

2026DD1116431

May 25, 2026

FR0000120578 - DD192473

## INFORMATION

**Individual declaration relating to transactions in the company's securities  
by persons referred to in Article L. 621-18-2 of the Monetary and Financial Code**

**THIS NOTIFICATION HAS NOT BEEN REVIEWED BY THE AMF AND IS PREPARED UNDER THE  
EXCLUSIVE RESPONSIBILITY OF THE DECLARANT.**

**NAME / POSITION OF THE PERSON DISCHARGING MANAGERIAL RESPONSIBILITIES OR CLOSELY  
ASSOCIATED PERSON:**

Natalie BICKFORD, Executive Vice President, Chief People Officer

**INITIAL NOTIFICATION / AMENDMENT:**

Initial notification

**ISSUER DETAILS:**

**NAME:** SANOFI

**LEI:** 549300E9PC51EN656011

**TRANSACTION DETAILS:**

**DATE OF TRANSACTION:** May 25, 2026

**PLACE OF TRANSACTION:** Outside a trading platform

**NATURE OF TRANSACTION:** Acquisition of performance shares

**DESCRIPTION OF THE FINANCIAL INSTRUMENT:** Share

**DETAILED INFORMATION PER TRANSACTION:**

**UNIT PRICE:** 0.0000 Euro

**VOLUME:** 18,673.0000

**AGGREGATED INFORMATION:**

**PRICE:** 0.0000 Euro

**VOLUME:** 18,673.0000

**TRANSACTION LINKED TO THE EXERCISE OF STOCK OPTION PROGRAMS OR THE GRANT OF FREE OR PERFORMANCE  
SHARES:** YES

**DATE OF RECEIPT OF THE NOTIFICATION:** May 25, 2026

**COMMENTS:**

These shares originate from the performance share plan PS15EX 25MAY23A, granted on 05/25/2023; they have vested and are transferable as of 05/25/2026.  
Trading price: €76.70.

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