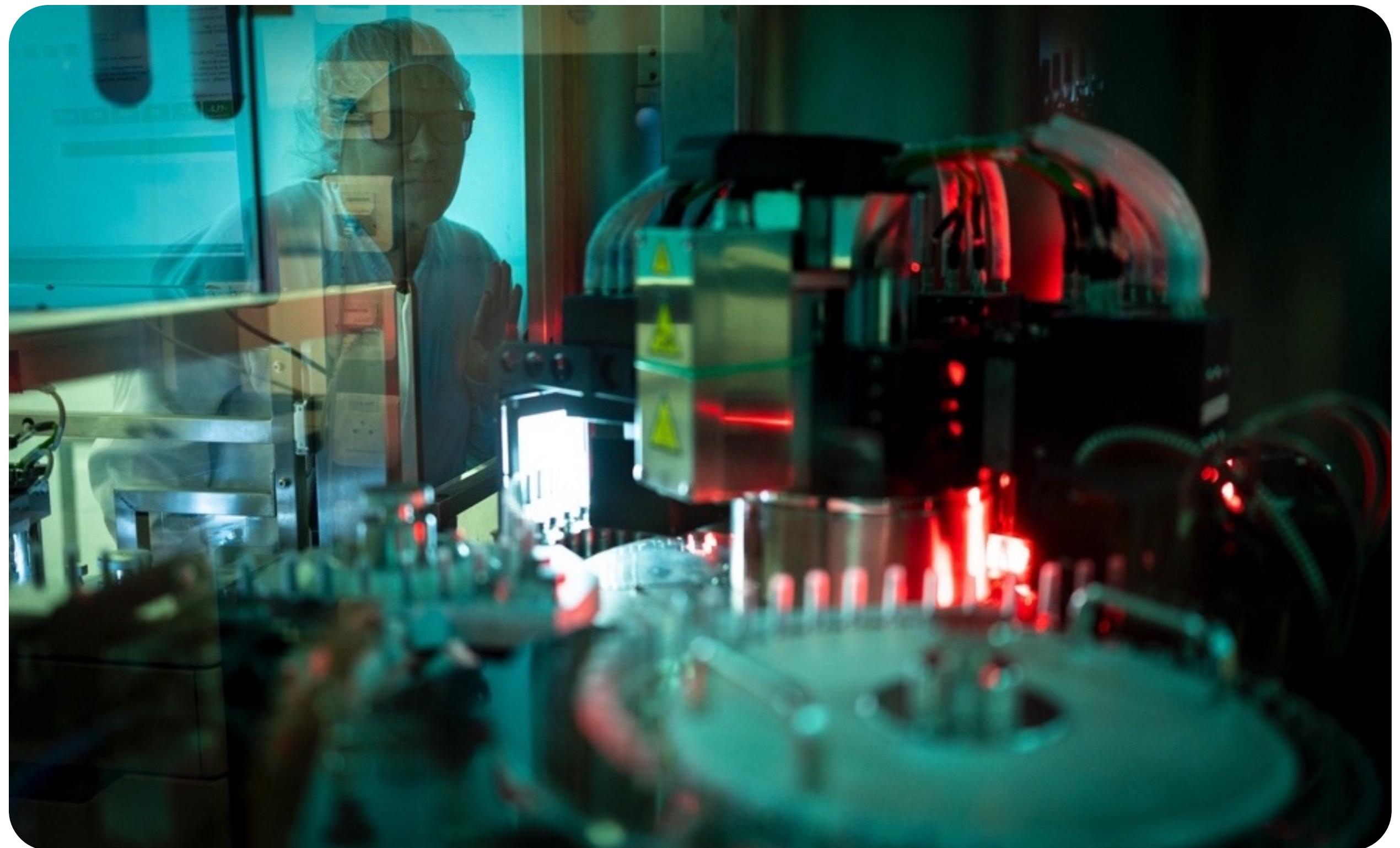
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Abbreviations used in the main presentation are defined in the list of abbreviations. In the appendices, abbreviations are written in full the first time used.

Agenda

- 01 • **Business**
Paul Hudson 
- 02 • **Finance**
François Roger 
- 03 • **Pipeline**
Houman Ashrafian 
- 04 • **Q&A**
Presenters and Olivier Charmeil, Brian Foard, Brendan O'Callaghan, Roy Papatheodorou, and Thomas Triomphe



2025: strong commercial and financial *delivery*

Active portfolio management and capital allocation

- Opella proceeds reinvested in BD/M&A
- €5bn share buyback completed
- Growing dividend for 31 years



Compelling growth

9.9%
growth in sales

One
new blockbuster (ALTUVIEW)

€5.7bn
sales of newly launched medicines and vaccines

Diversified pipeline to benefit patients

Internal pipeline

Three new launches: Qfitlia (haemophilia), Wayrilz (ITP), Nuvaxovid (COVID-19)

Positive data for *key pipeline*: amlitelimab (AD), brivekimig (HS), duvakinug (IBD), edorolaprin alfa (AATD), vaccines (flu, rabies, RSV)

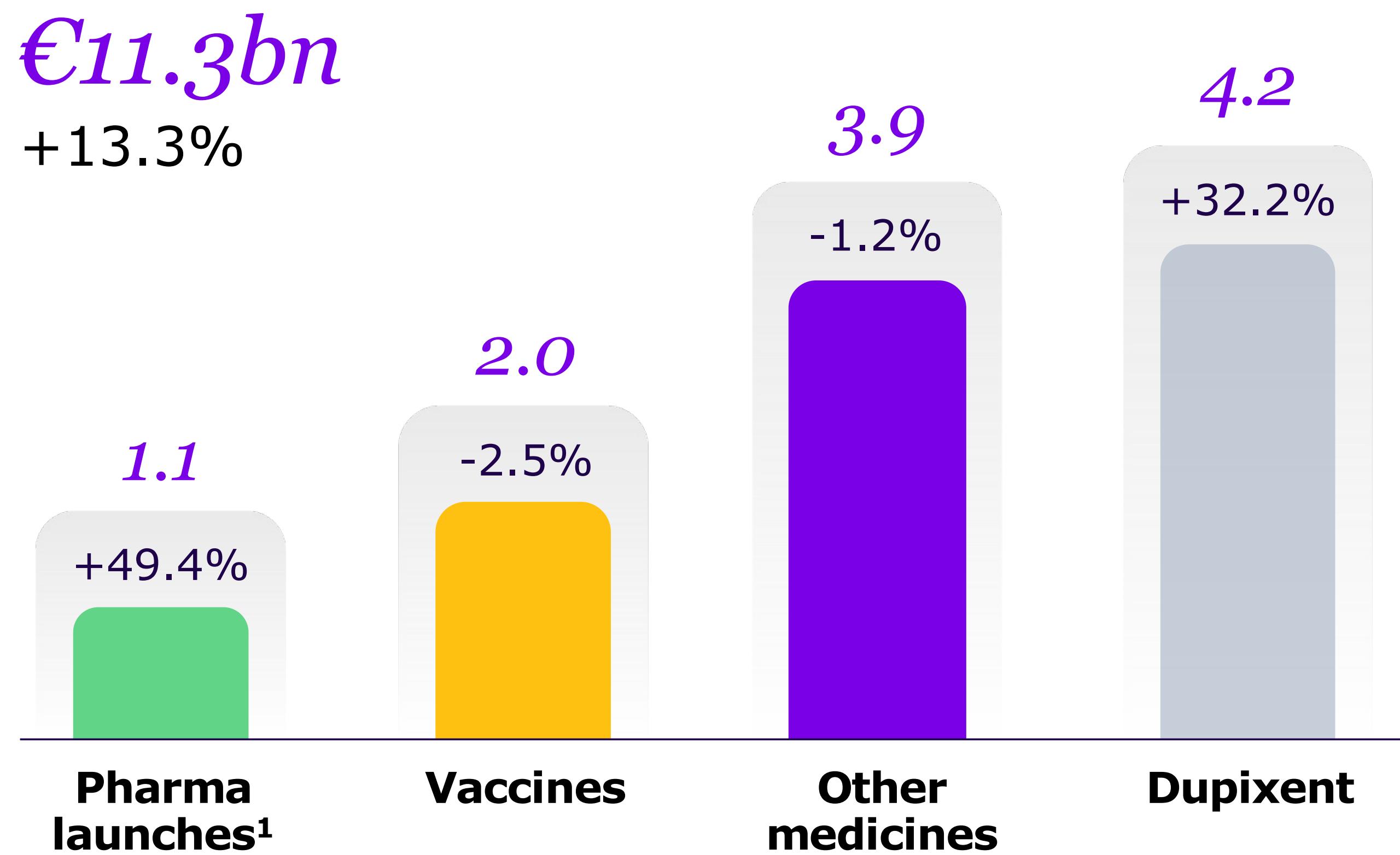
New *phase 3* programs: Wayrilz, lunsekimig, duvakinug, yellow fever

Strategic and innovative *phase 1* programs, including *three new* gene therapies

Augmented by select acquisitions



Q4: *continued* sales growth



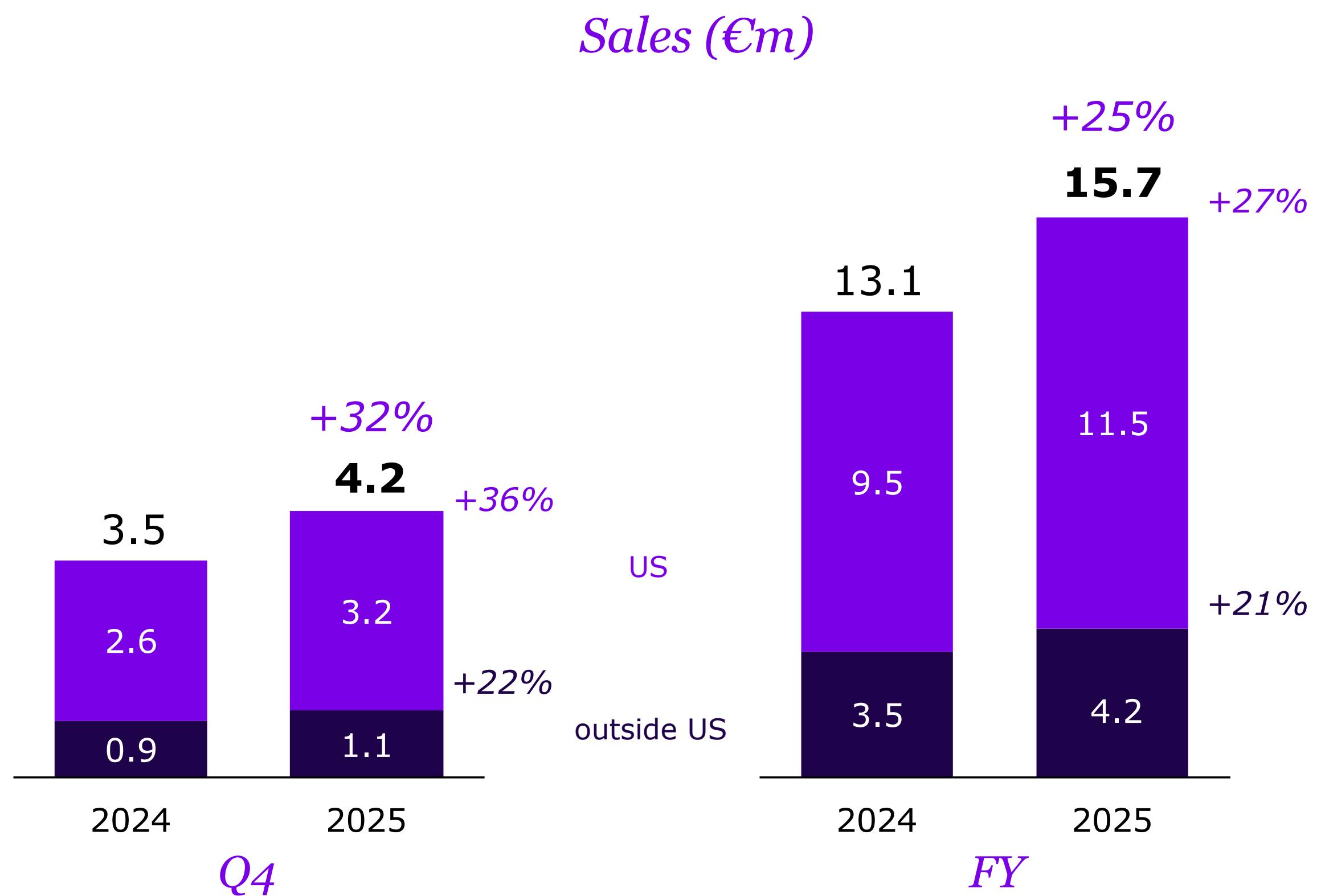
- **Pharma launches**
Driven by Ayvakin and ALTUVIIO
- **Vaccines**
Beyfortus performance offset by phasing; flu driven by strong in-season epidemiology
- **Other medicines**
Sales growth impacted by divestments
- **Dupixent**
>€4bn in the quarter for a second time

Launches: 34% growth in 2025

<i>Sales (€m)</i>	<i>Q4</i>	<i>FY</i>
Beyfortus®	686	1,781
ALTUVIPIO®	324	1,160
Nexviazyme®	203	790
SARCLISA®	157	588
AYVAKIT® NEW	168	305 ¹
REZUROCK®	113	490
Cablivi.	69	271
Xenpozyme®	61	228
Tzield®	16	63
NUVAXOVID™ NEW	9	29
Qfitlia® NEW	4	9
WAYRILZ® NEW	6	7
1,816 +17.1%		5,721 +34.0%



Dupixent: strong volume growth; sales reached **€15.7bn** in 2025



Q4: growth reflected continued penetration across established indications and new launches (**COPD**, **CSU**, **BP**), as well a US gross-to-net true-up in Q4 2024

