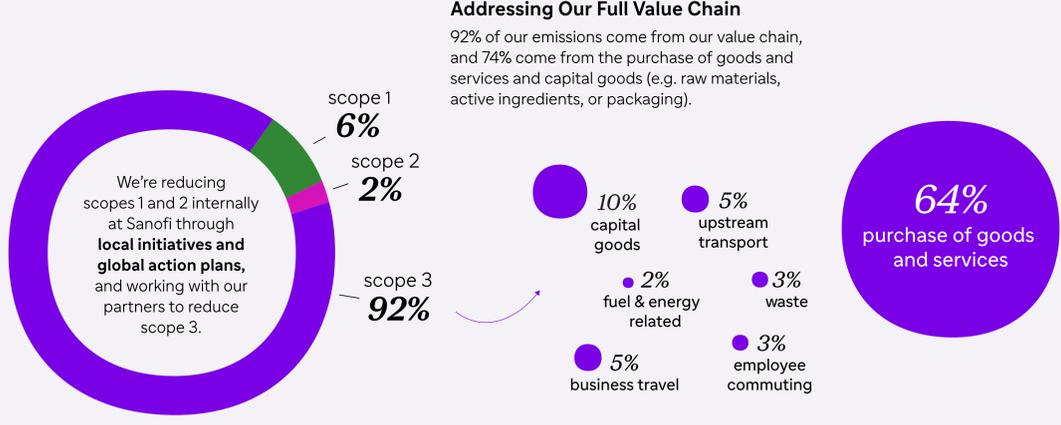


Building the Road to *Net Zero*



Today, nearly every industry around the world has one thing in common: We're all racing towards net zero. Climate change is one of the most pressing challenges of our time, and here at Sanofi, we're transforming our climate ambitions into concrete actions. And we're stepping up to lead by example internally, and externally with our partners.

A Snapshot of Our *Greenhouse Gas* (GHG) Emissions in 2025



All figures refers to our 2023 SBTi-validated target. Following the 2025 perimeter change, we are launching a new SBTi target submission in 2026.

Our Approach

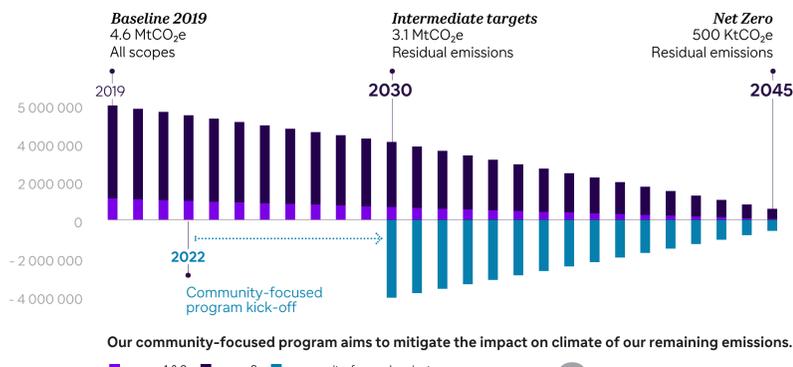
Reducing & Mitigating with Purpose

1. *Avoiding & Reducing Emissions*

Through our commitments, we'll avoid and reduce emissions here at Sanofi and across our full value chain over the next several decades.

2. *Mitigating What Remains*

We've chosen to complement our reduction strategy with our community-focused program with the aim to mitigate our remaining emissions' impact on climate and deliver tangible benefits where most needed.



Key Points

- Estimated emissions are based on actual data from 2019-2025
- Reduction trajectory pathway is in line with SBTi requirements
- We'll be updating our roadmap over time as new technologies become available and carbon market trends evolve



Our Reduction Commitments

A strong net zero approach always starts with reducing emissions. And we've made commitments to reach specific climate objectives for 2030 and 2045:

Reduce GHG emissions...

We've reduced our total emissions by 18% in 2025 vs 2019. Our reduction targets were validated by the Science Based Target initiative (SBTi) in 2023, which is a scientific recognition of our contribution to limit global warming.

... From our activities (scopes 1 & 2)

We're well on our way, launching company-wide initiatives that promote renewable energy while reducing and optimizing energy consumption, designing new factories with low environmental footprints, and engaging our employees in local actions around the world.

... From our value chain (scope 3)

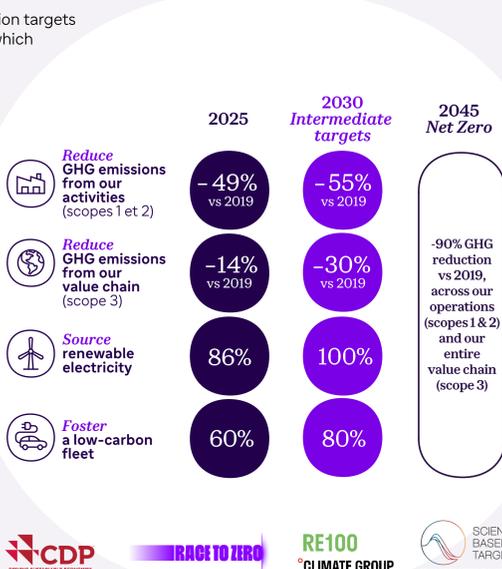
We've launched decarbonization programs across our supply chain and we're helping our suppliers join us. Through our Energize Program, we're teaming up with twenty other pharmaceutical companies to help our shared supply chains convert to renewable energy.