FY: >30% patient growth



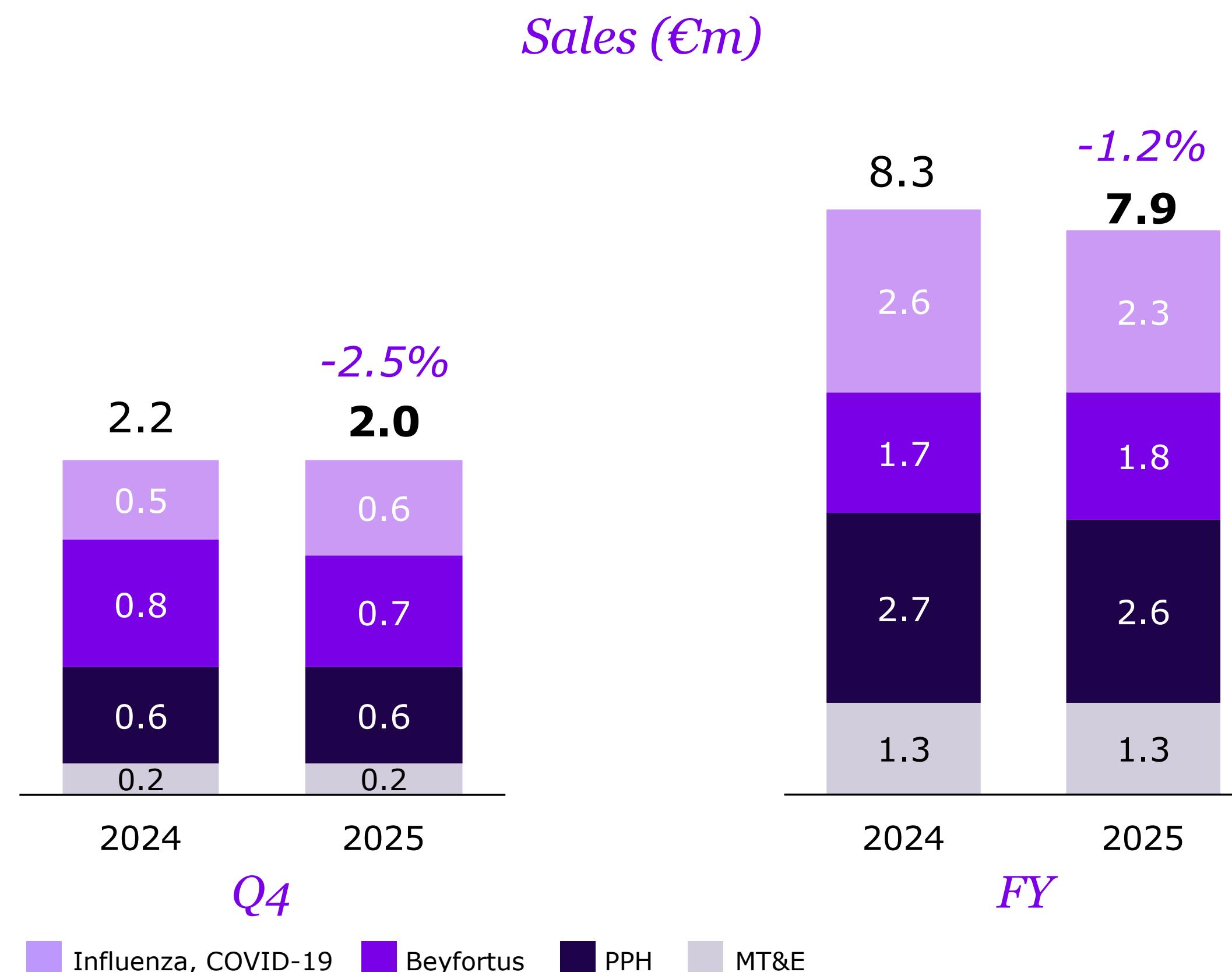
#1 biologic prescribed by dermatologists, pulmonologists, allergists, and ENTs¹

Continuously expanding benefit

- **asthma children:** JP approval (Dec)
- **AFRS:** US regulatory acceptance (Nov), potential 9th indication
- **CSU:** EU approval (Nov)



Vaccines: sustained *leadership* in Influenza and RSV



Influenza

Q4: higher vaccination rate due to prolonged influenza season

FY: market share gain of Fluzone High-Dose/Flublok despite soft vaccination rate in US; higher vaccination rate in EU

Beyfortus

Q4: different phasing between Q4 and Q3 versus last year

FY: immunisation programs now in >45 countries

Polio/Pertussis/Hib and Meningitis, travel and endemic

Steady performance reflecting underlying market trends, including lower global birth cohort

Vaccines: augmenting pipeline and *protecting older adults*



- Bivalent RSV+HMPV vaccine with strong immune responses in phase 1 study for both RSV and HMPV; targeting thermostable ready-to-use liquid formulation
- Molecular Clamp technology for vaccine antigen design
- Acquisition closed in December 2025

DYNAVAX

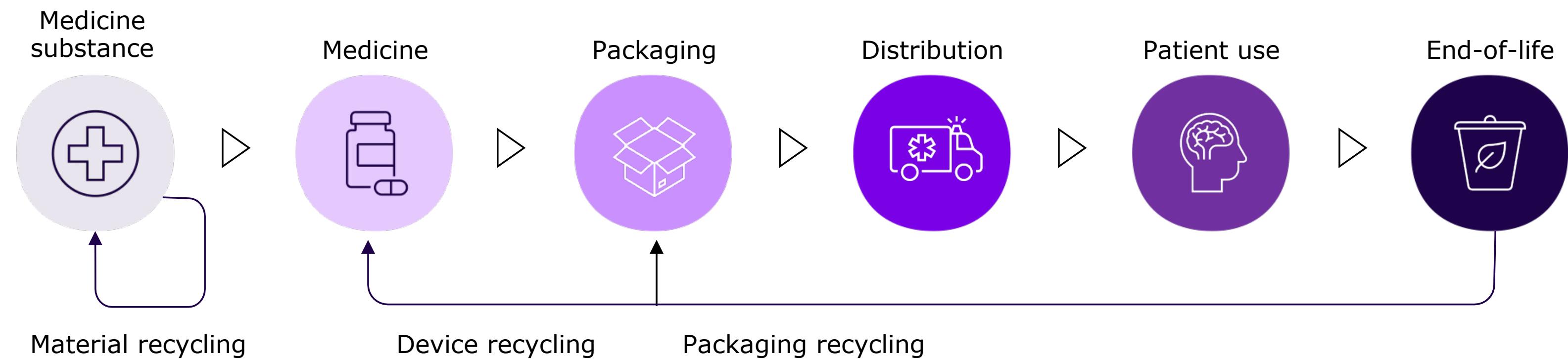
- HEPLISAV-B, the leading US adult hepatitis B vaccine with a differentiated two-dose regimen¹
- Shingles vaccine candidate currently in phase 1/2 studies
- Closing expected in Q1 2026



1. Competitor's hepatitis B vaccines are given in three doses over six months.

Sanofi leads industry working group on *PAS 2090*, a defining moment for *sustainable healthcare*

Key lifecycle stages



Examples: eco-design for footprint reduction

Dupixent

Optimise API manufacturing

Toujeo and Hexaxim

Enhance manufacturing, packaging, devices production



1st global standard¹ to measure and communicate the environmental impact of medicines and vaccines across their lifecycle

1. Standard sponsored by NHS England, the Office for Life Sciences, and the Pharmaceutical life-cycle assessment Consortium (11 pharma companies led by Sanofi and sponsored by the SMI Health TaskForce and the Pharmaceutical Environmental Group).

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Finance

Q4/FY 2025



Q4: *strong* quarter

(€m)	Q4 2024	Q4 2025	Change
Net sales	10,564	11,303	+13.3%
Business gross profit	7,844	8,518	+15.6%
Business gross margin	74.3% ¹	75.4% ¹	+1.1pp
R&D	-2,257	-2,291	+6.6%
SG&A	-2,648	-2,746	+9.6%
Operating expenses	-4,905	-5,037	+8.2%
Percentage of net sales	46.4%	44.6%	-1.8pp
Other operating income and expenses	-886	-1,178	+43.0%
Business operating income	2,078	2,341	+21.7%
Business operating margin	19.7% ¹	20.7% ¹	+1.0pp
Effective tax rate	18.8%	18.5%	-0.3pp
Total business net income	1,642	1,856	+22.3%
Average number of shares, million	1,253.6	1,212.7	-3.3%
Business EPS	1.31	1.53	+26.7%

Sales

Double-digit growth led by Dupixent and pharma launches

Business gross margin

+1.1pp, driven by product mix and efficiencies

Operating expenses

R&D: moderate increase
SG&A: driving growth and preparing for launches

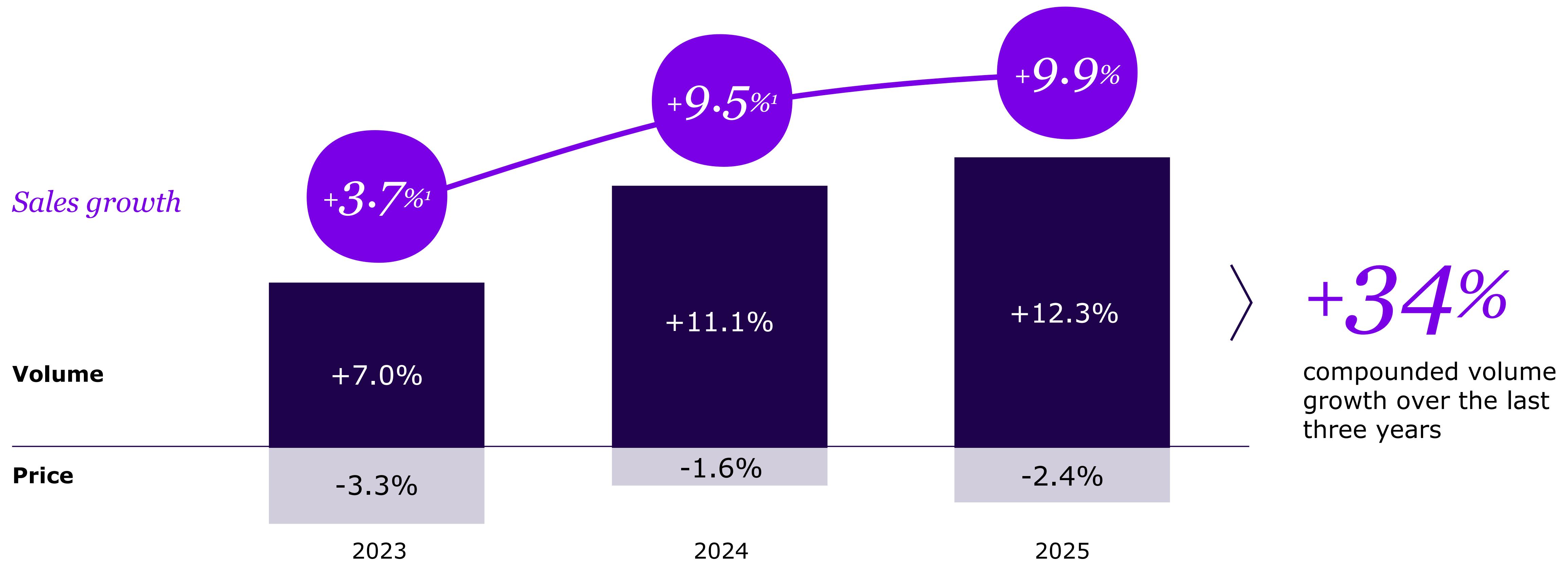
Business operating income

Strong increase supported by operating expense leverage, partly offset by profit sharing

Business EPS

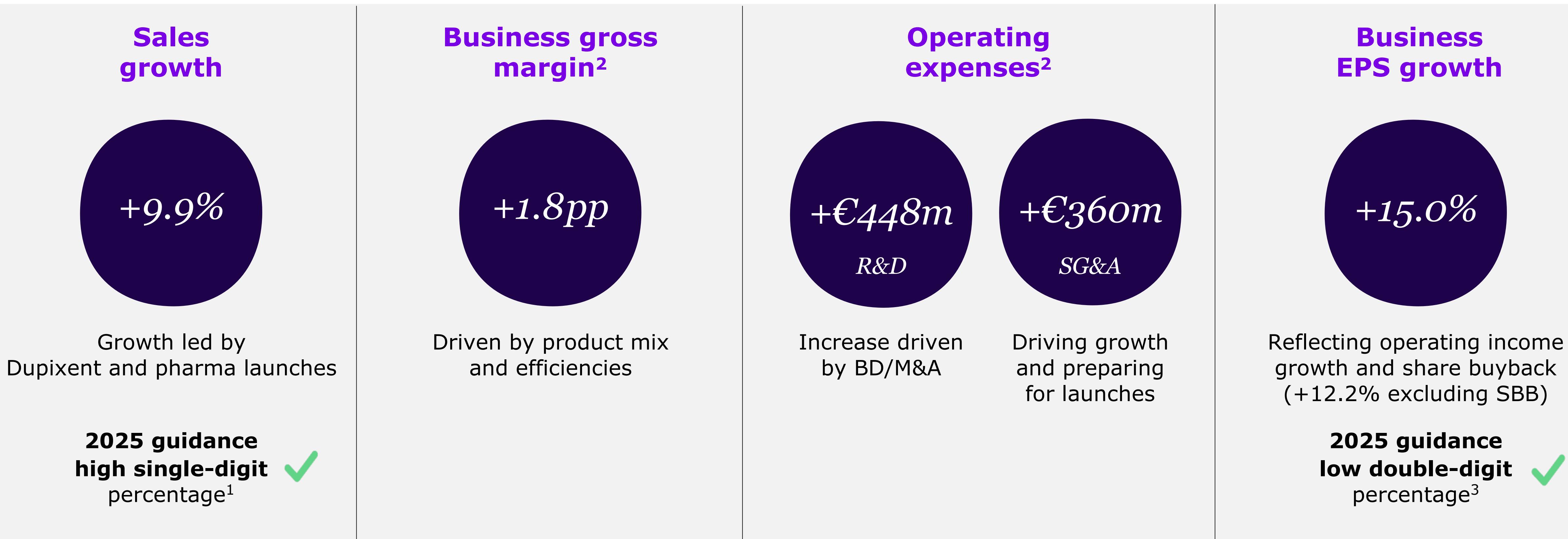
+26.7%, reflecting operating income growth

Sales growth driven by *strong volume developments*



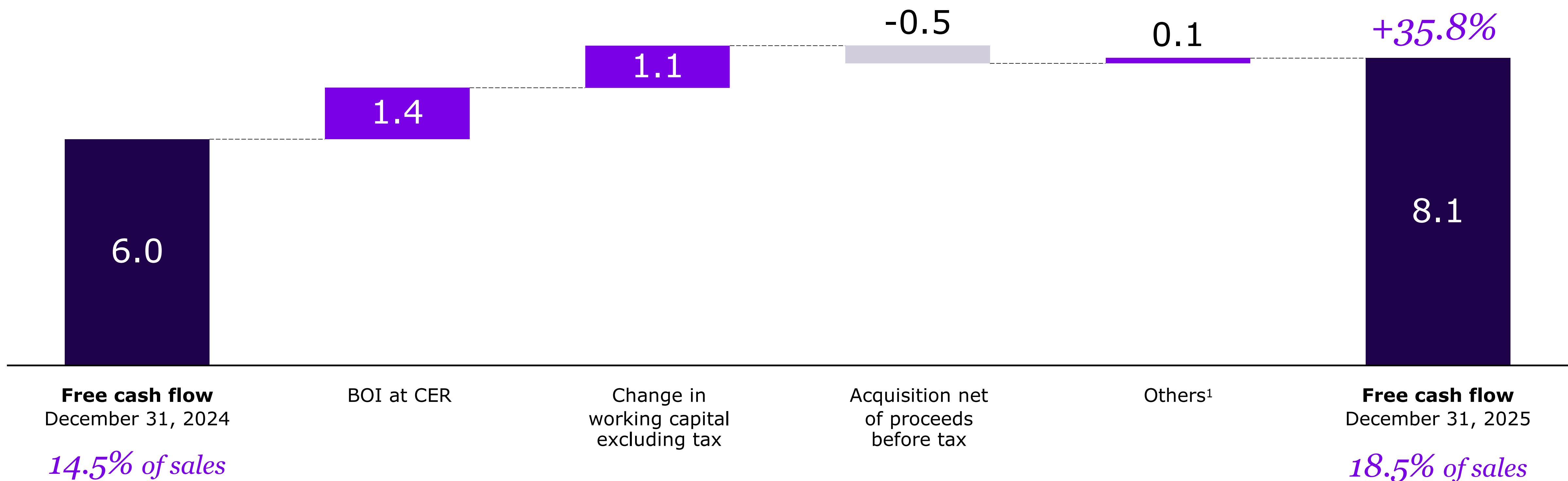
1. Excludes hyperinflation impact and Opella for comparison purposes.

Delivering *profitable growth* while investing in 2025



Solid free cash flow generation

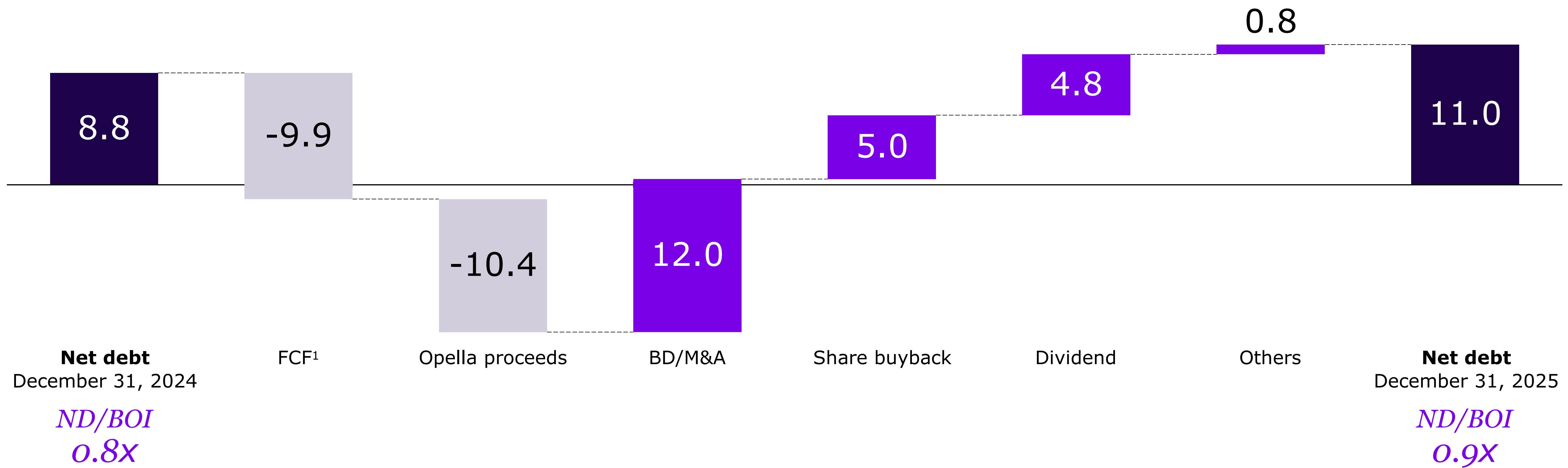
(€bn)



Free cash flow definition is in appendix 9 of the Q4 and FY 2025 results press release.

1. Others includes €733m of factoring, -€162m of capex net of depreciations, €15m of interests paid, €191m of tax paid, €148m of restructuring, -€386m of forex impact and -€397m of other items excluding tax.

Strong balance sheet, with an intention to retain AA rating (€bn)



Capital allocation policy *executed* in 2025

Organic investments¹

R&D **+€448m**

Sales &
marketing

Business development/M&A

€10.4bn Opella proceeds
reinvested into:

Blueprint **€8.4bn**

Dynavax *€1.9bn*

Vicebio **€1.0bn**

Dren Bio DR-0201 *€0.5bn*

Vigil Neuroscience *€0.4bn*

Increased dividend for the 31st consecutive year

Proposed dividend²

€4.12
(+5.1%)

Share buyback

Program completed

€5bn

1. At actual exchange rates.

2. Subject to approval at the annual general meeting on April 29, 2026.

2026 *business dynamics* to consider

P&L

Sales

- Divestments of other medicines: c.€200m (sales impact)
- Vaccines: slightly negative growth

Business gross margin

Increase

Operating expense control

- R&D: moderate increase (before BD/M&A)
- Sales and marketing: increase to support growth/launches
- G&A: stable

Other operating income/expenses

- Capital gains (divestments): c.€500m
- Profit sharing increasing faster than sales growth
- REGN development balance¹: decrease by c.€400m over 2025
- Amvuttra royalty¹: increase by c.€500m² over 2025

Financial income/expenses

Expected increase due to 2025 and 2026 BD/M&A

Effective tax rate

Stable

Guidance (at CER)

Sales growth
Business EPS growth

high single-digit percentage³
slightly faster than sales⁴

Share buyback
€1bn

All percentage changes at CER. Barring unforeseen events.
1. For additional details, please refer to the appendix slide 35.

For full-year 2026, and based on January 2026 average currency exchange rates, a currency impact of approximately -2% on sales and -3% on business EPS is anticipated.
2. Based on Sanofi estimates for 2026 and 2027 using EUR/USD rate at 1.15. 3. Excludes any impact from hyperinflation. 4. Before share buyback.

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Pipeline



2025: *sustainable* progress across the pipeline

Pipeline delivery

Mid to late stage

12 phase 3 readouts

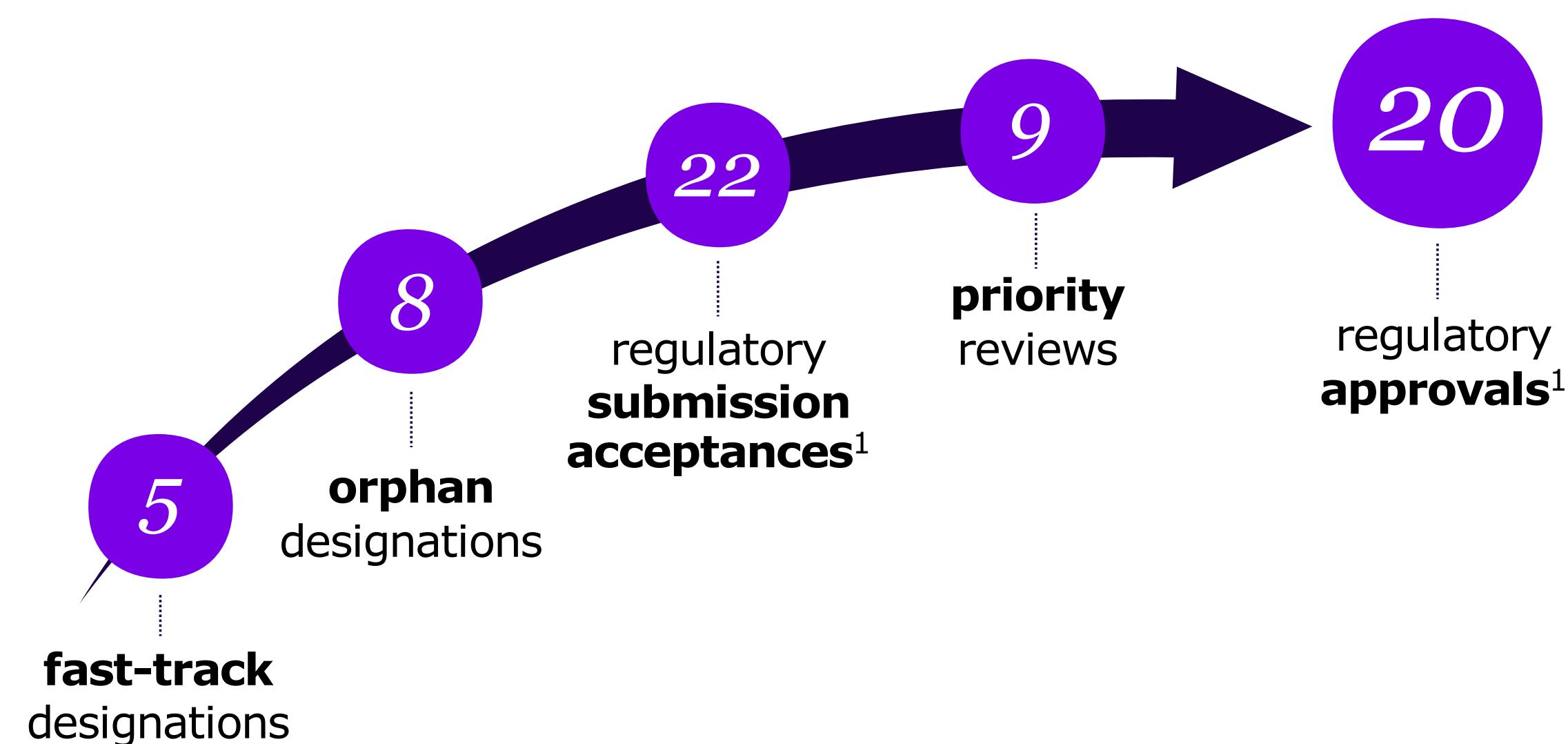
15 phase 2 readouts

10 new molecules entered clinical development, including

3 gene therapies

Regulatory scorecard

More options to more patients



As of December 16, 2025. 1. Includes the US, EU, Japan, and China.