Source renewable electricity

We've joined the RE100 initiative and have publicly committed to sourcing 100% renewable electricity across all our operations by the end of 2030. It's already the case for all our French sites!

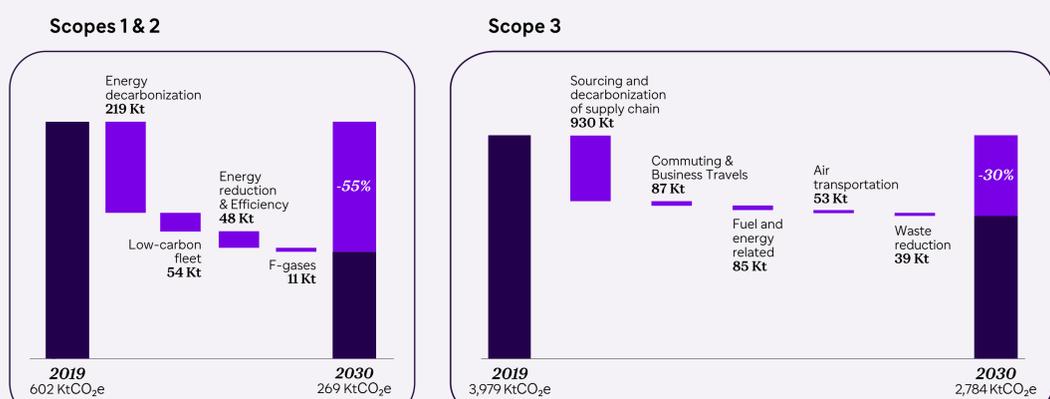
Foster a low-carbon fleet

We're working to implementing an eco-driving policy and culture, improving fuel efficiency, reducing travel and converting our car fleet to a low-carbon fleet (biofuel, hybrid and electric vehicles).



Our transition plan to 2030

Implementing the Planet Care roadmap will enable Sanofi to meet its reduction targets: -55% for scopes 1 & 2 and -30% for scope 3* by the end of 2030, based on 2019 levels. Sanofi is actively identifying and implementing emission reduction levers across the company, with a particular focus on raw materials and services. Our eco-design program and collaboration with suppliers are pivotal to decarbonizing our operations. We have identified key GHG reduction levers and forecasted their estimated contributions to our 2030 targets.



*absolute scope 3 GHG emissions from purchased goods and services, capital goods, fuel and energy related activities, upstream transportation and distribution, waste generated in operations, business travel and employee commuting

Spotlight On:

Our Community-focused Program

Since 2022, we've developed a community-focused program that meets the highest standards of environmental integrity and social impact. Our goal is for the volume of emissions reduced or sequestered by our projects to mitigate our residual emissions' impact on climate from 2030 onwards, while delivering tangible benefits for local communities and ecosystems. Co-developed with trusted partners, our projects altogether have the potential to avoid or sequester over 12 million tons of CO₂ over their lifetimes. They're implemented in regions with an urgent need to enhance resilience to climate impacts, address related health threats, and empower communities to take action.

Efficient cooking

<p>Kenya</p> <p>18,250 improved cookstoves</p> <p>have been distributed in rural areas of Kenya, where communities rely on local biomass from surrounding mangroves and forests.</p>	<p>Nepal</p> <p>100,000 improved cookstoves</p> <p>are being progressively distributed to rural households that rely heavily on local biomass for cooking.</p>	<p>Mozambique</p> <p>360,000 improved cookstoves</p> <p>are being progressively distributed across the Maputo area.</p>	<p>Uganda</p> <p>30,000 improved cookstoves</p> <p>will be distributed to rural households in Otuke district.</p>
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- Reduces pressure on forests
- Reduces respiratory health risk
- Creates jobs

Water access

Mozambique

1,040 water handpumps

are being progressively rehabilitated over several districts in Mozambique to provide local communities with access to clean water.

- Reduces pressure on forests
- Reduces waterborne diseases and respiratory health risk
- Creates jobs

Nature-based Solutions

<p>India</p> <p>20,000 hectares</p> <p>in Assam will be restored through traditional agroforestry combined with modern agroforestry practices.</p>	<p>2,000 hectares</p> <p>in West Bengal will be reforested to revitalize unproductive and degraded soils.</p>	<p>Mangroves</p> <p>will be restored in West Bengal with the active engagement of local communities.</p>
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- Promotes biodiversity
- Enhances food security
- Fosters local economy
- Improves coastal climate resilience
- Preserves biodiversity
- Fosters local economy

Breaking Down Those Buzz Words

- **Scope 1**
Direct emissions from owned or controlled sources (e.g. direct combustion of fossil fuel or chemicals used on sites).
- **Scope 2**
Indirect emissions from the electricity purchased for a company's activities.
- **Scope 3**
Any other indirect emissions occurring in a company's value chain.
- **Net Zero**
Achieve a scale of value chain emissions reductions consistent with the depth of abatement at the point of reaching global net-zero in 1.5°C pathways and neutralize the impact of any residual emissions by permanently removing an equivalent volume of CO₂e.
Source: Science Based Targets initiative (SBTi).