Three launches

Medicines and vaccines

Qfitlia

First RNAi antithrombin in **hemophilia A** and **B** approved in the US and China

WAYRILZ

First BTK inhibitor in **ITP** approved in the US and the EU, under review in Japan

Nuvaxovid
(COVID-19 Vaccine, Adjuvanted)

First recombinant **COVID-19 vaccine** with full approval in the US and the EU

Pipeline: Q4 *highlights*

Regulatory approvals

Dupixent	CSU (EU), asthma children (JP)
Tezzeild	T1D, stage 2 (EU)
Wayrilz	ITP (EU)
Cerezyme	GD3 (US)
Cablivi	aTPP (CN), children (US)
Qfitlia	haemophilia (CN)
Myqorzo	hypertrophic cardiomyopathy (CN)
Redemplo	familial chylomicronemia syndrome (CN)

Regulatory submission acceptances

Dupixent	AFRS (US priority review), CSU children (JP)
Tzield	T1D, stage 2 children (US priority review)
SP0087	rabies (EU)

Phase 3 starts

duvakitug	CD (STARSCAPE-1/2), UC (SUNSCAPE-1/2)
Wayrilz	IgG4-related diseases (RILIEF)

Phase 3 readouts

amlitelimab	AD program positive results
Dupixent	AFRS primary endpoint met
tolebrutinib	PPMS primary endpoint not met



tolebrutinib (BTK inhibitor)

PPMS: phase 3 did not meet the primary endpoint; no regulatory submission

SPMS: US complete response

amlitelimab: new data provide increasing confidence in long-term *sustained* and progressive benefit and patient convenience

Progressively increasing efficacy

Endpoints/percent of patients

	COAST 1 Week 24		COAST 2 Week 24		SHORE Week 24		ATLANTIS	
	Q4W	Q12W	Q4W	Q12W	Q4W	Q12W	Week 24	Week 52
Non-responder imputation	vIG1-AD	21.1%	22.5%	25.3%	25.7%	28.7%	32.3%	35.4% 50.3%
	EASI-75	35.9%	39.1%	41.8%	40.5%	48.1%	46.8%	62.9% 76.5%
Treatment policy	vIG1-AD	26.5%	29.1%	28.8%	27.7%	29.9%	32.9%	
	EASI-75	46.0%	50.3%	49.7%	45.9%	50.9%	48.1%	

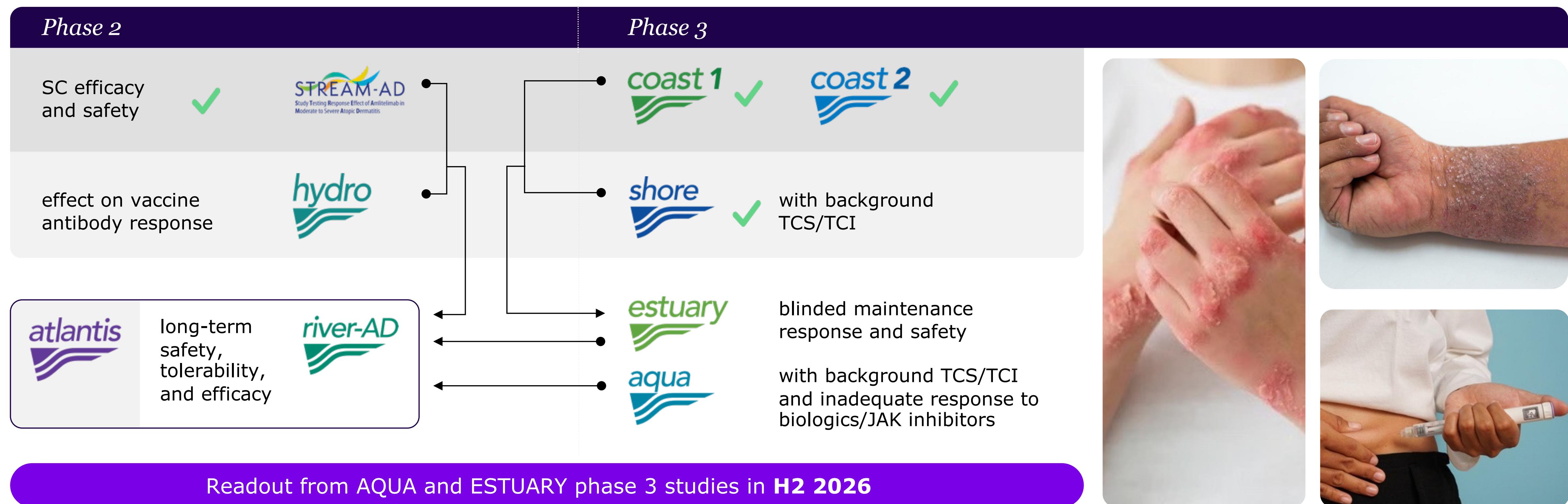
Key observations

Data in three phase 3 studies; one phase 2

- Potential for **quarterly** dosing from the start
- Efficacy **progressively** increasing throughout the treatment period
- **No evidence of plateau** through Week 24 and 52
- Monotherapy or in combination with topical corticosteroids
- Well-tolerated, **acceptable** safety profile

Further phase 3 data and global regulatory submission in **H2 2026**

amlitelimumab: majority of OCEANA AD program now *delivered*



China: significant progress with regional strategy

Approvals

Global medicines



Cablivi
caplacizumab-yhdp

vWF-A1 Nanobody®
VHH for the treatment of
**acquired thrombotic
thrombocytopenic purpura**

Qfitlia
(fitusiran)

Small antithrombin
interfering RNA in
haemophilia A and B



China-only medicines

MYQORZO
(aficamten)

Small molecule cardiac myosin
inhibitor for the treatment of
**obstructive hypertrophic
cardiomyopathy**

Redemplo
(plozasiran) injection

Small APOC3 RNAi reducing
triglycerides in patients with
**familial chylomicronaemia
symptoms**



Pipeline: key *mid- and late-stage* development projects

Immunology

amlitelimab	phase 3 AD potential LCM	✓
lunsekimig	phase 2 asthma potential LCM	
brivekimig	phase 2a HS potential LCM	✓
duvakinug	phase 2 IBD started phase 3 CD/UC	✓
balinatunfib	phase 2 potential combo	✓
itepekimab	phase 3 COPD*	✓ ✗
SAR449028 (BLU-808)	phase 2 CIndU, CSU	
SAR444336 (non-beta IL2)	phase 2 MC	
SAR445399 (IL1R3 mAb)	phase 2 HS	

Rare diseases/Oncology

Wayrilz	approved ITP (US, EU) potential LCM	✓
elenestinib	phase 3 SM	
venglustat	phase 3 GD3, Fabry disease	
efdoralprin alfa	phase 2 AATD	✓
Sarclisa	approved 1L, R/R MM submitted SC	✓

Neurology

tolebrutinib	under review SPMS (EU)
frexalimab	phase 3 RMS, SPMS
riliprabart	phase 3 CIDP potential LCM

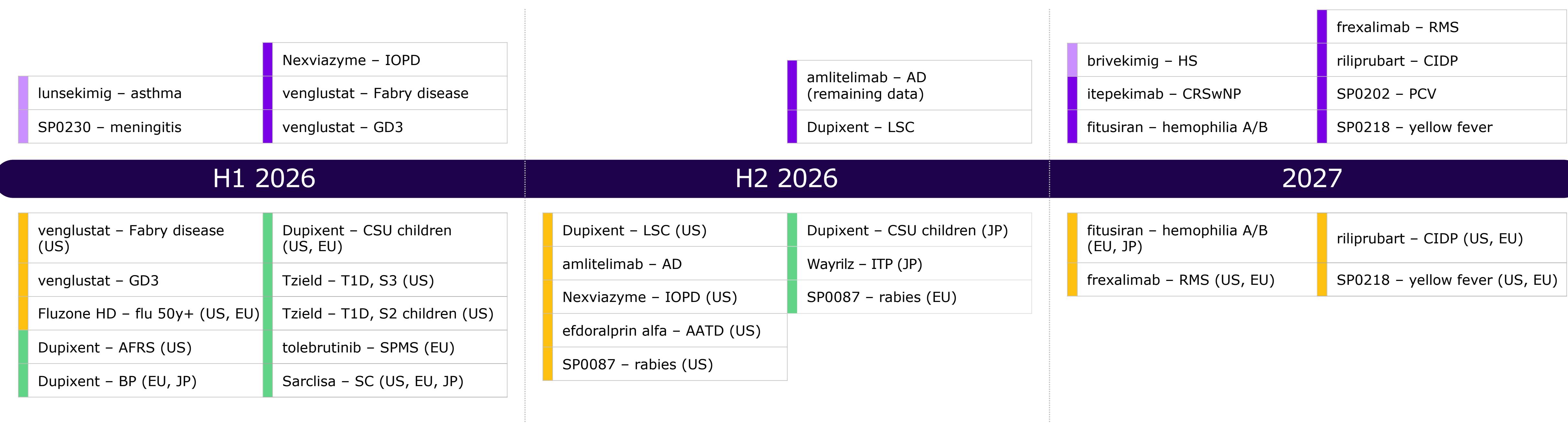
Vaccines

Fluzone HD	phase 3 flu 50 years+	✓
SP0087	phase 3 rabies	✓
SP0202	phase 3 pneumococcal disease children	
SP0218	phase 3 yellow fever	
SP0230	phase 2 meningitis	
SP0256	phase 2 RSV+HMPV older adults	✓
SP0289/SP0335	phase 2 flu H5 pandemic	

wholly owned  with partner 

As of December 31, 2025. *Itepekimab met the primary endpoint in one of two COPD phase 3 studies. Itepekimab's future development in COPD is dependent on further analysis of phase 3 data and regulatory feedback. A check mark indicates the availability of the first data for/achievement of the clinical development milestone mentioned in the box; green colour indicates primary endpoint(s) met; red cross indicates phase 3 primary endpoint not met.

Pipeline: *upcoming* news flow

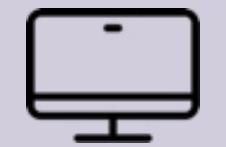


As of December 31, 2025. Key pipeline news flow only.

Q&A session

To ask a question

By Zoom



Click on the
Raise hand icon

Check your audio device
is well connected

By phone



Raise and lower
your hand: dial *9

Unmute and mute
your microphone: dial *6

Any problems?

Email us:
investor.relations@sanofi.com

Appendix Finance



Q4 sales

	Q4 2025 (€m)	Change
Dupixent	4,246	32.2%
Beyfortus	686	-14.9%
Influenza, COVID-19	575	31.5%
Polio/Pertussis/Hib primary vaccines and Boosters	551	-9.5%
Lantus	419	1.1%
Toujeo	332	18.6%
ALTUVIIO	324	53.0%
Fabrazyme	252	-1.1%
Meningitis, Travel and endemic vaccines	227	-4.8%
Plavix	214	7.6%
Nexviazyme/Nexviadyme	203	15.8%
Lovenox	179	-21.6%
Cerezyme	171	2.9%
Ayvakin	168	-
Sarclisa	157	27.7%
Alprolix	149	-4.1%
Industrial Sales	136	13.7%
Praluent	132	20.0%
Kevzara	131	10.3%
Thymoglobulin	124	6.4%

All percentage changes at CER.

FY sales

	FY 2025 (€m)	Change
Dupixent	15,714	25.2%
Polio/Pertussis/Hib primary vaccines and Boosters	2,554	-4.4%
Influenza, COVID-19	2,314	-5.8%
Beyfortus	1,781	9.5%
Lantus	1,733	10.3%
Toujeo	1,345	12.0%
Meningitis, Travel and endemic vaccines	1,287	0.8%
ALTUVIIO	1,160	77.6%
Fabrazyme	1,019	0.1%
Plavix	910	3.1%
Lovenox	822	-14.4%
Nexviazyme/Nexviadyme	790	21.4%
Cerezyme	695	-3.9%
Alprolix	603	7.0%
Sarclisa	588	28.5%
Praluent	526	9.3%
Myozyme	519	-21.0%
Kevzara	507	23.6%
Rezurock	490	8.7%
Thymoglobulin	490	3.7%

All percentage changes at CER.

FY: delivering *profitable growth*

(€m)	FY 2024	FY 2025	Change
Net sales	41,081	43,626	+9.9%
Business gross profit	31,091	33,793	+12.7%
Business gross margin	75.7% ¹	77.5% ¹	+1.8pp
R&D	-7,394	-7,842	+8.8%
SG&A	-9,183	-9,543	+7.3%
Operating expenses	-16,577	-17,385	+7.9%
Percentage of net sales	40.4%	39.9%	-0.5pp
Other operating income and expenses	-3,293	-4,424	+40.2%
Business operating income	11,343	12,149	+11.9%
Business operating margin	27.6% ¹	27.8% ¹	+0.2pp
Effective tax rate	19.8%	19.9%	+0.1pp
Total business net income	8,912	9,555	+12.1%
Average number of shares, million	1,251.4	1,220.4	-2.5%
Business EPS	7.12	7.83	+15.0%

Sales

Growth led by Dupixent and launches

Business gross margin

+1.8pp, driven by product mix and efficiencies

Operating expenses

R&D: increase driven by BD/M&A
SG&A: driving growth and preparing for launches

Business operating income

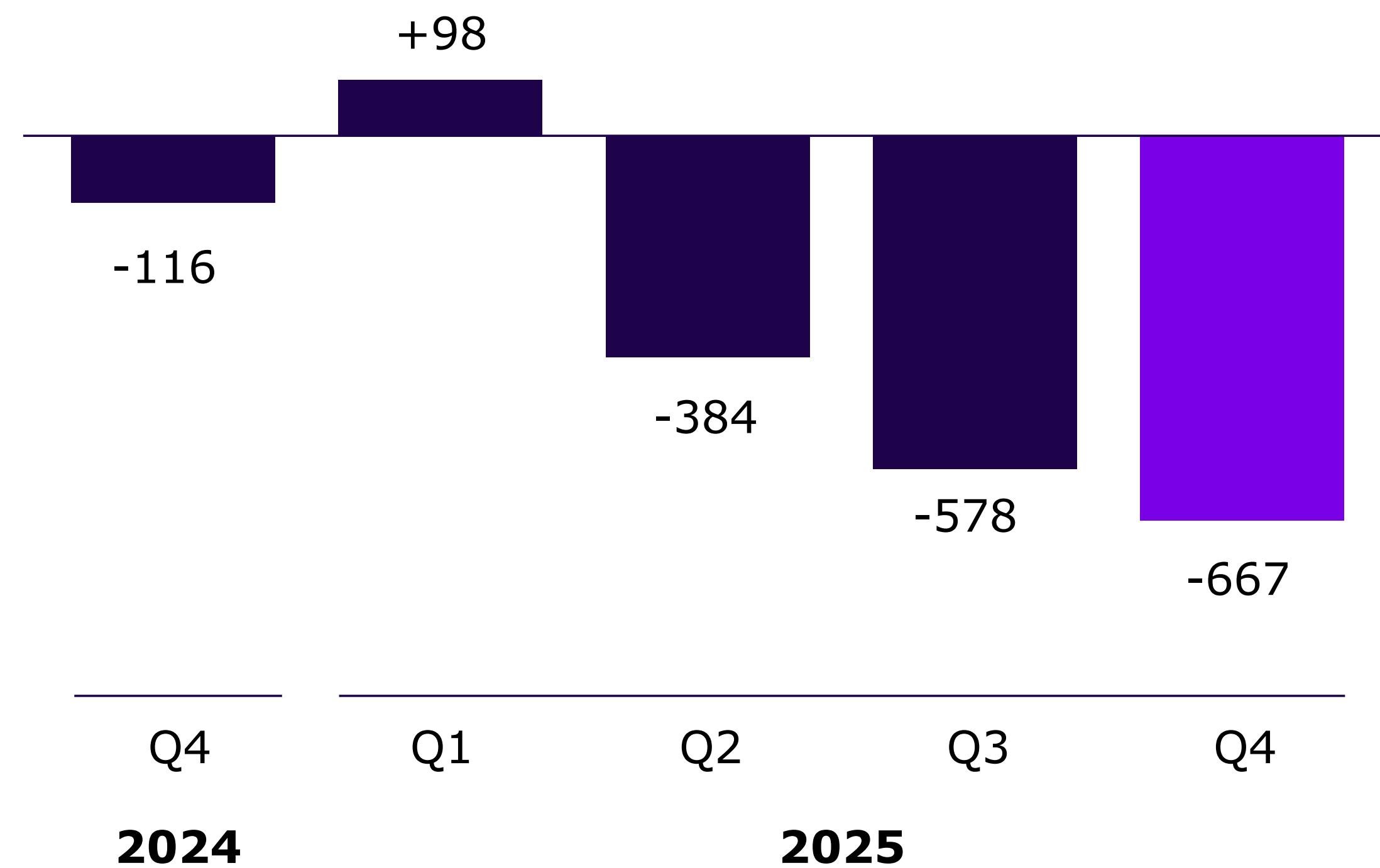
Strong increase supported by operating expense leverage, partly offset by profit sharing

Business EPS

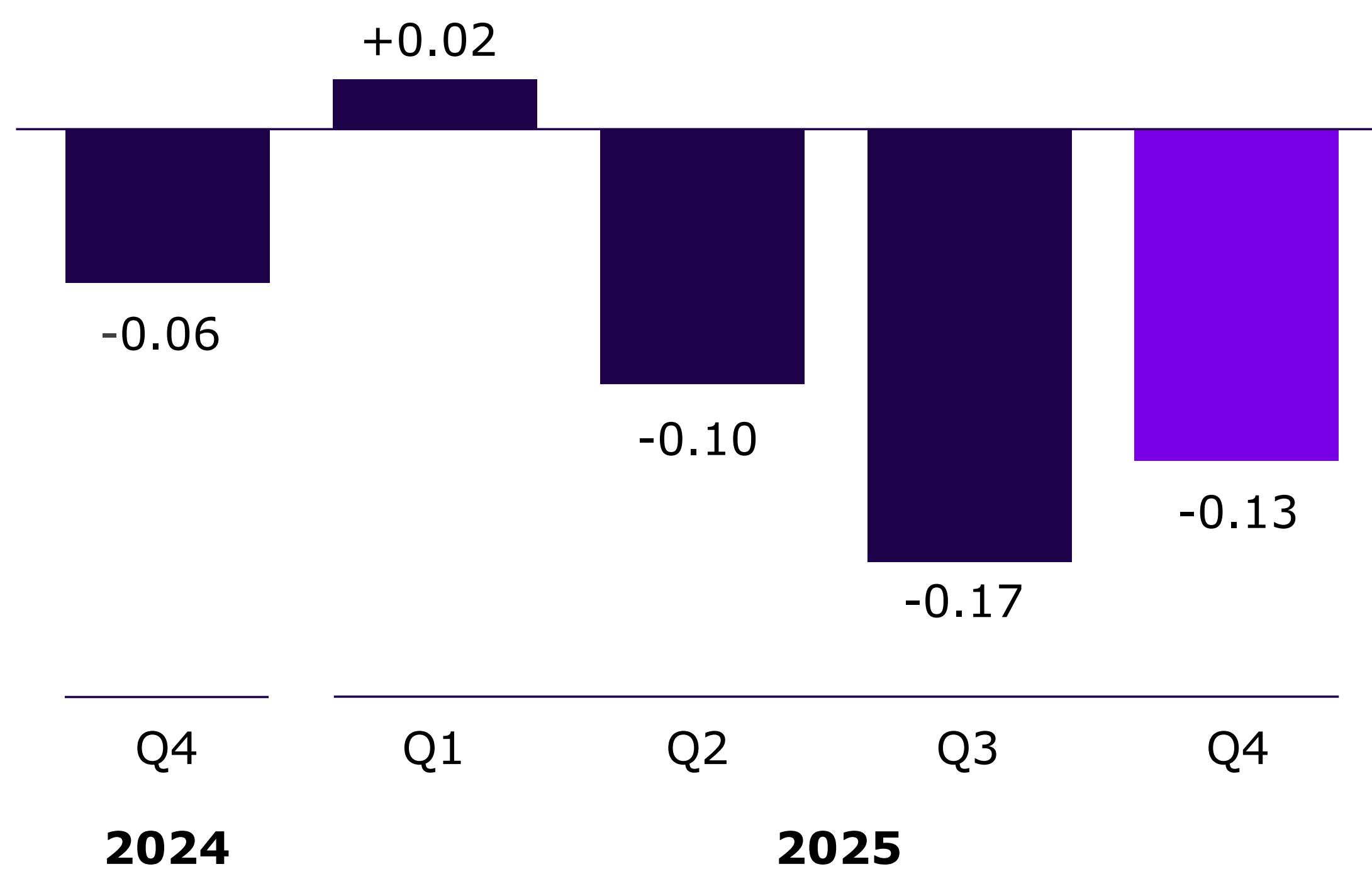
+15.0%, reflecting operating income growth and share buyback

Currency impact

Sales (€m)



Business EPS (€)



Currency sensitivity and exposure

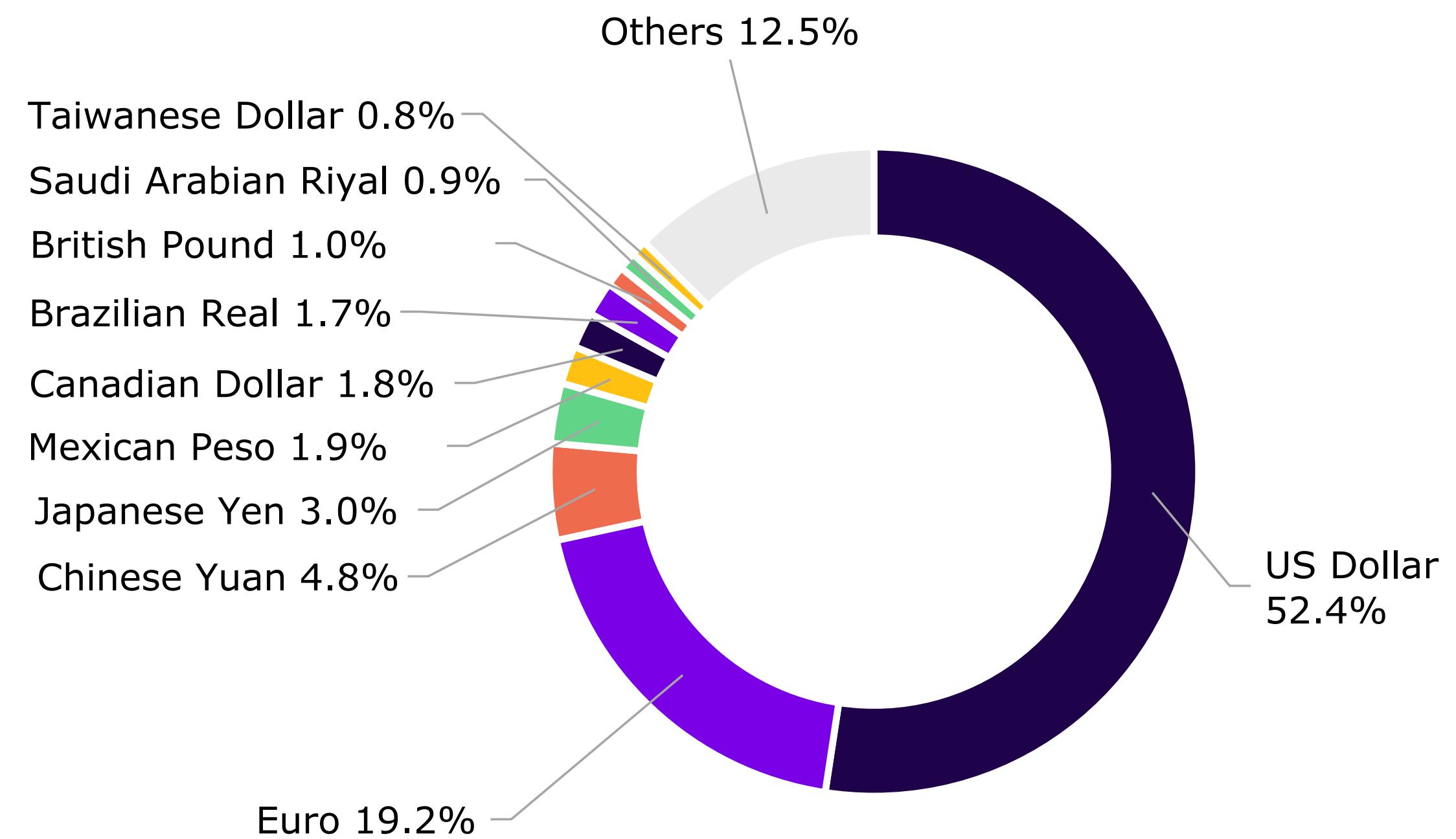
2026 business EPS currency sensitivity

Currency	Variation	Net sales sensitivity	Business EPS sensitivity
US Dollar	+0.05 USD/EUR	-€1,069m	-€0.23
Japanese Yen	+5 JPY/EUR	-€46m	-€0.02
Chinese Yuan	+0.2 CNY/EUR	-€60m	-€0.02
Brazilian Real	+0.4 BRL/EUR	-€44m	-€0.01

Currency average rates

	Q4 2024	Q4 2025	Change
€/US Dollar	1.067	1.164	+9.1%
€/Yen	162.434	179.327	+10.4%
€/Yuan	7.685	8.253	+7.4%
€/Real	6.229	6.273	+0.7%
€/Ruble	106.724	92.886	-13.0%

Currency exposure on Q4 2025 sales

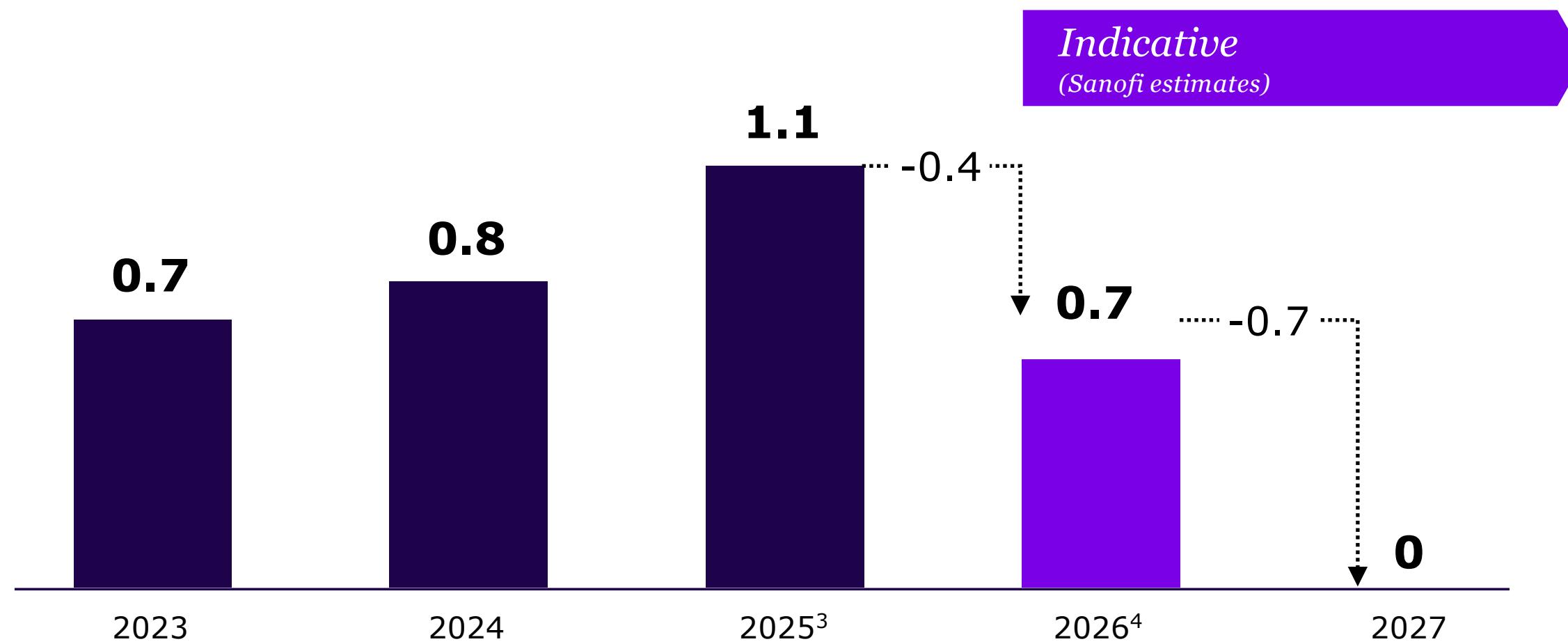


Considerations for other operating income and expenses

Reimbursement of development balance by Regeneron

- Sanofi funds majority of development costs¹
- Regeneron reimburses up to 50% of cumulative costs²

Regeneron development balance reimbursement (€bn)

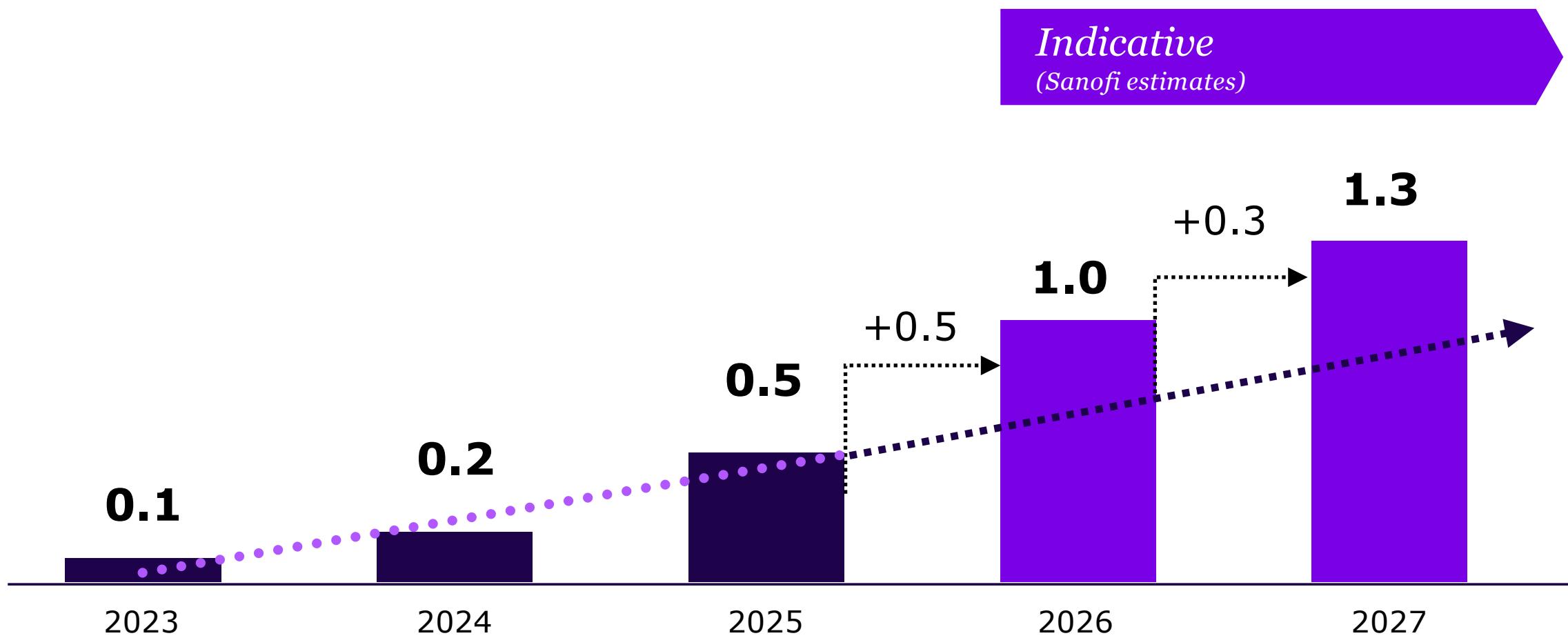


1. Sanofi funds 100% upfront until first positive phase 3, then 80% thereafter. 2. Via a quarterly payment of 20% of Regeneron's profit share. 3. As of December 31, 2025, the "Development balance" amounted to €0.5bn at closing rate. 4. Development balance expected to be fully reimbursed around mid-year 2026. 5. Alnylam medicine. 6. Royalty details: 15% from \$0-\$150m; 17.5% from \$150m-\$300m; 20% from \$300m-\$500m; 25% from \$500m-\$1.5bn; and 30% above \$1.5bn. 7. Actuals for 2023, 2024 and 2025 at annual actual exchange rate and Sanofi estimates for 2026 and 2027 using EUR/USD rate at 1.15.

Amvuttra® royalty⁵

- Recently approved in the US and EU for ATTR-CM
- Royalty on global net sales in all indications (30% on sales above \$1.5bn)⁶

Amvuttra® royalty⁷ (€bn)



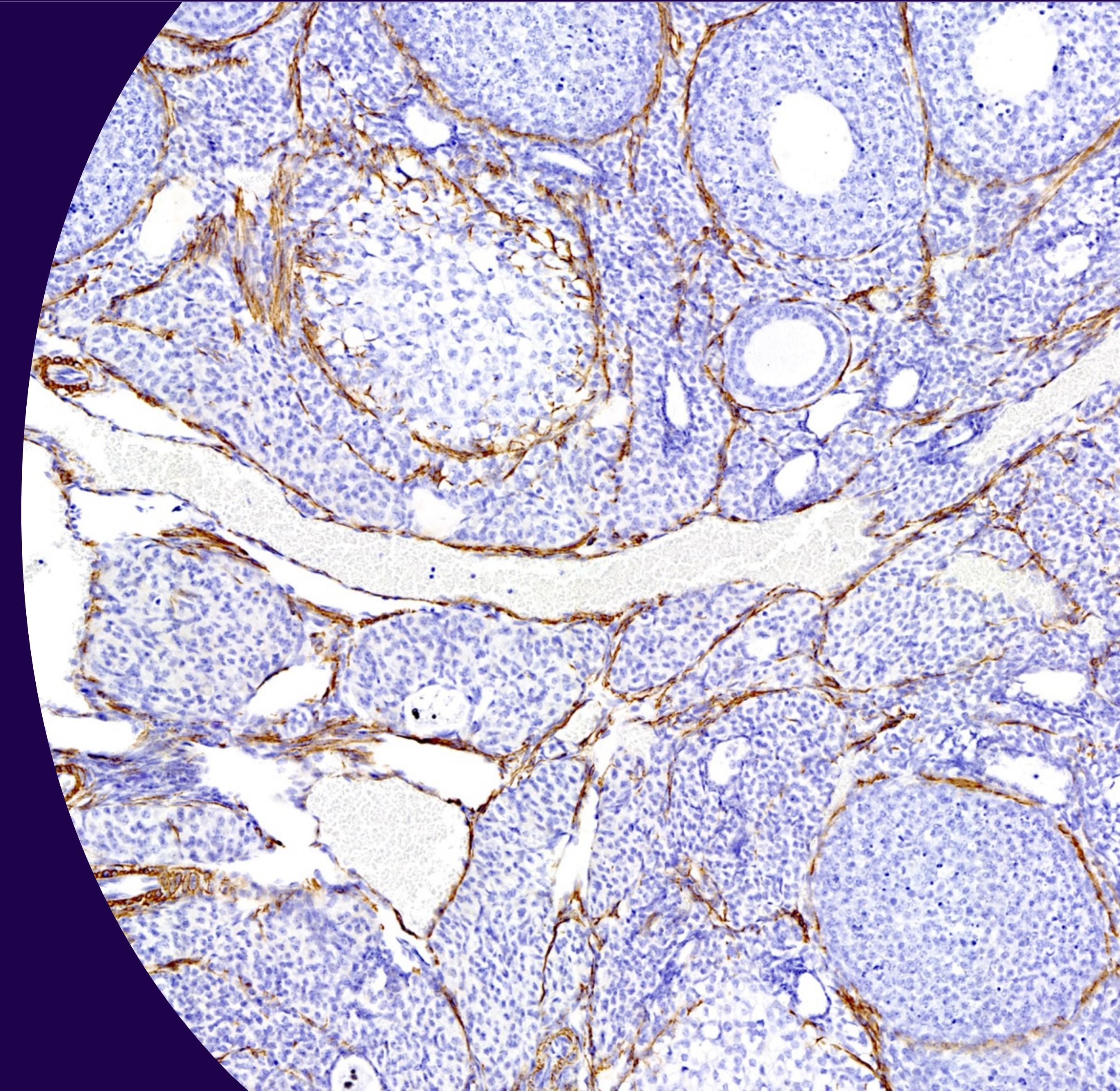
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Appendix

Pipeline

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Pipeline: *registration* and *phase 3*

Registration

Dupixent^A	IL4R mAb	allergic fungal rhinosinusitis (US) bullous pemphigoid (EU, JP)
Tzield	CD3 mAb	type 1 diabetes, stage 3 (US)

Phase 3

Immunology

amilitelimab	OX40L mAb	atopic dermatitis chronic pruritus of unknown origin
Dupixent	IL4R mAb	lichen simplex chronicus
duvakinug	TL1A mAb	Crohn's disease ulcerative colitis
itepekimab	IL33 mAb	chronic obstructive pulmonary disease* chronic rhinosinusitis with nasal polyps
lunsekimig	IL13xTSLP Nanobody® VHH	chronic obstructive pulmonary disease
Rezurock	ROCK2 inhibitor	chronic lung allograft dysfunction

Rare diseases

Nexviazyme	enzyme replacement therapy	infantile-onset Pompe disease
elenestinib	D816V-mutated KIT inhibitor	indolent/smoldering systemic mastocytosis
fitusiran	RNAi targeting antithrombin	hemophilia A and B (EU, JP) Sickle cell disease
Wayrilz	BTK inhibitor	IgG4-related disease warm autoimmune hemolytic anemia
venglustat	oral GCS inhibitor	Fabry disease Gaucher disease type 3

Wayrilz	BTK inhibitor	immune thrombocytopenia (JP)
tolebrutinib	BTK inhibitor	secondary progressive multiple sclerosis (US, EU)
Sarclisa	CD38 mAb subcutaneous	relapsed/refractory multiple myeloma

Neurology

frexalimab¹	CD40L mAb	relapsing multiple sclerosis non-relapsing secondary progressive multiple sclerosis
riliprabart²	C1s mAb	SOC-refractory chronic inflammatory demyelinating polyneuropathy IVIg-treated chronic inflammatory demyelinating polyneuropathy

Oncology

Sarclisa	CD38 mAb	newly diagnosed multiple myeloma, transplant eligible (HD7) (US) newly diagnosed multiple myeloma, transplant eligible (IsKia) smoldering multiple myeloma (ITHACA)
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Vaccines

Fluzone HD⁴	multivalent inactivated	flu (50+ years)
SP0087	vero cell	rabies
SP0202	21-valent conjugate	pneumococcal disease (children)
SP0218	vero cell	yellow fever

As of December 31, 2025. For collaborations, please see slide 47. For abbreviations, please see slide 48. Pediatric and adolescents' indication extensions are not included.

*Itepekimab's future development in COPD is dependent on further analysis of phase 3 data and regulatory feedback. 1. Also known as SAR441344. 2. Also known as SAR445088. 3. Also known as SP0178.

Pipeline: *phase 2*

Immunology

amlitelimab	OX40L mAb	asthma
balinatunfib¹	oral TNFR1 signaling inhibitor	Crohn's disease
		ulcerative colitis
		Crohn's disease
		hidradenitis suppurativa
brivekimig	TNFaxOX40L Nanobody® VHH	type 1 diabetes, stage 3
		ulcerative colitis
frexalimab²	CD40L mAb	type 1 diabetes
itepekimab	IL33 mAb	chronic rhinosinusitis without nasal polyps
		asthma
lunsekimig³	IL13xTSLP Nanobody® VHH	asthma, high-risk
		atopic dermatitis
		chronic rhinosinusitis with nasal polyps
riliprabart⁴	C1s mAb	antibody-mediated rejection
rilzabrutinib	BTK inhibitor	asthma
		chronic spontaneous urticaria
SAR449028⁵	wild-type KIT inhibitor	chronic induced/spontaneous urticaria
SAR444336	non-beta IL2 Synthorin™	allergic rhinoconjunctivitis
SAR445399⁶	IL1R3 mAb	microscopic colitis
		hidradenitis suppurativa

Rare diseases

Wayrilz	BTK inhibitor	Graves' disease
efdoralprin alfa⁷	AAT fusion protein	alpha-1 antitrypsin deficiency emphysema
frexalimab	CD40L mAb	focal segmental glomerulosclerosis/
rilzabrutinib	BTK inhibitor	minimal change disease
brivekimig	TNFaxOX40L Nanobody® VHH	TNFaxOX40L Nanobody® VHH

Oncology

SAR445877⁸	PD1xIL15 fusion protein	solid tumors
Sarclisa	CD38 mAb	relapsed/refractory multiple myeloma in combination

Neurology

SAR402663	sFLT01 AAV gene therapy	wet age-related macular degeneration
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Vaccines

SP0230	5-valent ACWY+B	meningitis
SP0256	mRNA	respiratory syncytial virus+human metapneumovirus (older adults)
SP0268	mRNA	acne
SP0289	mRNA	flu H5 pandemic
SP0335	inactivated adjuvanted	flu H5 pandemic

As of December 31, 2025. For collaborations, please see slide 47.
 1. Also known as SAR441566. 2. Also known as SAR441344. 3. Also known as SAR443765. 4. Also known as SAR445088. 5. Also known as BLU-808. 6. Also known as MAB212, in-licensed from MAB Discovery.
 7. Also known as SAR447537 and formerly known as INBRX-101. 8. Also known as KD050.

For abbreviations, please see slide 48. Paediatric and adolescents' indication extensions are not included.

Pipeline: *phase 1*

Immunology

SAR446422	CD28xOX40 bispecific Ab	inflammatory indication
SAR446959	MMP13xADAMTS5xCAP Nanobody® VHH	knee osteoarthritis
SAR448501¹	CD20 bispecific mAb	inflammatory indication

Neurology

SAR446597	BbxC1s AAV gene therapy	geographic atrophy in dry age-related macular degeneration
SAR448851²	TREM2 agonist	Alzheimer's disease

Rare diseases

SAR446268	DMPK AAV gene therapy	myotonic dystrophy type 1
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Oncology

SAR445953	CEACAM5-Topo1 ADC	colorectal cancer
SAR446523	GPRC5D mAb	relapsed/refractory multiple myeloma

Vaccines

SP0287	Fluzone HD+Nuvaxovid	flu+COVID-19
SP0287	Flublok+Nuvaxovid	flu+COVID-19
SP0291	mRNA	respiratory syncytial virus+human metapneumovirus+parainfluenza type 3 (older adults)
SP0269	mRNA	chlamydia
SP0340³	subunit	respiratory syncytial virus+human metapneumovirus (older adults)
SP0341⁴	subunit	respiratory syncytial virus+human metapneumovirus+parainfluenza type 3 (older adults)

Pipeline: Q4 appendix changes

New in

Registration

Dupixent – allergic fungal rhinosinusitis (US)

Phase 3

duvakinug – Crohn's disease

duvakinug – ulcerative colitis

Wayrilz – IgG4-related disease

Phase 2

SAR444336 – microscopic colitis

SAR445399 – hidradenitis suppurativa

Phase 1

SAR446597 – geographic atrophy in dry age-related macular degeneration

SAR446268 – myotonic dystrophy type 1

SP0340 – respiratory syncytial virus+human metapneumovirus older adults

SP0341 – respiratory syncytial virus+human metapneumovirus+parainfluenza type 3 older adults

Designations

US priority review **Dupixent** – allergic fungal rhinosinusitis

US priority review **Tzield** – type 1 diabetes, stage 2 children

EU orphan **efdorralprin alfa** – alpha-1 antitrypsin deficiency emphysema

CN priority review **Cablivi** – acquired thrombotic thrombocytopenic purpura

Removed from

Registration

Dupixent – chronic spontaneous urticaria (EU) (approved)

Teizeild – type 1 diabetes, stage 2 (EU) (approved)

Qfitlia – hemophilia A and B (CN) (approved)

Wayrilz – immune thrombocytopenia (EU) (approved)

Cerezyme – Gaucher disease type 3 (US) (approved)

aficamten – hypertrophic cardiomyopathy (CN) (approved)

plozasiran – familial chylomicronemia syndrome (CN) (approved)

Phase 3

Dupixent – allergic fungal rhinosinusitis (to registration)

tolebrutinib – primary progressive multiple sclerosis (negative)

Phase 2

amlitelimab – alopecia areata (deprioritised)

amlitelimab – celiac disease (deprioritised)

amlitelimab – systemic sclerosis (deprioritised)

balinatunfib – rheumatoid arthritis (completed)

Dupixent – ulcerative colitis (deprioritised)

duvakinug – Crohn's disease/ulcerative colitis (to phase 3)

eclitasertib – ulcerative colitis (deprioritised)

frexalimab – systemic lupus erythematosus (deprioritised)

itepekimab – bronchiectasis (deprioritised)

Wayrilz – IgG4-related disease (to phase 3)

SAR447873 – gastroenteropancreatic neuroendocrine tumors (deprioritised)

Phase 1

SAR444335 – microscopic colitis (to phase 2)

SAR445399 – hidradenitis suppurativa (to phase 2)

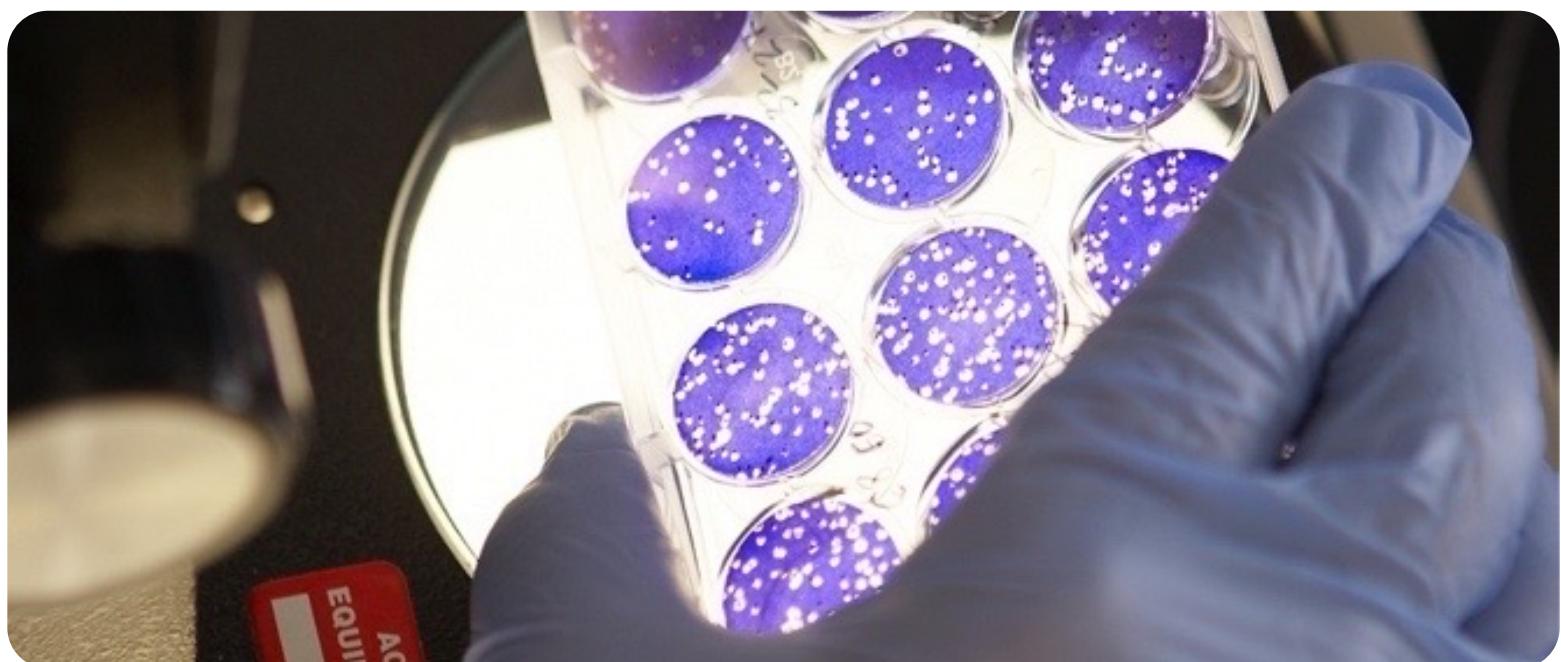
SAR445514 – inflammatory indication (deprioritised)

SAR446159 – Parkinson's disease (deprioritised)

SP0237 – flu (deprioritised)

Pipeline: *partnerships* with rights to license

<i>Partner</i>	<i>Target</i>	<i>Indication</i>
Nurix	STAT6 degrader	inflammatory indication
Recludix	SAR448755, STAT6 inhibitor	inflammatory indication
Recursion	orally active small molecules	inflammatory indication, oncology
Earendil Labs (Helixon)	TL1Axa4b7 mAb	
	TL1AxIL23p19 mAb	inflammatory indication
	additional targets	
C4X	oral IL17A inhibitor	inflammatory indication
Kymera	IRAK4 degrader	inflammatory indication
Scribe Tx	RNA-guided CRISPR-associated programs	rare disease
Adel	SAR449548/ADEL-Y01, acK280 tau mAb	Alzheimer's disease
Innate Pharma	anti-B7H3 NK cell engager	oncology
SK bioscience	next-generation conjugate vaccines (children, adults)	pneumococcal disease



Pipeline: *regulatory designations* since 2020

Orphan

Dupixent – AFRS (US)
ALTUVIIO – hemophilia A (US, EU)
Qfitlia – hemophilia A/B (US, EU)
Wayrilz – IgG4-RD (US, EU), ITP (US, EU, JP), SCD (US), wAIHA (US)
Rezurock – cGvHD (US)
Cerdelga – Gaucher (US)
Nexviazyme – Pompe (US, JP)
Xenpozyme – ASMD (US, EU, JP)
venglustat – Fabry, Gaucher (US, EU, JP)
efdorralprin alfa – AATD (US, EU)
SAR446268 – DM1 (US, EU)
riliprubart – AMR (US), CIDP (US, EU, JP)
Sarclisa – MM (US)
SAR446523 – R/R MM (US)

Fast track (US)

itepekimab – COPD
ALTUVIIO – hemophilia A
Qfitlia – hemophilia A/B
Wayrilz – IgG4-RD, ITP
Nexviazyme – Pompe
Xenpozyme – ASMD
venglustat – Fabry
efdorralprin – AATD
SAR446268 – DM1
SAR446597 – GA
SAR402663 – wet AMD
CD123 NKCE – AML
Beyfortus – RSV
SP0125 – RSV (toddlers)
SP0202 – pneumococcal disease
SP0087 – rabies
Fluzone HD+Nuvaxovid – flu+COVID-19
Flublok+Nuvaxovid – flu+COVID-19
SP0289 – flu (H5 pandemic)
SP0256 – RSV+HMPV (older adults)
SP0269 – chlamydia

Breakthrough therapy

Dupixent – AD (US)
Dupixent – COPD (US)
Dupixent – EoE (US)
Rezurock – cGvHD (US)
ALTUVIIO – hemophilia A (US, CN)
Qfitlia – hemophilia A/B (US)
Nexviazyme – Pompe (US)
Xenpozyme – ASMD (US)
Ayvakit – advSM (US)
tolebrutinib – SPMS (US)
riliprubart – CIDP (CN)
Beyfortus – RSV (US, CN)

PRIME (EU)

Xenpozyme – ASMD
Beyfortus – RSV
SP0125 – RSV (toddlers)

SAKIGAKE (JP)

Xenpozyme – ASMD

Priority review

Dupixent – AD children (US), AFRS (US), BP (US, CN), COPD (US), CRSwNP adolescents (US), EoE (US) children (US), PN (US, CN)
Kevzara – RA (US)
Tzield – T1D, stage 2 (CN), children (US)
Tzield – T1D, stage 3 (US ¹)
Soliqua – T2D (CN)
Rezurock – cGvHD (US)
ALTUVIIO – hemophilia A (US)
Nexviazyme – Pompe (US, JP, CN)
Cabliivi – aTTP (children US, JP, CN)
Xenpozyme – ASMD (US)
Ayvakit – GIST (US), advSM (US), ISM (US)
tolebrutinib – SPMS (US)
Sarclisa – NDMM, 1L TI (US)
Fexinidazole – HAT (US)
Beyfortus – RSV (CN)

Accelerated assessment

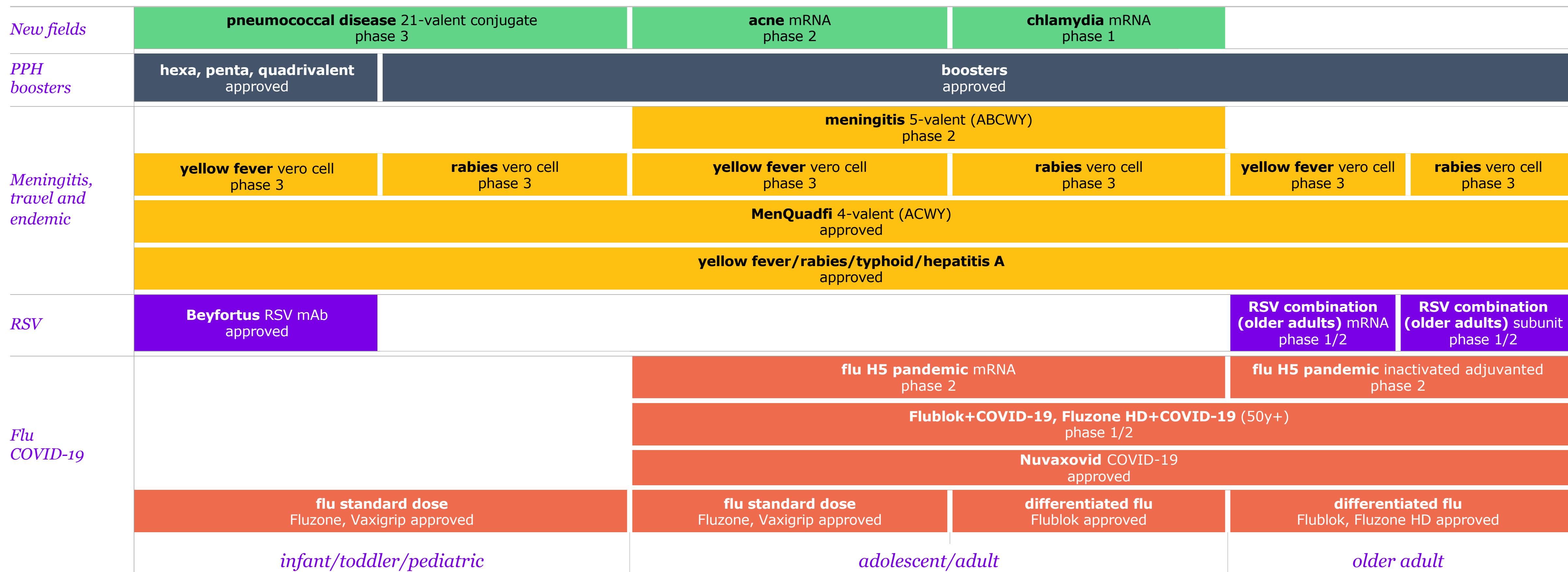
Dupixent – PN (CN)
Xenpozyme – ASMD (EU)
Beyfortus – RSV (EU)

What's next: Immunology

lunsekimig phase 2		SAR449028 phase 2 CIndU/CSU	brivekimig phase 2			lunsekimig phase 2 severe/ high-risk	lunsekimig phase 2/3	lunsekimig phase 2 CRSwNP		brivekimig phase 2 CD/UC	brivekimig phase 2	riliprubar phase 2
amlitelimab phase 3						itepekimab¹ phase 3	itepekimab phase 3 CRSwNP/ phase 2 CRSsNP			SAR444336 phase 2 microscopic colitis	frexalimab phase 2	
Dupixent approved (US, EU, JP, CN)	Dupixent approved (US, EU, JP, CN)	Dupixent approved (US, EU, JP)		Dupixent approved (US) sub. (EU, JP)	Dupixent phase 3, AFRS sub. (US)	Dupixent approved (US, EU, JP, CN)	Dupixent approved (US, EU, JP, CN)	Dupixent approved CRSwNP (US, EU, JP)	Dupixent approved (US, EU)	duvakitug phase 3 CD/UC	teplizumab approved stage 2 (US, EU, CN), stage 3 sub. (US)	Rezurock approved cGvHD (US) phase 3 CLAD
AD	PN	CSU	HS	BP	CPUO/AFRS	asthma	COPD	CRS	EoE	IBD	T1D	transplant
<i>dermatology</i>				<i>respiratory</i>				<i>gastroenterology</i>			<i>endocrinology</i>	
<i>autoimmune</i>												

As of December 31, 2025. Pediatric and adolescents' indication extensions are not included. Dashed lines represent future clinical study starts, barring unforeseen events. For abbreviations, please see slide 48. Illustrative; selected projects only.
 1. itepekimab's future development in COPD is dependent on further analysis of phase 3 data and regulatory feedback.

What's next: Vaccines



Pipeline: main clinical studies across *disease areas*

Immunology

amlitelimab (OX40L mAb)

- AD (COAST 1: [NCT06130566](#), COAST 2: [NCT06181435](#), SHORE: [NCT06224348](#), AQUA: [NCT06241118](#), ESTUARY: [NCT06407934](#))
- asthma (TIDE-Asthma: [NCT05421598](#))

balinatunfib (oral TNFR1si)

- CD (SPECIFIC-CD: [NCT06637631](#))
- UC (SPECIFIC-UC: [NCT06867094](#))

brivekimig (TNFaxOX40L Nanobody® VHH)

- CD (CHROMA CD: [NCT06958536](#))
- HS (BRIGHTEN: [NCT07170917](#))
- T1D, stage 3 ([NCT06812988](#))
- UC (COLOR UC: [NCT06975722](#))

Dupixent (IL4R mAb)

- AFRS (LIBERTY-AFRS-AI: [NCT04684524](#))
- BP ([NCT04206553](#))
- CPUO ([NCT05263206](#))
- CSU (Study B: [NCT04180488](#))
- lichen simplex chronicus (STYLE 1: [NCT06687967](#), STYLE 2: [NCT06687980](#))

duvakitug (TL1A mAb)

- Crohn's disease (STARSCAPE-1: [NCT07184931](#), STARSCAPE-2: [NCT07184944](#))
- ulcerative colitis (SUNSCAPE-1: [NCT07184996](#), SUNSCAPE-2: [NCT07185009](#))

frexalimab (CD40L mAb)

- T1D, stage 3 (FABULINUS: [NCT06111586](#))

itepekimab (IL33 mAb)

- COPD (AERIFY-1: [NCT04701983](#), AERIFY-2: [NCT04751487](#), AERIFY-3: [NCT0532641](#), AERIFY-4: [NCT06208306](#))
- CRSwNP (CEREN 1: [NCT06834347](#), CEREN 2: [NCT06834360](#))
- CRSsNP ([NCT06691113](#))

lunsekimig (IL13xTSLP Nanobody® VHH)

- moderate to severe asthma (AIRCULES: [NCT06102005](#))
- high-risk asthma (AIRLYMPUS: [NCT06676319](#))
- AD ([NCT06790121](#))
- COPD (PERSEPHONE: [NCT07190209](#), THESEUS: [NCT07190222](#))
- CRSwNP ([NCT06454240](#))

Rezurock (ROCK2 inhibitor)

- chronic lung allograft dysfunction (ROCKaspire: [NCT06082037](#))

riliprabart (C1s inhibitor)

- AMR ([NCT05156710](#))

rilzabrutinib (BTK inhibitor)

- asthma ([NCT05104892](#))
- CSU (RILECSU: [NCT05107115](#))

teplizumab (CD3 mAb)

- T1D, stage 2 (delay onset of stage 3) (PETITE-T1D: [NCT05757713](#))
- T1D, stage 3 (delay progression) (PROTECT Extension: [NCT04598893](#))
- T1D, stage 3 (delay progression) (BETA PRESERVE: [NCT07088068](#))

SAR449028 (wild-type KIT inhibitor)

- chronic induced/spontaneous urticaria ([NCT06931405](#))
- allergic rhinoconjunctivitis ([NCT06922448](#))

SAR444336 (non-beta IL2 Synthorin™)

- microscopic colitis ([NCT07156175](#))

SAR445399 (IL1R3 mAb)

- HS (CLAROS: [NCT07225569](#))

SAR446422 (CD28xOX40 bispecific Ab)

- inflammatory indication

SAR446959 (MMP13xADAMTS5xCAP Nanobody® VHH)

- knee osteoarthritis ([NCT06704932](#))

SAR448501 (CD20 bispecific antibody)

- inflammatory indication ([NCT06647069](#))

Rare diseases

Nexviazyme (enzyme replacement therapy)

- IOPD (Mini-COMET: [NCT03019406](#) and Baby-COMET: [NCT04910776](#))

efdorralprin alfa (AAT fusion therapy)

- AATD ([NCT05856331](#), ELEVAATE OLE: [NCT05897424](#))

elenestinib (oral KIT D816V inhibitor)

- indolent/smoldering systemic mastocytosis (HARBOR: [NCT04910685](#))

fitusiran (RNAi targeting antithrombin)

- hemophilia A and B (ATLAS-OLE: [NCT03754790](#), ATLAS-PEDS: [NCT03974113](#), ATLAS-NEO: [NCT05662319](#))

frexalimab/rilzabrutinib/brivekimig

- focal segmental glomerulosclerosis/minimal change disease (RESULT: [NCT06500702](#))

venglustat (oral GCS inhibitor)

- Fabry disease (PERIDOT: [NCT05206773](#), CARAT: [NCT05280548](#))
- GD3 (LEAP2MONO: [NCT05222906](#))

Wayrilz (BTK inhibitor)

- Graves' disease ([NCT06984627](#))
- IgG4-RD (RILIEF: [NCT07190196](#))
- ITP (LUNA 3: [NCT04562766](#))
- Sickle cell disease (LIBRA: [NCT06975865](#))
- wAIHA (LUMINA 3: [NCT07086976](#))

SAR446268 (DMPK AAV gene therapy)

- DM1 (BrAAVe: [NCT06844214](#))

Pipeline: main clinical studies across *disease areas*

Neurology

frexalimab (CD40L mAb)

- RMS (FREXALT: [NCT06141473](#))
- nrSPMS (FREVIVA: [NCT06141486](#))
- MS (FREXITE: [NCT07325292](#))

riliprabart (C1s inhibitor)

- SOC-refractory CIDP (MOBILIZE: [NCT06290128](#))
- IVIg-treated CIDP (VITALIZE: [NCT06290141](#))
- long-term study ([NCT06859099](#))

tolebrutinib (BTK inhibitor)

- SPMS (HERCULES: [NCT04411641](#))
- PPMS (PERSEUS: [NCT04458051](#))

SAR402663 (sFLT01 AAV gene therapy)

- wet AMD ([NCT06660667](#))

SAR446597 (Factor Bb/C1s AAV gene therapy)

- dry AMD ([NCT07215234](#))

SAR448851 (TREM2 agonist)

- Alzheimer's disease ([NCT06343636](#))

Oncology

Sarclisa (CD38 mAb)

- MM, 1L TE (GMMG-HD7: [NCT03617731](#))
- MM, 1L TE (IsKia: [NCT04483739](#))
- smoldering MM ([NCT04270409](#))
- R/R MM (IRAKLIA: [NCT05405166](#))
- R/R MM ([NCT04643002](#))

SAR445877 (PD1xIL15 fusion protein)

- solid tumors ([NCT05584670](#))

SAR445953 (CEACAM5-Topop1 ADC)

- colorectal cancer ([NCT06131840](#))

SAR446523 (GPRC5D mAb)

- R/R MM ([NCT06630806](#))

Vaccines

Fluzone HD (inactivated quadrivalent)

- flu (50 years+) ([NCT06641180](#))

SP0087 (vero cell)

- rabies ([NCT04127786](#))

SP0202 (21-valent conjugate)

- pneumococcal disease ([NCT06736041](#), [NCT06975878](#))

SP0218 (vero cell)

- yellow fever ([NCT07002060](#))

SP0230 (5-valent (ACWY+B))

- meningitis ([NCT06128733](#) and [NCT06647407](#))

SP0256 (mRNA)

- RSV+hMPV (older adults) ([NCT06134648](#), [NCT06686654](#))

SP0268 (mRNA)

- acne ([NCT06316297](#))

SP0289 (mRNA)

- flu (H5 pandemic) ([NCT06727058](#))

SP0335 (inactivated adjuvanted)

- flu pandemic ([NCT06560151](#))

SP0287 (Fluzone HD+Nuvaxovid)

- flu+COVID-19 ([NCT06695117](#))

SP0287 (Flublok+Nuvaxovid)

- flu+COVID-19 ([NCT06695130](#))

SP0291 (mRNA)

- RSV+hMPV+PIV3 (older adults) ([NCT06604767](#))

SP0269 (mRNA)

- chlamydia ([NCT06891417](#))

SP0340 (subunit)

- RSV+hMPV (older adults) ([NCT06556147](#))

SP0341 (subunit)

- RSV+hMPV+PIV3 (older adults) ([NCT07295028](#))

Collaborations

Ref	Name	Companies
	aficamten	Cytokinetics
	ALTU^{VII}IIO	Swedish Orphan Biovitrum (Sobi)
	Beyfortus	AstraZeneca
	Dupixent itepekimab Kevzara	Regeneron
	duvakitug	Teva Pharmaceuticals
	frexalimab	ImmuNext
	Nuvaxovid	Novavax
	plozasiran	Arrowhead
	SAR445953	Pfizer
	SAR447873	RadioMedix, Orano Med
	SAR449548	Adel
	SP0202	SK bioscience

Abbreviations

AAT	alpha-1-antitrypsine
AATD	alpha-1-antitrypsine deficiency
AAV	adeno-associated virus
Ab	antibody
AD	atopic dermatitis
ADC	antibody drug conjugate
AFRS	allergic fungal rhinosinusitis
AML	acute myeloid leukemia
AMR	antibody-mediated rejection
API	active pharmaceutical ingredient
APOC3	apolipoprotein C3
ASMD	acid sphingomyelinase deficiency
aTTP	acquired thrombotic thrombocytopenic purpura
ATTR-CM	transthyretin amyloid cardiomyopathy
BP	bullous pemphigoid
BTK	Bruton's tyrosine kinase
CD	cluster of differentiation
CD	Crohn's disease
CEACAM5	carcinoembryonic antigen cell adhesion molecule 5
cGvHD	chronic graft-versus-host disease
CIDP	chronic inflammatory demyelinating polyneuropathy
CIndU	cold induced urticaria
COPD	chronic obstructive pulmonary disease
CPUO	chronic pruritus of unknown origin
CRISPR	clustered regularly interspaced short palindromic repeats
CSU	chronic spontaneous urticaria
C1s	complement component 1s
d/wAMD	dry/wet age-related macular degeneration
DMPK	dystrophia myotonica protein kinase
DM1	myotonic dystrophy type 1
EASI-75	eczema area and severity index
ENT	ear, nose, and throat doctor
EoE	eosinophilic esophagitis
FeNO	fractional exhaled nitric oxide

GA	geographic atrophy
GCS	glucosylceramide synthase
GD1/3	Gaucher disease type 1 or 3
GIST	gastro-intestinal stromal tumor
GPRC5D	G-protein-coupled receptor class 5 member D
HAT	human african trypanosomiasis
HD	High-Dose
HMPV	human metapneumovirus
HS	hidradenitis suppurativa
IBD	inflammatory bowel disease
vIGA	validated investigator global assessment
IGF1R	insulin-like growth factor 1 receptor
IgG4-RD	IgG4-related disease
IL	interleukin
IOPD	infante-onset pompe disease
IRAK4	interleukin-1 receptor-associated kinase-4
ITP	immune thrombocytopenia
IV	intravenous
IVIg	intravenous immunoglobulin
LCM	lifecycle management
LD	loading dose
LSC	lichen simplex chronicus
mAb	monoclonal antibody
MC	microscopic colitis
MM	multiple myeloma
mRNA	messenger RNA
MTX	methotrexate
NBRx	new-to-brand prescription
NDMM	newly diagnosed multiple myeloma
NfL	neurofilament light chain
NK	natural killer
OBI	on-body injector
OX40L	OX40 ligand

PAS	publicly available specification
PCV	pneumococcal conjugate vaccine
pJIA	polyarticular juvenile idiopathic arthritis
PMR	polymyalgia rheumatica
PN	prurigo nodularis
PPMS	primary progressive multiple sclerosis
Q4/12W	every four/twelve weeks
RA	rheumatoid arthritis
RMS	relapsing multiple sclerosis
RNAi	RNA interference
ROCK2	rho associated coiled-coil containing protein kinase 2
RRD	response rate difference
R/R	relapsed/refractory
RSV	respiratory syncytial virus
SC	subcutaneous
SCD	Sickle cell disease
sJIA	systemic juvenile idiopathic arthritis
SLE	systemic lupus erythematosus
SM	systemic mastocytosis
SSTR	somatostatin receptor
SOC	standard of care
SPMS	secondary progressive multiple sclerosis
STAT6	signal transducer and activator of transcription 6
TCI	topical calcineurin inhibitor
TCS	topical corticosteroid
TE/I	transplant-eligible/ineligible
TL1A	TNF-like ligand 1a
TNF	tumor necrosis factor
TREM2	triggering receptor expressed on myeloid cells 2
TSLP	thymic stromal lymphopoietin
T1/2D	type 1/2 diabetes
UC	ulcerative colitis
vWF	von Willebrand factor
wAIHA	warm autoimmune hemolytic anemia

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